PUBLIC DISCLOSURE COPY - STATE REGISTRATION NO. 3661219

Department of the Treasury

Return of Organization Exempt From Income Tax
Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

▶ Do not enter social security numbers on this form as it may be made public.

Open to Public

Intern	al Reve	nue Service Go to www.irs.gov/Form990 for instructions and th			inspection
A F	or th	e 2021 calendar year, or tax year beginning $$ JUL $1,$ 2021 $$ and end	iding J	UN 30, 2022	2
B c	heck if	C Name of organization		D Employer identi	fication number
a	pplicab	e:			
	Addre	TWIN CITIES HABITAT FOR HUMANITY, INC.			
	Name			36-33633	171
	_ chano ⊤Initial		, .,		
	return	,	oom/suite	E Telephone numb	
	Final return termir ated	1954 UNIVERSITY AVENUE WEST		612-207-	
				G Gross receipts \$	50,133,922.
	Amen return	51. FAUL, MN 55104		H(a) Is this a group	return
	Application	F Name and address of principal officer: CHRISTOPHER COLEMAN		for subordinate	es? Yes X No
	pendi	SAME AS C ABOVE		H(b) Are all subordinates	
T	27-67	empt status: X 501(c)(3) 501(c) () (insert no.) 4947(a)(1) or [527	` '	a list. See instructions
		te: NWW.TCHABITAT.ORG	021	·	on number > 8545
		organization: X Corporation Trust Association Other	l Voor o		M State of legal domicile: MN
	rt I	Summary	L TEAL C		M State of legal dofffiche, MIN
Га				DD E GEDITE	AND DROMORE
Ф	1	Briefly describe the organization's mission or most significant activities: TO CRE			
ဥ		AFFORDABLE HOMEOWNERSHIP AND ADVANCE RACIAL	L EQU	ITY IN HOU	SING
Activities & Governance	2	Check this box	of more	than 25% of its net a	
Š	3	Number of voting members of the governing body (Part VI, line 1a)		3	
ၓ	4	Number of independent voting members of the governing body (Part VI, line 1b)		4	32
တိ	5	Total number of individuals employed in calendar year 2021 (Part V, line 2a)			213
iţi	6	Total number of volunteers (estimate if necessary)			6594
Ęį					
Ac					
_	ь	Net unrelated business taxable income from Form 990-T, Part I, line 11			+
				Prior Year	Current Year
ē	8	Contributions and grants (Part VIII, line 1h)		<u>18,963,528</u>	30,928,304.
enr	9	Program service revenue (Part VIII, line 2g)		11,738,202	12,138,183.
Revenue	10	Investment income (Part VIII, column (A), lines 3, 4, and 7d)		95,301	
-	11	Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)		536,526	
	12	Total revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12)		31,333,557	44,081,313.
	13	Grants and similar amounts paid (Part IX, column (A), lines 1-3)		215,000	232,500.
	14	Benefits paid to or for members (Part IX, column (A), line 4)		0 .	0.
	15	Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10)		9,111,010	9,539,133.
Expenses	160			0,	
en	IUa L	Professional fundraising fees (Part IX, column (A), line 11e) Total fundraising expenses (Part IX, column (D), line 25) 2,516,694	·····		-
ᄶ	D			16,562,610	18,035,361.
_	١,	Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e)			
		Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25)		25,888,620	
		Revenue less expenses. Subtract line 18 from line 12		5,444,937	
Net Assets or Fund Balances				ginning of Current Year	
sets	20	Total assets (Part X, line 16)		80,770,623	95,417,664.
AS	21	Total liabilities (Part X, line 26)		30,577,661	29,369,116.
-Set	22	Net assets or fund balances. Subtract line 21 from line 20		50,192,962	66,048,548.
Pa	ırt II	Signature Block			
Unde	er pena	 Ities of perjury, I declare that I have examined this return, including accompanying schedules an	nd stateme	nts, and to the best of n	nv knowledge and belief, it is
		t, and comp <u>lete, Declarati</u> on of preparer (other than officer) is based on all information of which			.,,
ti do,	00110	T. (i propuror i	3/1/202	:3
0:	_	Signature of officer column		Date	
Sigr				Buto	
Her	е	CHRISTOPHER COLEMAN, PRESIDENT/CEO			
		Type or print name and title	15		DTIN
		Print/Type preparer's name Preparer's signature		ate Check	PTIN
Paid		RACHEL FLANDERS RACHEL FLANDERS	[0	2/28/23 self-emp	
Prep	arer	Firm's name CLIFTONLARSONALLEN LLP		Firm's EIN ▶	41-0746749
Use	Only	Firm's address 220 S 6TH STREET, SUITE 300			
	-	MINNEAPOLIS, MN 55402		Phone no. 6	12-376-4500
Mav	the I	RS discuss this return with the preparer shown above? See instructions		1	X Yes No

Form	990 (2021) TWIN CITIES HABITAT FOR HUMANITY, INC. $36-3363171$ Page 2
	t III Statement of Program Service Accomplishments
	Check if Schedule O contains a response or note to any line in this Part III
_	<u> </u>
1	Briefly describe the organization's mission:
	THE MISSION OF TWIN CITIES HABITAT FOR HUMANITY (TCHFH OR THE
	ORGANIZATION) IS TO BRING PEOPLE TOGETHER TO CREATE, PRESERVE, AND
	PROMOTE AFFORDABLE HOMEOWNERSHIP AND ADVANCE RACIAL EQUITY IN HOUSING.
	TCHFH FULFILLS ITS MISSION THROUGH FOUR MAJOR PROGRAM INITIATIVES
2	Did the organization undertake any significant program services during the year which were not listed on the
_	
	If "Yes," describe these new services on Schedule O.
3	Did the organization cease conducting, or make significant changes in how it conducts, any program services? Yes X No
	If "Yes," describe these changes on Schedule O.
4	Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses.
-	Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and
	revenue, if any, for each program service reported.
4a	(Code:) (Expenses \$19,285,729. including grants of \$232,500.) (Revenue \$12,284,959.)
	CREATING HOMEOWNERSHIP:
	LOW- AND MODERATE-INCOME TWIN CITIES FAMILIES PARTNER WITH TWIN CITIES
	HABITAT FOR HUMANITY TO ACHIEVE STABLE, AFFORDABLE HOMEOWNERSHIP.
	CLIENTS ARE SET UP FOR LONG-TERM SUCCESS THROUGH ONE-ON-ONE FINANCIAL
	COACHING, TRAINING COURSES, POST-PURCHASE SUPPORT, AND AN AFFORDABLE
	MORTGAGE THROUGH A SUBSIDIARY BUSINESS, TCHFH LENDING, INC.
	PHILANTHROPIC DONATIONS AND OTHER SUPPORT ENSURE THE MORTGAGE IS
	AFFORDABLE FOR THE HOMEBUYER. TCHFH WORKS WITH FAMILIES OF ALL
	BACKGROUNDS AND HAS TARGETED OUTREACH AND MARKETING EFFORTS TO REACH
	COMMUNITIES OF COLOR, PARTICULARLY BLACK HOUSEHOLDS. MORE THAN 1,600
	FAMILIES HAVE PURCHASED HOMES SINCE 1985. IN FY2022, 387 FAMILIES
4b	(Code:) (Expenses \$ $\frac{1,666,300.}{}$ including grants of \$ $\frac{0.}{}$) (Revenue \$ $\frac{0.}{}$)
	FINANCING HOMEOWNERSHIP:
	LONG-TERM MORTGAGE FINANCING IS THE KEY COMPONENT THAT MAKES TCHFH
	HOMES AFFORDABLE. HOMES ARE SOLD TO LOCAL LOW- AND MODERATE-INCOME
	FAMILIES. ALL HOMEBUYERS HAVE THE OPPORTUNITY TO ACCESS AN AFFORDABLE
	MORTGAGE THROUGH A TCHFH SUBSIDIARY BUSINESS, TCHFH LENDING, INC. THE
	MORTGAGE ENSURES HOUSEHOLDS PAY NO MORE THAN 30% OF THEIR MONTHLY
	INCOME TOWARD HOUSING COSTS. IN FY2022, 84 HOUSEHOLDS ACCESSED A
	MORTGAGE THROUGH TCHFH LENDING, INC.
	MORIGAGE THROUGH TENETH HENDING, INC.
4c	(Code:) (Expenses \$635,333. including grants of \$0. (Revenue \$)
	COMMUNITY ENGAGEMENT:
	COLINICITY ENGINEERING
	TOURIL DRIVING TOORTHURD & DROAD DANGE OF COMMUNITARY WOLLDWINDERD
	TCHFH BRINGS TOGETHER A BROAD RANGE OF COMMUNITY VOLUNTEERS,
	SUPPORTERS, ADVOCATES, AND PARTNERS TO HELP CREATE, PRESERVE, AND
	PROMOTE AFFORDABLE HOMEOWNERSHIP. IN FY2022 ABOUT 6,600 VOLUNTEERS GAVE
	A TOTAL OF 103,366 HOURS ON HABITAT BUILD SITES, HOME REPAIR PROJECTS,
	AT RESTORE OUTLETS, FOR ADVOCACY EFFORTS, AND MORE (THIS NUMBER IS
	LOWER THAN USUAL DUE TO COVID-19). ADDITIONALLY, 54 AMERICORPS MEMBERS
	SERVED MORE THAN 23,000 HOURS TO ADVANCE THE MISSION.
4d	Other program services (Describe on Schedule O.)
	(Expenses \$ 1,369,391. including grants of \$ 0.) (Revenue \$ 0.)
4e	Total program service expenses ▶ 22,956,753.

SEE SCHEDULE O FOR CONTINUATION(S)

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orm 990 (2021) TWIN CITIES HABITAT FOR HUMANITY, INC.

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Part IV | Checklist of Required Schedules

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)?			
	If "Yes," complete Schedule A	1	X	
2	Is the organization required to complete Schedule B, Schedule of Contributors? See instructions	2	X	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for			
	public office? If "Yes," complete Schedule C, Part I	3		X
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect			
	during the tax year? If "Yes," complete Schedule C, Part II	4	X	
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or			
_	similar amounts as defined in Rev. Proc. 98-19? If "Yes," complete Schedule C, Part III	5		х
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to			
·	provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		X
7	Did the organization receive or hold a conservation easement, including easements to preserve open space,	_		
•	the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		X
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? <i>If</i> "Yes," <i>complete</i>			
0	, ,	8		X
•	Schedule D, Part III	-		1
9	Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for			
	amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services?			x
40	If "Yes," complete Schedule D, Part IV	9		
10	Did the organization, directly or through a related organization, hold assets in donor-restricted endowments		v	
	or in quasi endowments? If "Yes," complete Schedule D, Part V	10	X	
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X,			
	as applicable.			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D,			
	Part VI	11a	X	
b	Did the organization report an amount for investments - other securities in Part X, line 12, that is 5% or more of its total			l
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b		X
С	Did the organization report an amount for investments - program related in Part X, line 13, that is 5% or more of its total			
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c	X	
d	Did the organization report an amount for other assets in Part X, line 15, that is 5% or more of its total assets reported in			
	Part X, line 16? If "Yes," complete Schedule D, Part IX	11d		X
е	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e		X
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses			
	the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f	X	
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete			
	Schedule D, Parts XI and XII	12a		X
b	Was the organization included in consolidated, independent audited financial statements for the tax year?			
	If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b	X	
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		Х
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		Х
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business,			
	investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000			
	or more? If "Yes," complete Schedule F, Parts I and IV	14b	X	
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any			
	foreign organization? If "Yes," complete Schedule F, Parts II and IV	15	X	
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to			
	or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16		Х
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX,			
	column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I. See instructions	17		Х
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines			
	1c and 8a? If "Yes," complete Schedule G, Part II	18	Х	
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes,"			
-	complete Schedule G, Part III	19		x
20a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a		X
	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b		
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or			
	domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21		X

Form 990 (2021) TWIN CITIES HABITAT FOR HUMANITY, INC. 36-3363171 Page 4
Part IV | Checklist of Required Schedules (continued)

	Continued Continued (continued)			Γ
	Bill		Yes	No
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on			₩
	Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		X
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5, about compensation of the organization's current			
	and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete	23	х	
24.5	Schedule J Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the		21	
24a	last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete			
	Schedule K. If "No," go to line 25a	24a		x
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease			
_	any tax-exempt bonds?	24c		
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit			
	transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		X
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and			
	that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete			
	Schedule L, Part I	25b		X
26	Did the organization report any amount on Part X, line 5 or 22, for receivables from or payables to any current			
	or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35%			
	controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part II	26		X
27	Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key employee,			
	creator or founder, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled			l
	entity (including an employee thereof) or family member of any of these persons? If "Yes," complete Schedule L, Part III	27		X
28	Was the organization a party to a business transaction with one of the following parties (see the Schedule L, Part IV,			
	instructions for applicable filing thresholds, conditions, and exceptions):			
а	A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? If			37
	"Yes," complete Schedule L, Part IV	28a		X
	A family member of any individual described in line 28a? If "Yes," complete Schedule L, Part IV	28b		
С	A 35% controlled entity of one or more individuals and/or organizations described in line 28a or 28b? If	000		X
20	"Yes," complete Schedule L, Part IV	28c 29	Х	1
29 30	Did the organization receive more than \$25,000 in non-cash contributions? <i>If</i> "Yes," <i>complete Schedule M</i> Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation	29	21	
30	contributions? If "Yes," complete Schedule M	30		x
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		X
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete	<u> </u>		
	Coloradado N. Dortell	32		x
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations			
	sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I	33		X
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and			
	Part V, line 1	34	Х	
35 a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a	X	
b	If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity			
	within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b	Х	
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization?			
	If "Yes," complete Schedule R, Part V, line 2	36		X
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization			
	and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		X
38	Did the organization complete Schedule O and provide explanations on Schedule O for Part VI, lines 11b and 19?		v	
Pai	Note: All Form 990 filers are required to complete Schedule O **T V Statements Regarding Other IRS Filings and Tax Compliance	38	X	
ı aı				
	Check if Schedule O contains a response or note to any line in this Part V		V	NI-
1.	Enter the number reported in box 3 of Form 1096. Enter -0- if not applicable		Yes	No
	Enter the number reported in box 3 of Form 1096. Enter -0- if not applicable 1a 5 5 Enter the number of Forms W-2G included on line 1a. Enter -0- if not applicable 1b 0			
	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming			
J	(gambling) winnings to prize winners?	1c	х	
		•		

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Part V

TWIN CITIES HABITAT FOR HUMANITY, INC. Form 990 (2021)

36-3363171

Statements Regarding Other IRS Filings and Tax Compliance (continued) Yes No 2a Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, 213 filed for the calendar year ending with or within the year covered by this return Х b If at least one is reported on line 2a, did the organization file all required federal employment tax returns? 2b Note: If the sum of lines 1a and 2a is greater than 250, you may be required to e-file. See instructions. Х **3a** Did the organization have unrelated business gross income of \$1,000 or more during the year? За **b** If "Yes," has it filed a Form 990-T for this year? *If* "No" to line 3b, provide an explanation on Schedule O 3b 4a At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a Х financial account in a foreign country (such as a bank account, securities account, or other financial account)? 4a **b** If "Yes," enter the name of the foreign country See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR). Х **5a** Was the organization a party to a prohibited tax shelter transaction at any time during the tax year? Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction? 5b c If "Yes" to line 5a or 5b, did the organization file Form 8886-T? 6a Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit Х any contributions that were not tax deductible as charitable contributions? b If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible? 7 Organizations that may receive deductible contributions under section 170(c). Х Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor? 7a Х If "Yes," did the organization notify the donor of the value of the goods or services provided? 7b Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required X to file Form 8282? 7с d If "Yes." indicate the number of Forms 8282 filed during the year Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract? Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract? 7f If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required? 7g If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C? 7h Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the sponsoring organization have excess business holdings at any time during the year? 8 Sponsoring organizations maintaining donor advised funds. Did the sponsoring organization make any taxable distributions under section 4966? 9a Did the sponsoring organization make a distribution to a donor, donor advisor, or related person? 9b 10 Section 501(c)(7) organizations. Enter: a Initiation fees and capital contributions included on Part VIII, line 12 10a Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities 11 Section 501(c)(12) organizations. Enter: Gross income from members or shareholders Gross income from other sources. (Do not net amounts due or paid to other sources against amounts due or received from them.) 11b 12a Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041? 12a **b** If "Yes," enter the amount of tax-exempt interest received or accrued during the year Section 501(c)(29) qualified nonprofit health insurance issuers. a Is the organization licensed to issue qualified health plans in more than one state? 13a Note: See the instructions for additional information the organization must report on Schedule O. Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans Enter the amount of reserves on hand X Did the organization receive any payments for indoor tanning services during the tax year? b If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation on Schedule O 14b Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or Х excess parachute payment(s) during the year? If "Yes," see the instructions and file Form 4720, Schedule N. X Is the organization an educational institution subject to the section 4968 excise tax on net investment income? 16 If "Yes," complete Form 4720, Schedule O. Section 501(c)(21) organizations. Did the trust, any disqualified person, or mine operator engage in any activities that would result in the imposition of an excise tax under section 4951, 4952 or 4953? If "Yes," complete Form 6069

TWIN CITIES HABITAT FOR HUMANITY, INC. 36-3363171 Form 990 (2021) Part VI Governance, Management, and Disclosure. For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes on Schedule O. See instructions. X Check if Schedule O contains a response or note to any line in this Part VI Section A. Governing Body and Management Yes No 32 **1a** Enter the number of voting members of the governing body at the end of the tax year If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain on Schedule O. 32 **b** Enter the number of voting members included on line 1a, above, who are independent Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other Х officer, director, trustee, or key employee? 2 Did the organization delegate control over management duties customarily performed by or under the direct supervision 3 X of officers, directors, trustees, or key employees to a management company or other person? 3 X Did the organization make any significant changes to its governing documents since the prior Form 990 was filed? 4 5 Did the organization become aware during the year of a significant diversion of the organization's assets? Did the organization have members or stockholders? 6 6 Х 7a Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body? Х 7a b Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body? X 7b Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following: Х a The governing body? 8a **b** Each committee with authority to act on behalf of the governing body? Х 8b Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes." provide the names and addresses on Schedule O Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.) Yes Nο 10a Did the organization have local chapters, branches, or affiliates? Х 10a b If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, Х and branches to ensure their operations are consistent with the organization's exempt purposes? Х 11a Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? 11a b Describe on Schedule O the process, if any, used by the organization to review this Form 990. Х 12a 12a Did the organization have a written conflict of interest policy? If "No," go to line 13 **b** Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? Х 12b c Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes " describe Х 12c on Schedule O how this was done Did the organization have a written whistleblower policy? Х 13 13 Did the organization have a written document retention and destruction policy? 14 Х 14 Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? The organization's CEO, Executive Director, or top management official Х 15a Х Other officers or key employees of the organization 15b If "Yes" to line 15a or 15b, describe the process on Schedule O. See instructions. 16a Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a Х taxable entity during the year? 16a b If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements? 16h

Section C. Disclosure

List the states with which a copy of this Form 990 is required to be filed ▶MN

1954 UNIVERSITY AVENUE WEST

Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A, if applicable), 990, and 990-T (section 501(c)(3)s only) available for public inspection. Indicate how you made these available. Check all that apply

X Own website Another's website X Upon request ___ Other (explain on Schedule O)

Describe on Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year.

State the name, address, and telephone number of the person who possesses the organization's books and records STEFNI BELL - 612-207-1700

ST

Form **990** (2021)

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Form 990 (2021) TWIN CITIES HABITAT FOR HUMANITY, INC. 36-3363171 Page 7 Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated

Employees, and Independent Contractors Employees, and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.
- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
 - List all of the organization's current key employees, if any. See the instructions for definition of "key employee."
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (box 5 of Form W-2, Form 1099-MISC, and/or box 1 of Form 1099-NEC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

See the instructions for the order in which to list the persons above.

(A)	(B)				C)			(D)	(E)	(F)
Name and title	Average	(do	not c	Posi			nne	Reportable	Reportable	Estimated
	hours per	box	, unles	ss per	son is	s both	an	compensation	compensation	amount of
	week		cer an	a a a	recto	r/trus	tee)	from	from related	other
	(list any	irecto						the	organizations	compensation
	hours for related	or di	tee			sated		organization (W-2/1099-MISC/	(W-2/1099-MISC/ 1099-NEC)	from the
	organizations	ruste	l trus		ee	ubeu		1099-NEC)	1099-1450)	organization and related
	below	ndividual trustee or director	Institutional trustee	L	Key employee	st cor	-	1000 1420)		organizations
	line)	Indivi	Instit	Officer	Key e	Highest compensated employee	Former			
(1) CHRISTOPHER COLEMAN	40.00									
PRESIDENT & CEO	0.00			Х				315,963.	0.	34,926
(2) CATHY LAWRENCE	40.00									
CHIEF DEVELOPMENT OFFICER	0.00				Х			199,868.	0.	14,348
(3) ROBYN BIPES-TIMM	28.00									
CHIEF STRATEGY OFFICER	12.00				Х			170,577.	0.	36,974
(4) JOE KHAWAJA	39.00									
CFO	1.00			Х				174,429.	0.	30,011
(5) CHAD BOULEY	40.00	-								
CRO	0.00					Х		151,728.	0.	32,737
(6) SHEREESE TURNER	40.00	-						1.40 505	•	00 140
CHIEF PROGRAM OFFICER	0.00					Х		142,785.	0.	20,142
(7) RYAN ROBINSON	40.00	-				٠,		104 716	0	10 500
CONTROLLER (8) NIKKI SORUM	1.00					Х		104,716.	0.	10,580
BOARD CHAIR	0.00	Х		х				0.	0.	0
(9) SHARON SAYLES BELTON	1.00	Δ		Δ				0.	0.	· · · · ·
BOARD VICE CHAIR	0.00	Х		Х				0.	0.	0
(10) KEIKO SUGISAKA	1.00	- 22						0.	0.	
BOARD SECRETARY	0.00	Х		Х				0.	0.	0
(11) MITCH BLESKE	1.00							•		
BOARD TREASURER	0.00	х		х				0.	0.	0.
(12) JEFF BRYAN	1.00							-	-	-
DIRECTOR	0.00	Х						0.	0.	0.
(13) BRANDON BERG	1.00									
DIRECTOR	0.00	Х						0.	0.	0
(14) LOU CRISTAN	1.00									
DIRECTOR	0.00	Х						0.	0.	0
(15) LAURA CROSBY	1.00									
DIRECTOR	0.00	Х						0.	0.	0.
(16) PAUL DELAHUNT	1.00	1								
DIRECTOR	0.00	Х						0.	0.	0
(17) LUCAS DETOR	1.00	. .							_	_
DIRECTOR	0.00	Х						0.	0.	0 .

Form **990** (2021)

TWIN CITIES HABITAT FOR HUMANITY, INC.

36-3363171 Page 8 Part VII | Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued) (B) (C) (D) (E) (F) Position Average Reportable Name and title Reportable **Estimated** (do not check more than one hours per compensation compensation amount of box, unless person is both an officer and a director/trustee) week from from related other (list any organizations ndividual trustee or director the compensation hours for organization (W-2/1099-MISC/ from the lighest compensated related nstitutional truste (W-2/1099-MISC/ 1099-NEC) organization organizations ey employee 1099-NEC) and related below organizations line) (18) SKIP DUROCHER 1.00 DIRECTOR 0.00 X 0 . 0. 0. (19) BILL GOULD 1.00 X 0. 0.50 0 . 0. DIRECTOR (20) ROBERT ISRAEL 1.00 DIRECTOR 0.00 X 0 0. 0. (21) COLE MILLER 1.00 DIRECTOR 0.00 Х 0. 0. (22) ANDY KROLL 1.00 DIRECTOR 0.00 Х 0. 0. 0. (23) RICH MATTERA 1.00 DIRECTOR 0.00 Х 0. 0. 0. (24) RALPH PACE 1.00 0.00 0. 0. DIRECTOR Х 0 (25) STEVE POPPEN 1.00 DIRECTOR 0.50 Х 0. 0. 0. (26) LAURA REED 1.00 DIRECTOR 0.00 0 0 0. 179,718. 1,260,066. 0. 1b Subtotal 0. 0. 0. Total from continuation sheets to Part VII, Section A 1,260,066. 0. 179 .718. Total (add lines 1b and 1c) Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable

compensation from the organization

Yes No Did the organization list any former officer, director, trustee, key employee, or highest compensated employee on X 3 line 1a? If "Yes," complete Schedule J for such individual For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such individual Х 4 Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services X rendered to the organization? If "Yes." complete Schedule J for such person

Section B. Independent Contractors

Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

(A) Name and business address	(B) Description of services	(C) Compensation
GREYSTONE MASONRY, LLC		
1548 164TH LANE NE, HAM LAKE, MN 55304	CONSTRUCTION WORK	335,201.
SCHNEIDER EXCAVATING & GRADING, INC, 405		
CENTRAL AVENUE SOUTH, NORWOOD YOUNG	CONSTRUCTION WORK	250,538.
ONE CALL CONTRACTING, INC		
3139 162ND LANE NW, ANDOVER, MN 55304	CONSTRUCTION WORK	178,429.
STATE OF MINNESOTA DEPARTMENT OF CORRECTION		
PO BOX 4719, ST PAUL, MN 55101	CONSTRUCTION WORK	178,291.
KRECH EXTERIORS INC, 3000 AMES CROSSING		
ROAD, SUITE 750, EAGAN, MN 55121	CONSTRUCTION WORK	171,535.
2 Total number of independent contractors (including but not limited to those liste	d above) who received more than	
\$100,000 of compensation from the organization > 10		
~	~	222

SEE PART VII, SECTION A CONTINUATION SHEETS

Form **990** (2021)

Form 990 TWIN CITIES HABITAT FOR HUMANITY, INC. 36-3363171

Form 990 TWIN C	CITIES HAB	ITZ	ΔT	FO	R	HU	MΑ	NITY, INC.	36-336	3171
Part VII Section A. Officers, Director	s, Trustees, Key E	mplo	yee	s, ar	nd H	lighe	est (Compensated Employe	ees (continued)	
(A)	(B)				C)			(D)	(E)	(F)
Name and title	Average		Position			ı		Reportable	Reportable	Estimated
	hours	(c	heck	call t	that apply)		ly)	compensation	compensation	amount of
	per							from	from related	other
	week	_				oyee		the	organizations	compensation
	(list any	or director				empl		organization	(W-2/1099-MISC)	from the
	hours for related	e or d	tee			sated		(W-2/1099-MISC)		organization and related
	organizations	Individual trustee	Institutional trustee		yee	Highest compensated employee				organizations
	below	dual	ution	<u>بر</u>	Key employee	est co	er			ga <u>-</u> a
	line)	Indivi	Instit	Officer	Key e	Highe	Former			
(27) PIYUMI SAMARATUNGA	1.00									
DIRECTOR	0.00	x						0.	0.	0.
(28) TONY BARRANCO	1.00									
DIRECTOR	0.50	\mathbf{x}						0.	0.	0.
(29) MICHELLE ROBINSON	1.00								-	-
DIRECTOR	0.00	X						0.	0.	0.
(30) ANNE BEHRENDT	1.00									
DIRECTOR	0.50	\mathbf{x}						0.	0.	0.
(31) TOM STROBEL	1.00									
DIRECTOR	0.00	X						0.	0.	0.
(32) ALICIA BELTON	1.00									
DIRECTOR	0.00	X						0.	0.	0.
(33) PAUL SWEEN	1.00									
DIRECTOR	0.00	X						0.	0.	0.
(34) ERIC SKALLAND	1.00									
DIRECTOR	0.50	Х						0.	0.	0.
(35) MARK COPMAN	1.00									
DIRECTOR	0.00	X						0.	0.	0.
(36) SCOTT HIETPAS	1.00									
DIRECTOR	0.00	X						0.	0.	0.
(37) NASH SHAIKH	1.00									
DIRECTOR	0.00	X						0.	0.	0.
(38) DEAN WAHLIN	1.00									
DIRECTOR	0.00	X						0.	0.	0.
(39) DELINDA WASHINGTON	1.00									
DIRECTOR	0.50	Х						0.	0.	0.
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T. I. D. I.W. O. II										
Total to Part VII, Section A, line 1c										

TWIN CITIES HABITAT FOR HUMANITY, INC. Form 990 (2021)

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Statement of Revenue Part VIII Check if Schedule O contains a response or note to any line in this Part VIII (B) (C) (D) Revenuè excluded Total revenue Related or exempt Unrelated from tax under function revenue business revenue sections 512 - 514 1a Contributions, Gifts, Grants and Other Similar Amounts **1 a** Federated campaigns 1b **b** Membership dues 857,887. c Fundraising events 1c d Related organizations 1d 4,765,510. e Government grants (contributions) 1e f All other contributions, gifts, grants, and similar amounts not included above ... 25,304,907 1f 747,763 g Noncash contributions included in lines 1a-1f 30,928,304 h Total. Add lines 1a-1f **Business Code** 2 a HOME SALES 10079052. 531390 10,079,052. Program Service Revenue 2,059,131. IMPUTED MORT INTEREST INC AMORTIZ 531390 2,059,131 С f All other program service revenue 12,138,183 g Total. Add lines 2a-2f Investment income (including dividends, interest, and 41,284. 41,284 other similar amounts) 4 Income from investment of tax-exempt bond proceeds 5 Royalties (i) Real (ii) Personal 5,600 6 a Gross rents 11,952. 6b **b** Less: rental expenses ... -6,352. c Rental income or (loss) -6,352, -6,352. d Net rental income or (loss) (i) Securities (ii) Other 7 a Gross amount from sales of 686,270. 517,226. assets other than inventory 7a b Less: cost or other basis 542,370. 63,489 and sales expenses 7b Other Revenue 7с 453,737 143,900. c Gain or (loss) 597,637. 597,637. d Net gain or (loss) 8 a Gross income from fundraising events (not 857,887. of including \$ contributions reported on line 1c). See Part IV, line 18 127,331 432,648 **b** Less: direct expenses -305,317 -305,317. c Net income or (loss) from fundraising events 9 a Gross income from gaming activities. See Part IV, line 19 9b **b** Less: direct expenses c Net income or (loss) from gaming activities \triangleright 10 a Gross sales of inventory, less returns 5,542,948 and allowances 10a 5,002,150 **b** Less: cost of goods sold 540,798. 540,798. c Net income or (loss) from sales of inventory **Business Code** 11 a MISCELLANEOUS REVENUE 900099 146,776 146,776. b d All other revenue 146,776 e Total. Add lines 11a-11d 868,050. 44,081,313. 12284959 Total revenue. See instructions 12 Form **990** (2021)

TWIN CITIES HABITAT FOR HUMANITY, INC. Form 990 (2021)

36-3363171 Page **10**

Secti	ion 501(c)(3) and 501(c)(4) organizations must comp	olete all columns. All othe	er organizations must con	nplete column (A).	
	Check if Schedule O contains a respon	se or note to any line in	this Part IX		
	not include amounts reported on lines 6b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1	Grants and other assistance to domestic organizations and domestic governments. See Part IV, line 21				
2	Grants and other assistance to domestic individuals. See Part IV, line 22				
3	Grants and other assistance to foreign organizations, foreign governments, and foreign individuals. See Part IV, lines 15 and 16	232,500.	232,500.		
4 5	Benefits paid to or for members Compensation of current officers, directors,	040 070	101 000	202 502	204 402
6	trustees, and key employees Compensation not included above to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)	948,978.	181,982.	382,503.	384,493
7	Other salaries and wages	6,117,197.	4,349,717.	853,149.	914,331
8	Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions)	179,428. 1,636,212.	126,676. 1,083,605.	27,197. 279,040.	25,555 273,567
9 10	Other employee benefits Payroll taxes	657,318.	424,948.	117,992.	114,378
	Fees for services (nonemployees): Management	24,079.	22,543.	1,313.	223
С	Legal Accounting	57,935.	3,823.	53,299.	813
е	Lobbying Professional fundraising services. See Part IV, line 17	17,600.		17,600.	
f g	Other. (If line 11g amount exceeds 10% of line 25,	F20 207	220 615	215 170	6 100
12	column (A), amount, list line 11g expenses on Sch 0.) Advertising and promotion	539,297.		215,170.	-6,488
13 14 15	Office expenses Information technology Royalties	838,096.	239,200.	195,075.	403,821
16 17	Occupancy Travel	385,467. 320,267.	310,560. 121,088.	23,363. 23,423.	51,544 175,756
18 19	Payments of travel or entertainment expenses for any federal, state, or local public officials Conferences, conventions, and meetings				
20 21	Interest Payments to affiliates	1,006,215. 274,190.	1,006,215. 274,190.		
22	Depreciation, depletion, and amortization	381,019. 242,364.	286,300. 176,473.	34,833. 28,346.	59,886 37,545
24	Other expenses. Itemize expenses not covered above. (List miscellaneous expenses on line 24e. If line 24e amount exceeds 10% of line 25, column (A), amount, list line 24e expenses on Schedule 0.)				
a b	COST OF HOMES SOLD AFFORDABILITY GAP	13,000,574. 470,432.	13,000,574. 470,432.	0.	
c d	STAFF DEVELOPMENT LOAN SERVICING	122,662. 94,377.	56,503. 850.	46,156. 34,227.	20,003 59,300
е	All other expenses	260,787. 27,806,994.	257,959. 22,956,753.	861. 2,333,547.	1,967 2,516,694
<u>25</u> 26	Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation.	2,,000,004.	22,550,755.	2,333,3474	2,310,034

Form **990** (2021)

Check here

if following SOP 98-2 (ASC 958-720)

TWIN CITIES HABITAT FOR HUMANITY, INC. Form 990 (2021)

36-3363171 Page **11**

Part X Balance Sheet Check if Schedule O contains a response or note to any line in this Part X (A) (B) End of year Beginning of year 10,107,402. 26,324,934. 1 Cash - non-interest-bearing 2,898,867. 1,195,420. 2 Savings and temporary cash investments 1,556,207. 3,259,428. Pledges and grants receivable, net 3 3 695,497. 812,943. 4 Accounts receivable, net Loans and other receivables from any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% 5 controlled entity or family member of any of these persons Loans and other receivables from other disqualified persons (as defined 6 under section 4958(f)(1)), and persons described in section 4958(c)(3)(B) 5,676,547. 6,508,638. Notes and loans receivable, net 7 14,649,791. 12,400,727. Inventories for sale or use 8 976,987. 951,070. Prepaid expenses and deferred charges 9 10a Land, buildings, and equipment: cost or other _____10a 12,218,963. basis. Complete Part VI of Schedule D 4,172,641. 8,427,662. 8,046,322. b Less: accumulated depreciation 10b 10c 3,046,147. 1,582,991. Investments - publicly traded securities 11 11 Investments - other securities. See Part IV, line 11 12 12 33,611,733. 31,193,410. Investments - program-related. See Part IV, line 11 13 13 14 14 Intangible assets 1,132,782. 1,132,782. Other assets. See Part IV, line 11 15 15 80,770,623. 95,417,664. 16 16 **Total assets.** Add lines 1 through 15 (must equal line 33) 1,569,785. 1,764,583. 17 Accounts payable and accrued expenses 17 18 18 Grants payable 1,712,422. 955,000. 19 19 Deferred revenue Tax-exempt bond liabilities 20 20 Escrow or custodial account liability. Complete Part IV of Schedule D 21 21 Loans and other payables to any current or former officer, director, Liabilities trustee, key employee, creator or founder, substantial contributor, or 35% 22 controlled entity or family member of any of these persons 20,164,662. 19,161,951. Secured mortgages and notes payable to unrelated third parties 23 7,130,792. 7,487,582. 24 24 Unsecured notes and loans payable to unrelated third parties Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24). Complete Part X of Schedule D 30,577,661. 29,369,116. 26 Total liabilities. Add lines 17 through 25 Organizations that follow FASB ASC 958, check here ▶ X Net Assets or Fund Balances and complete lines 27, 28, 32, and 33. 43,676,920. 61,829,442. 27 Net assets without donor restrictions 27 Net assets with donor restrictions 6,516,042. 4,219,106. Organizations that do not follow FASB ASC 958, check here and complete lines 29 through 33. 29 Capital stock or trust principal, or current funds 29 Paid-in or capital surplus, or land, building, or equipment fund 30 30 31 Retained earnings, endowment, accumulated income, or other funds 31 50,192,962. 66,048,548. Total net assets or fund balances 32 32 80,770,623. 95,417,664. 33 33 Total liabilities and net assets/fund balances

Form **990** (2021)

	1990 (2021) TWIN CITIES HABITAT FOR HUMANITY, INC.	36-3	363171	Pag	ge 12
Pa	rt XI Reconciliation of Net Assets				
	Check if Schedule O contains a response or note to any line in this Part XI				
1	Total revenue (must equal Part VIII, column (A), line 12)	1	44,081		
2	Total expenses (must equal Part IX, column (A), line 25)	2	27,806		
3	Revenue less expenses. Subtract line 2 from line 1	3	16,274		
4	Net assets or fund balances at beginning of year (must equal Part X, line 32, column (A))	4	50,192		
5	Net unrealized gains (losses) on investments	5	-418	3,7	<u>33.</u>
6	Donated services and use of facilities	6			
7	Investment expenses	7			
8	Prior period adjustments	8			
9	Other changes in net assets or fund balances (explain on Schedule O)	9			0.
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 32,				
	column (B))	10	66,048	3,5	<u>48.</u>
Pa	rt XII Financial Statements and Reporting				
	Check if Schedule O contains a response or note to any line in this Part XII				
				Yes	No
1	Accounting method used to prepare the Form 990: Cash X Accrual Other		_		
	If the organization changed its method of accounting from a prior year or checked "Other," explain on Schedule	Ο.			
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?		2a		_X_
	If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed	on a			
	separate basis, consolidated basis, or both:				
	Separate basis Consolidated basis Both consolidated and separate basis				
b	Were the organization's financial statements audited by an independent accountant?		2b	X	
	If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate	basis,			
	consolidated basis, or both:				
	Separate basis X Consolidated basis Both consolidated and separate basis				
С	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the	audit,			
	review, or compilation of its financial statements and selection of an independent accountant?		2c	Х	
	If the organization changed either its oversight process or selection process during the tax year, explain on Scho	edule O.			
За	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Sin	gle Audit			
	Act and OMB Circular A-133?		За	Х	
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required	ed audit			
	or audits, explain why on Schedule O and describe any steps taken to undergo such audits		3h	X	

132012 12-09-21

Form **990** (2021)

SCHEDULE A

(Form 990)

Department of the Treasury Internal Revenue Service

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

► Attach to Form 990 or Form 990-EZ.

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2021

Open to Public Inspection

Name of the organization

TWIN CITIES HABITAT FOR HUMANITY. INC.

Employer identification number

	TWIN	CITIES HA	BITAT FOR HUN	TINAN	, INC	· .	3	6-3363171		
Part I	Reason for Public (Charity Status.	(All organizations must c	omplete th	nis part.) S	ee instruction:	S.			
The orga	anization is not a private found	lation because it is: (F	or lines 1 through 12, cl	heck only	one box.)					
1 🗌	A church, convention of churches, or association of churches described in section 170(b)(1)(A)(i).									
2	A school described in section 170(b)(1)(A)(ii). (Attach Schedule E (Form 990).)									
3	A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii).									
4	A medical research organiz	A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii). Enter the hospital's name,								
	city, and state:									
5	An organization operated for the benefit of a college or university owned or operated by a governmental unit described in									
	section 170(b)(1)(A)(iv). (0	Complete Part II.)								
6	A federal, state, or local go	vernment or governm	nental unit described in	section 17	70(b)(1)(A)	(v).				
7 X	An organization that norma	ally receives a substar	ntial part of its support fr	om a gove	ernmental	unit or from th	e general _l	public described in		
	section 170(b)(1)(A)(vi). (C	complete Part II.)								
8	A community trust describe	ed in section 170(b)(1)(A)(vi). (Complete Part	t II.)						
9	An agricultural research org	ganization described	in section 170(b)(1)(A)(i	ix) operate	ed in conju	ınction with a	land-grant	college		
	or university or a non-land-o	grant college of agric	ulture (see instructions).	Enter the i	name, city	, and state of	the college	e or		
	university:									
10	An organization that norma	ally receives (1) more	than 33 1/3% of its supp	ort from c	ontributior	ns, membershi	p fees, an	d gross receipts from		
	activities related to its exen	npt functions, subjec	t to certain exceptions; a	and (2) no	more than	33 1/3% of its	support f	rom gross investment		
	income and unrelated busing	ness taxable income	(less section 511 tax) fro	m busines	ses acqui	red by the org	anization a	after June 30, 1975.		
_	See section 509(a)(2). (Co	mplete Part III.)								
11	An organization organized	•		•						
12	An organization organized	•	•	-			•			
	more publicly supported or	-						Check the box on		
_	lines 12a through 12d that						-			
a L	Type I. A supporting orga	•		•	_					
	the supported organization			majority o	f the direc	tors or trustee	es of the su	upporting		
	organization. You must o									
b L	Type II. A supporting org	•				-		-		
	control or management of			ame perso	ns that co	ntrol or manag	je tne supj	ported		
	organization(s). You mus			:	.:		:	ماهاند، ام		
С	Type III functionally inte						y integrate	ea with,		
T	its supported organizatio							t:(-)		
d L	Type III non-functionally						-			
	that is not functionally int requirement (see instruct	-		•		-	an attentiv	veness		
م ٦	Check this box if the orga	•	•	•			I Type III			
e L	functionally integrated, or					Type I, Type I	i, type iii			
f Er	nter the number of supported	araani=atiana		ig organiz	ation.					
	rovide the following information	•	d organization(s)							
<u> </u>	(i) Name of supported	(ii) EIN	(iii) Type of organization	(iv) Is the orga in your governi	inization listed	(v) Amount of	monetary	(vi) Amount of other		
	organization		(described on lines 1-10 above (see instructions))	Yes	No	support (see in	structions)	support (see instructions)		
			above (oce mendeneme)							
Total								1		

36-336<u>3171 Page 2</u> TWIN CITIES HABITAT FOR HUMANITY, INC. Schedule A (Form 990) 2021 Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Sec	tion A. Public Support						
Cale	ndar year (or fiscal year beginning in) 🕨	(a) 2017	(b) 2018	(c) 2019	(d) 2020	(e) 2021	(f) Total
1	Gifts, grants, contributions, and						
	membership fees received. (Do not						
	include any "unusual grants.")	20652565.	14578007.	16740893.	19110296.	30316587.	101398348
2	Tax revenues levied for the organ-						
	ization's benefit and either paid to						
	or expended on its behalf						
3	The value of services or facilities						
	furnished by a governmental unit to						
	the organization without charge						
4	Total. Add lines 1 through 3	20652565.	14578007.	16740893.	19110296.	30316587.	101398348
5	The portion of total contributions						
	by each person (other than a						
	governmental unit or publicly						
	supported organization) included						
	on line 1 that exceeds 2% of the						
	amount shown on line 11,						
	column (f)						15514043.
6	Public support. Subtract line 5 from line 4.						85884305.
Sec	tion B. Total Support						
Cale	ndar year (or fiscal year beginning in)	(a) 2017	(b) 2018	(c) 2019	(d) 2020	(e) 2021	(f) Total
7	Amounts from line 4	20652565.	14578007 .	16740893.	19110296.	30316587.	101398348
8	Gross income from interest,						
	dividends, payments received on						
	securities loans, rents, royalties,						
	and income from similar sources	188,467.	235,320.	160,501.	332,951.	46,884.	964,123.
9	Net income from unrelated business						
	activities, whether or not the						
	business is regularly carried on						
10	Other income. Do not include gain						
	or loss from the sale of capital						
	assets (Explain in Part VI.)	43,536.	198,407.	118,059.	103,772.	885,824.	1349598.
11	Total support. Add lines 7 through 10						103712069
12	Gross receipts from related activities,	etc. (see instructio	ns)			12 71	,831,966.
13	First 5 years. If the Form 990 is for the	ne organization's fir	st, second, third,	fourth, or fifth tax y	ear as a section 5	01(c)(3)	
	organization, check this box and stop	p here					>
Sec	tion C. Computation of Publi	ic Support Per	centage				
14	Public support percentage for 2021 (I	line 6, column (f), di	vided by line 11, o	column (f))		14	82.81 %
15	Public support percentage from 2020) Schedule A, Part I	I, line 14			15	91.75 <u>%</u>
16a	33 1/3% support test - 2021. If the						
	stop here. The organization qualifies	as a publicly suppo	orted organization				X
b	33 1/3% support test - 2020. If the	•		•		•	
	and stop here. The organization qual	lifies as a publicly s	upported organiza	ation			▶□
17a	10% -facts-and-circumstances test	t - 2021. If the orga	anization did not d	check a box on line	e 13, 16a, or 16b, a	and line 14 is 10%	or more,
	and if the organization meets the fact	s-and-circumstance	es test, check this	box and stop he	re. Explain in Part	VI how the organiz	zation
	meets the facts-and-circumstances te	est. The organizatio	n qualifies as a pu	blicly supported o	rganization		▶□
b	10% -facts-and-circumstances test	t - 2020. If the orga	anization did not d	check a box on line	e 13, 16a, 16b, or 1	7a, and line 15 is	10% or
	more, and if the organization meets the	he facts-and-circum	stances test, che	ck this box and st	top here. Explain i	n Part VI how the	
	organization meets the facts-and-circ			•	• • •		▶∐
18	Private foundation. If the organization	on did not check a l	oox on line 13, 16	a, 16b, 17a, or 17b	o, check this box a	nd see instructions	<u> </u>

Schedule A (Form 990) 2021

36-3363171 Page 3 TWIN CITIES HABITAT FOR HUMANITY, INC. Schedule A (Form 990) 2021

Part III | Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to

Sec	ction A. Public Support	now, please comp	piete Fart II.)				
	ndar year (or fiscal year beginning in)	(a) 2017	(b) 2018	(c) 2019	(d) 2020	(e) 2021	(f) Total
	Gifts, grants, contributions, and		(2) = 2 : 2	(5) = 5 + 5	(-,	(-,	(0)
	membership fees received. (Do not						
	include any "unusual grants.")						
2	Gross receipts from admissions,						
_	merchandise sold or services per-						
	formed, or facilities furnished in						
	any activity that is related to the organization's tax-exempt purpose						
3	Gross receipts from activities that						
Ü	are not an unrelated trade or bus-						
	iness under section 513						
1	Tax revenues levied for the organ-						
7	ization's benefit and either paid to						
	or expended on its behalf						
_							
5	The value of services or facilities						
	furnished by a governmental unit to						
_	the organization without charge				+	+	
	Total. Add lines 1 through 5				+		
7a	Amounts included on lines 1, 2, and						
L	3 received from disqualified persons						
D	Amounts included on lines 2 and 3 received from other than disqualified persons that						
	exceed the greater of \$5,000 or 1% of the						
	amount on line 13 for the year						
	Add lines 7a and 7b						
8	Public support. (Subtract line 7c from line 6.)						
	ction B. Total Support				_		1
	ndar year (or fiscal year beginning in) 🕨	(a) 2017	(b) 2018	(c) 2019	(d) 2020	(e) 2021	(f) Total
	Amounts from line 6						
10a	Gross income from interest, dividends, payments received on						
	securities loans, rents, royalties,						
	and income from similar sources						
b	Unrelated business taxable income						
	(less section 511 taxes) from businesses						
	acquired after June 30, 1975						
c	Add lines 10a and 10b						
11	Net income from unrelated business						
	activities not included on line 10b, whether or not the business is						
	regularly carried on						
12	Other income. Do not include gain						
	or loss from the sale of capital assets (Explain in Part VI.)						
13	Total support. (Add lines 9, 10c, 11, and 12.)						
14	First 5 years. If the Form 990 is for the	e organization's fi	irst, second, third,	fourth, or fifth tax	year as a section	501(c)(3) organization	on,
	check this box and stop here						
Sec	tion C. Computation of Public						•
15	Public support percentage for 2021 (lii	ne 8, column (f), c	divided by line 13,	column (f))		15	%
	Public support percentage from 2020					16	%
	ction D. Computation of Inves					•	<u></u>
	Investment income percentage for 20			ine 13, column (f))		17	%
	Investment income percentage from 2					18	%
	33 1/3% support tests - 2021. If the						
	more than 33 1/3%, check this box an						▶□
b	33 1/3% support tests - 2020. If the	=	-				and
-	line 18 is not more than 33 1/3%, check						
20	Private foundation. If the organization						

Schedule A (Form 990) 2021

TWIN CITIES HABITAT FOR HUMANITY, INC.

Part IV Supporting Organizations

(Complete only if you checked a box in line 12 on Part I. If you checked box 12a, Part I, complete Sections A and B. If you checked box 12b, Part I, complete Sections A and C. If you checked box 12c, Part I, complete Sections A, D, and E. If you checked box 12d, Part I, complete Sections A and D, and complete Part V.)

Section A. All Supporting Organizations

- 1 Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.
- 2 Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in Part VI how the organization determined that the supported organization was described in section 509(a)(1) or (2).
- 3a Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes." answer lines 3b and 3c below.
- b Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in Part VI when and how the organization made the determination.
- c Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in Part VI what controls the organization put in place to ensure such use.
- 4a Was any supported organization not organized in the United States ("foreign supported organization")? |f "Yes," and if you checked box 12a or 12b in Part I, answer lines 4b and 4c below.
- b Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in Part VI how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.
- c Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.
- 5a Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes." answer lines 5b and 5c below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).
- b Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document?
- c Substitutions only. Was the substitution the result of an event beyond the organization's control?
- Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes." provide detail in Part VI.
- 7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990).
- Did the organization make a loan to a disqualified person (as defined in section 4958) not described on line 7? If "Yes." complete Part I of Schedule L (Form 990).
- 9a Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons, as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in Part VI.
- b Did one or more disqualified persons (as defined on line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? If "Yes." provide detail in Part VI.
- c Did a disqualified person (as defined on line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes." provide detail in Part VI.
- 10a Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer line 10b below.
 - b Did the organization have any excess business holdings in the tax year? (Use Schedule C. Form 4720, to determine whether the organization had excess business holdings.)

		Yes	No
	1		
	•		
	2		
	За		
	3b		
	JU		
	3с		
	4a		
	4b		
	4c		
	5a		
	5b		
	5c		
	6		
	7		
	8		
	9a		
	9b		
	9с		
	10a		
	10b		
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	t IV Supporting Organizations (continued)	03I/	⊥ Pa	age 5
Pai	t IV Supporting Organizations (continued)		V	
			Yes	No
11	Has the organization accepted a gift or contribution from any of the following persons? A person who directly or indirectly controls, either alone or together with persons described on lines 11b and			
а	11c below, the governing body of a supported organization?	11a		
h	A family member of a person described on line 11a above?	11b		
	A 35% controlled entity of a person described on line 11a or 11b above? <i>If "Yes" to line 11a, 11b, or 11c, provide</i>	110		
·	detail in Part VI.	11c		
Sec	tion B. Type I Supporting Organizations	1.0		
			Yes	No
1	Did the governing body, members of the governing body, officers acting in their official capacity, or membership of one or			
	more supported organizations have the power to regularly appoint or elect at least a majority of the organization's officers,			
	directors, or trustees at all times during the tax year? If "No," describe in Part VI how the supported organization(s)			
	effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove officers, directors, or trustees were allocated among the			
	supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year.	1		
2	Did the organization operate for the benefit of any supported organization other than the supported			
	organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in			
	Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated,			
	supervised, or controlled the supporting organization.	2		
Sec	tion C. Type II Supporting Organizations			
			Yes	No
1	Were a majority of the organization's directors or trustees during the tax year also a majority of the directors			
	or trustees of each of the organization's supported organization(s)? If "No," describe in Part VI how control			
	or management of the supporting organization was vested in the same persons that controlled or managed			
800	the supported organization(s). tion D. All Type III Supporting Organizations	1		
Sec	tion D. All Type III Supporting Organizations			
			Yes	No
1	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the			
	organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax			
	year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the	4		
2	organization's governing documents in effect on the date of notification, to the extent not previously provided? Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported	1		
2	organization(s) or (ii) serving on the governing body of a supported organization? <i>If</i> "No," explain in Part VI how			
	the organization maintained a close and continuous working relationship with the supported organization(s).	2		
3	By reason of the relationship described on line 2, above, did the organization's supported organizations have a			
Ū	significant voice in the organization's investment policies and in directing the use of the organization's			
	income or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's			
	supported organizations played in this regard.	3		
Sec	tion E. Type III Functionally Integrated Supporting Organizations			
1	Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instructions)			
а	The organization satisfied the Activities Test. Complete line 2 below.			
b	The organization is the parent of each of its supported organizations. Complete line 3 below.			
С	The organization supported a governmental entity. Describe in Part VI how you supported a governmental entity (see in	struction	s).	
2	Activities Test. Answer lines 2a and 2b below.		Yes	No
а	Did substantially all of the organization's activities during the tax year directly further the exempt purposes of			
	the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify			
	those supported organizations and explain how these activities directly furthered their exempt purposes,			
	how the organization was responsive to those supported organizations, and how the organization determined			
	that these activities constituted substantially all of its activities.	2a		
b	Did the activities described on line 2a, above, constitute activities that, but for the organization's involvement,			
	one or more of the organization's supported organization(s) would have been engaged in? If "Yes," explain in			
	Part VI the reasons for the organization's position that its supported organization(s) would have engaged in			
_	these activities but for the organization's involvement.	2b		
3	Parent of Supported Organizations. Answer lines 3a and 3b below.			
а	Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or	0-		
L	trustees of each of the supported organizations? If "Yes" or "No" provide details in Part VI.	3a		
b	Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each of its supported organizations? If "Yes." describe in Part VI the role played by the organization in this regard.	3b		
	or the emphasized organizations: If I real describe in I will I the fole diaved by the organization in this redard.	טט		

Sche Pa i	dule A (Form 990) 2021 TWIN CITIES HABITAT FOR TV Type III Non-Functionally Integrated 509(a)(3) Supporting			36-3363171 Page 6
				Doub VII) Considerations
1	Check here if the organization satisfied the Integral Part Test as a qualifying		•	Part VI). See Instructions.
_	All other Type III non-functionally integrated supporting organizations mus	st complete		(B) Current Year
Sect	ion A - Adjusted Net Income		(A) Prior Year	(optional)
1	Net short-term capital gain	1		
2	Recoveries of prior-year distributions	2		
3	Other gross income (see instructions)	3		
4	Add lines 1 through 3.	4		
5	Depreciation and depletion	5		
6	Portion of operating expenses paid or incurred for production or			
	collection of gross income or for management, conservation, or			
	maintenance of property held for production of income (see instructions)	6		
7	Other expenses (see instructions)	7		
8	Adjusted Net Income (subtract lines 5, 6, and 7 from line 4)	8		
Sect	ion B - Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)
1	Aggregate fair market value of all non-exempt-use assets (see			
	instructions for short tax year or assets held for part of year):			
a	Average monthly value of securities	1a		
b	Average monthly cash balances	1b		
c	Fair market value of other non-exempt-use assets	1c		
d	Total (add lines 1a, 1b, and 1c)	1d		
е	Discount claimed for blockage or other factors			
	(explain in detail in Part VI):			
2	Acquisition indebtedness applicable to non-exempt-use assets	2		
_3	Subtract line 2 from line 1d.	3		
4	Cash deemed held for exempt use. Enter 0.015 of line 3 (for greater amount,			
	see instructions).	4		
_5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5		
_6	Multiply line 5 by 0.035.	6		
7	Recoveries of prior-year distributions	7		
8	Minimum Asset Amount (add line 7 to line 6)	8		
Sect	ion C - Distributable Amount			Current Year
1	Adjusted net income for prior year (from Section A, line 8, column A)	1		
2	Enter 0.85 of line 1.	2		
3	Minimum asset amount for prior year (from Section B, line 8, column A)	3		
4	Enter greater of line 2 or line 3.	4		
5	Income tax imposed in prior year	5		
6	Distributable Amount. Subtract line 5 from line 4, unless subject to			
	emergency temporary reduction (see instructions).	6		
7	Check here if the current year is the organization's first as a non-functiona	llv integrat	ted Type III supporting orga	anization (see

Schedule A (Form 990) 2021

instructions).

36-3363171 Page 7 TWIN CITIES HABITAT FOR HUMANITY, INC. Schedule A (Form 990) 2021 Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations (continued) **Current Year** Section D - Distributions 1 Amounts paid to supported organizations to accomplish exempt purposes 1 Amounts paid to perform activity that directly furthers exempt purposes of supported organizations, in excess of income from activity 2 Administrative expenses paid to accomplish exempt purposes of supported organizations 3 4 Amounts paid to acquire exempt-use assets 5 Qualified set-aside amounts (prior IRS approval required - provide details in Part VI) 5 6 Other distributions (describe in Part VI). See instructions. 6 7 7 Total annual distributions. Add lines 1 through 6. Distributions to attentive supported organizations to which the organization is responsive (provide details in Part VI). See instructions. 8 9 Distributable amount for 2021 from Section C, line 6 10 10 Line 8 amount divided by line 9 amount (i) (ii) Underdistributions Distributable **Excess Distributions** Section E - Distribution Allocations (see instructions) Pre-2021 Amount for 2021 Distributable amount for 2021 from Section C, line 6 2 Underdistributions, if any, for years prior to 2021 (reasonable cause required - explain in Part VI). See instructions. 3 Excess distributions carryover, if any, to 2021 a From 2016 **b** From 2017 c From 2018 **d** From 2019 e From 2020 f Total of lines 3a through 3e g Applied to underdistributions of prior years h Applied to 2021 distributable amount i Carryover from 2016 not applied (see instructions) j Remainder. Subtract lines 3g, 3h, and 3i from line 3f. 4 Distributions for 2021 from Section D, line 7: a Applied to underdistributions of prior years **b** Applied to 2021 distributable amount c Remainder. Subtract lines 4a and 4b from line 4. 5 Remaining underdistributions for years prior to 2021, if any. Subtract lines 3g and 4a from line 2. For result greater than zero, explain in Part VI. See instructions 6 Remaining underdistributions for 2021. Subtract lines 3h and 4b from line 1. For result greater than zero, explain in Part VI. See instructions. 7 Excess distributions carryover to 2022. Add lines 3i and 4c. 8 Breakdown of line 7: a Excess from 2017 **b** Excess from 2018 c Excess from 2019 d Excess from 2020

Schedule A (Form 990) 2021

e Excess from 2021

Schedule A (Form 990) 2021 TWIN CITIES HABITAT FOR HUMANITY, INC. 36-3363171 Page 8
Part VI Supplemental Information. Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a, and 3b; Part V, line 1; Part V, Section B, line 1e; Part V, Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information.
(See instructions.)
SCHEDULE A, PART II, LINE 10, EXPLANATION FOR OTHER INCOME:
MISCELLANEOUS REVENUE
2017 AMOUNT: \$ 43,536.
2018 AMOUNT: \$ 97,259.
2020 AMOUNT: \$ 103,772.
2021 AMOUNT: \$ 146,776.
FUNDRAISING EVENTS
2018 AMOUNT: \$ 101,148.
2019 AMOUNT: \$ 118,059.
2021 AMOUNT: \$ 739,048.

Schedule A (Form 990) 2021

Schedule B

Department of the Treasury Internal Revenue Service

(Form 990)

Schedule of Contributors

► Attach to Form 990 or Form 990-PF.

► Go to www.irs.gov/Form990 for the latest information.

OMB No. 1545-0047

2021

Name of the organization

Employer identification number

TWIN CITIES HABITAT FOR HUMANITY, INC. 36-3363171

Organization type (check one):						
Filers of	f:	Section:				
Form 99	0 or 990-EZ	\overline{X} 501(c)($\overline{3}$) (enter number) organization				
		4947(a)(1) nonexempt charitable trust not treated as a private foundation				
		527 political organization				
Form 99	0-PF	501(c)(3) exempt private foundation				
		4947(a)(1) nonexempt charitable trust treated as a private foundation				
		501(c)(3) taxable private foundation				
		covered by the General Rule or a Special Rule . 7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See instructions.				
General	Rule					
	-	filing Form 990, 990-EZ, or 990-PF that received, during the year, contributions totaling \$5,000 or more (in money or one contributor. Complete Parts I and II. See instructions for determining a contributor's total contributions.				
Special	Rules					
X	sections 509(a)(1) a contributor, during	described in section 501(c)(3) filing Form 990 or 990-EZ that met the 33 1/3% support test of the regulations under and 170(b)(1)(A)(vi), that checked Schedule A (Form 990), Part II, line 13, 16a, or 16b, and that received from any one the year, total contributions of the greater of (1) \$5,000; or (2) 2% of the amount on (i) Form 990, Part VIII, line 1h; line 1. Complete Parts I and II.				
	contributor, during literary, or education	described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one the year, total contributions of more than \$1,000 exclusively for religious, charitable, scientific, and purposes, or for the prevention of cruelty to children or animals. Complete Parts I (entering instead of the contributor name and address), II, and III.				
	year, contributions is checked, enter h purpose. Don't con	described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the exclusively for religious, charitable, etc., purposes, but no such contributions totaled more than \$1,000. If this box ere the total contributions that were received during the year for an exclusively religious, charitable, etc., nplete any of the parts unless the General Rule applies to this organization because it received nonexclusively e, etc., contributions totaling \$5,000 or more during the year				
answer '	"No" on Part IV, line	at isn't covered by the General Rule and/or the Special Rules doesn't file Schedule B (Form 990), but it must 2, of its Form 990; or check the box on line H of its Form 990-EZ or on its Form 990-PF, Part I, line 2, to certify requirements of Schedule B (Form 990).				

LHA For Paperwork Reduction Act Notice, see the instructions for Form 990, 990-EZ, or 990-PF.

Schedule B (Form 990) (2021)

Schedule B (Form 990) (2021) Page 2

- Constant B (1 0111 000) (2021)	i ago
Name of organization	Employer identification number
TWIN CITIES HABITAT FOR HUMANITY, INC.	36-3363171

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional	al space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
1		\$1,000,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
2		\$ 995,593.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
3		\$ <u>1,646,413.</u>	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
4		\$ <u>13,500,000</u> .	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Noncash (Complete Part II for noncash contributions.)

Schedule B (Form 990) (2021)

Name of organization Employer identification number

TWIN CITIES HABITAT FOR HUMANITY, INC.

36-3363171

Part II	Noncash Property (see instructions). Use duplicate copies of Par	t II if additional space is needed.	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		 \$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received

Page 4 Schedule B (Form 990) (2021) Name of organization **Employer identification number** 36-3363171 TWIN CITIES HABITAT FOR HUMANITY, Part III Exclusively religious, charitable, etc., contributions to organizations described in section 501(c)(7), (8), or (10) that total more than \$1,000 for the year from any one contributor. Complete columns (a) through (e) and the following line entry. For organizations completing Part III, enter the total of exclusively religious, charitable, etc., contributions of \$1,000 or less for the year. (Enter this info. once.) Use duplicate copies of Part III if additional space is needed. (a) No. from (b) Purpose of gift (c) Use of gift (d) Description of how gift is held Part I (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee (a) No. from (b) Purpose of gift (c) Use of gift (d) Description of how gift is held Part I (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee (a) No. from (b) Purpose of gift (c) Use of gift (d) Description of how gift is held Part I (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee (a) No. from (b) Purpose of gift (d) Description of how gift is held (c) Use of gift Part I (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee

123454 11-11-21

SCHEDULE C (Form 990)

Political Campaign and Lobbying Activities

OMB No. 1545-0047

Open to Public Inspection

Department of the Treasury Internal Revenue Service

For Organizations Exempt From Income Tax Under section 501(c) and section 527 ➤ Complete if the organization is described below.
➤ Attach to Form 990 or Form 990-EZ. ► Go to www.irs.gov/Form990 for instructions and the latest information.

If the organization answered "Yes," on Form 990, Part IV, line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then

- Section 501(c)(3) organizations: Complete Parts I-A and B. Do not complete Part I-C.
- Section 501(c) (other than section 501(c)(3)) organizations: Complete Parts I-A and C below. Do not complete Part I-B.
- Section 527 organizations: Complete Part I-A only.

If the organization answered "Yes," on Form 990, Part IV, line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then

- Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)): Complete Part II-A. Do not complete Part II-B.
- Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)): Complete Part II-B. Do not complete Part II-A.

If the organization answered "Yes," on Form 990, Part IV, line 5 (Proxy Tax) (See separate instructions) or Form 990-EZ, Part V, line 35c (Proxy Tax) (See separate instructions), then

	Section 501(c)(4), (5), or (6) organizat	ions: Complete Part III.			
Nan	ne of organization			· ·	loyer identification number
	TWIN CI	<u>TIES HABITAT FOR</u>	HUMANITY, I	INC.	36-3363171
Pa	art I-A Complete if the org	anization is exempt und	er section 501(c)	or is a section 527 or	ganization.
2	Provide a description of the organiz Political campaign activity expendit Volunteer hours for political campai	ures		> \$	
Pa	art I-B Complete if the org	anization is exempt und	er section 501(c)(3).	
1	Enter the amount of any excise tax	incurred by the organization und	der section 4955	▶ \$	
	Enter the amount of any excise tax				
3	If the organization incurred a sectio	n 4955 tax, did it file Form 4720	for this year?		Yes No
4a	Was a correction made?				Yes No
	If "Yes," describe in Part IV.	 		: 504/	1(0)
Pa	art I-C Complete if the org	anization is exempt und	er section 501(c),	<u> </u>	
	Enter the amount directly expended	, ,	•	***************************************	
2	Enter the amount of the filing organ				
	exempt function activities				
3	Total exempt function expenditures		•		
4	line 17b Did the filing organization file Form				
5	Enter the names, addresses and en				
J	made payments. For each organiza				
	contributions received that were pro	•	0 0		•
	political action committee (PAC). If	additional space is needed, prov	vide information in Part	IV.	
	(a) Name	(b) Address	(c) EIN	(d) Amount paid from filing organization's funds. If none, enter -0	(e) Amount of political contributions received and promptly and directly delivered to a separate political organization. If none, enter -0

For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule C (Form 990) 2021

LHA

132041 11-03-21

Schedule C (Form 990) 2021	TWIN CITIES	HABITAT FO	R HUMANITY,	INC. 36-3	363171 Page 2
Part II-A Complete if the org section 501(h)).	anization is exen	npt under section	501(c)(3) and file		
A Check ► X if the filing organiza	ation belongs to an affil	liated group (and list in	Part IV each affiliated	group member's name	address FIN
	re of excess lobbying e		Tare iv odom animatou	group momber o name	, address, Ent,
	, ,	nd "limited control" pro	visions apply.		
Limi	its on Lobbying Expe			(a) Filing organization's totals	(b) Affiliated group totals
1a Total lobbying expenditures to influ	uence public opinion (grassroots lobbying)		27,519.	
b Total lobbying expenditures to influ				19,441.	
c Total lobbying expenditures (add li	•			46,960.	
d Other exempt purpose expenditure				27,760,034.	
e Total exempt purpose expenditure				27,806,994.	
f Lobbying nontaxable amount. Enter	er the amount from the			1,000,000.	
If the amount on line 1e, column (a) o		bying nontaxable am			
Not over \$500,000		the amount on line 1e.			
Over \$500,000 but not over \$1,000	0,000 \$100,00	00 plus 15% of the exce	ess over \$500,000.		
Over \$1,000,000 but not over \$1,5	500,000 \$175,00	00 plus 10% of the exce	ess over \$1,000,000.		
Over \$1,500,000 but not over \$17,	,000,000 \$225,00	00 plus 5% of the exces	ss over \$1,500,000.		
Over \$17,000,000	\$1,000,	000.			
g Grassroots nontaxable amount (en	nter 25% of line 1f)			250,000.	
h Subtract line 1g from line 1a. If zer	o or less, enter -0			0.	
i Subtract line 1f from line 1c. If zero	o or less, enter -0			0.	
j If there is an amount other than ze	ro on either line 1h or	line 1i, did the organiza	tion file Form 4720	_	
reporting section 4911 tax for this	year?				Yes No
(Some organizations t	hat made a section 50 See the separa	ate instructions for lin	nave to complete all ones 2a through 2f.)	of the five columns be	low.
	Lobbying Exper	nditures During 4-Yea	r Averaging Period	<u> </u>	
Calendar year (or fiscal year beginning in)	(a) 2018	(b) 2019	(c) 2020	(d) 2021	(e) Total
2a Lobbying nontaxable amount	1,000,000.	1,000,000.	1,000,000.	1,000,000.	4,000,000.
b Lobbying ceiling amount (150% of line 2a, column(e))					6,000,000.
c Total lobbying expenditures	90,583.	41,899.	53,859.	46,960.	233,301.
d Grassroots nontaxable amount	250,000.	250,000.	250,000.	250,000.	1,000,000.

Schedule C (Form 990) 2021

27,519.

1,500,000.

171,790.

29,404.

78,572.

e Grassroots ceiling amount

(150% of line 2d, column (e))

f Grassroots lobbying expenditures

36,295.

Schedule C (Form 990) 2021

TWIN CITIES HABITAT FOR HUMANITY, INC.

36-3363171 Page 3 Part II-B | Complete if the organization is exempt under section 501(c)(3) and has NOT filed Form 5768 (election under section 501(h)).

the lobbying activity. 1 During the year, did the filing organization attempt to influence foreign, national, state, or		(a)		(b)	
During the year, did the filing organization attempt to influence foreign, national, state, or	Yes	No	•	Am	ount
local legislation, including any attempt to influence public opinion on a legislative matter					
or referendum, through the use of:					
a Volunteers?					
b Paid staff or management (include compensation in expenses reported on lines 1c through 1i)?			-		
c Media advertisements?					
d Mailings to members, legislators, or the public?					
e Publications, or published or broadcast statements?					
f Grants to other organizations for lobbying purposes?					
 g Direct contact with legislators, their staffs, government officials, or a legislative body? h Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means? 					
i Other activities?					
j Total. Add lines 1c through 1i			-		
 Did the activities in line 1 cause the organization to be not described in section 501(c)(3)? b If "Yes," enter the amount of any tax incurred under section 4912 					
c If "Yes," enter the amount of any tax incurred by organization managers under section 4912			-		
d If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?					
Part III-A Complete if the organization is exempt under section 501(c)(4), section	501(c)(5). or	sec	tion	
501(c)(6).		-,,			
				Yes	No
		Г	1		
1 Were substantially all (90% or more) dues received nondeductible by members?					
, , , , , , , , , , , , , , , , , , , ,			2		
Did the organization make only in-house lobbying expenditures of \$2,000 or less? Did the organization agree to carry over lobbying and political campaign activity expenditures from the Complete if the organization is exempt under section 501(c)(4), section 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered	prior year 1 501(c) (5), or	2 3 sec		3, is
Did the organization make only in-house lobbying expenditures of \$2,000 or less? Did the organization agree to carry over lobbying and political campaign activity expenditures from the Cart III-B Complete if the organization is exempt under section 501(c)(4), section 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "Yes."	prior year 1 501(c)(No" OR	? 5), or (b) Pa	2 3 sec		3, is
Did the organization make only in-house lobbying expenditures of \$2,000 or less? Did the organization agree to carry over lobbying and political campaign activity expenditures from the complete if the organization is exempt under section 501(c)(4), section 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "Yes." Dues, assessments and similar amounts from members	prior year 1 501(c)(t No" OR	? 5), or (b) Pa	2 3 sectart II		3, is
Did the organization make only in-house lobbying expenditures of \$2,000 or less? Did the organization agree to carry over lobbying and political campaign activity expenditures from the Complete if the organization is exempt under section 501(c)(4), section 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "lanswered "Yes." Dues, assessments and similar amounts from members Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenditures)	prior year 1 501(c)(t No" OR	? 5), or (b) Pa	2 3 sectart II		3, is
Did the organization make only in-house lobbying expenditures of \$2,000 or less? Did the organization agree to carry over lobbying and political campaign activity expenditures from the Cart III-B Complete if the organization is exempt under section 501(c)(4), section 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "lanswered "Yes." Dues, assessments and similar amounts from members Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid).	prior year n 501(c)(i No" OR	? 5), or (b) Pa	2 3 sectart II		3, is
Did the organization make only in-house lobbying expenditures of \$2,000 or less? Did the organization agree to carry over lobbying and political campaign activity expenditures from the Cart III-B Complete if the organization is exempt under section 501(c)(4), section 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "lanswered "Yes." Dues, assessments and similar amounts from members Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid).	prior year n 501(c)(i No" OR	? 5), or a (b) Pa	2 3 sectart II		3, is
Did the organization make only in-house lobbying expenditures of \$2,000 or less? Did the organization agree to carry over lobbying and political campaign activity expenditures from the Cart III-B Complete if the organization is exempt under section 501(c)(4), section 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "answered "Yes." Dues, assessments and similar amounts from members Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid). Current year b Carryover from last year	prior year n 501(c)(l No" OR	? 5), or (b) Pa	2 3 sectart II		3, is
Did the organization make only in-house lobbying expenditures of \$2,000 or less? Did the organization agree to carry over lobbying and political campaign activity expenditures from the Cart III-B Complete if the organization is exempt under section 501(c)(4), section 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "lanswered "Yes." Dues, assessments and similar amounts from members Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid). Current year Carryover from last year Cartal	prior year n 501(c)(i No" OR	? 5), or (b) Pa	2 3 sectart II		3, is
Did the organization make only in-house lobbying expenditures of \$2,000 or less? Did the organization agree to carry over lobbying and political campaign activity expenditures from the Cart III-B Complete if the organization is exempt under section 501(c)(4), section 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "answered "Yes." Dues, assessments and similar amounts from members Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid). Current year Carryover from last year	prior year n 501(c)(l No" OR	? 5), or (b) Pa	2 3 sectart II 1 2a 2b 2c		3, is
Did the organization make only in-house lobbying expenditures of \$2,000 or less? Did the organization agree to carry over lobbying and political campaign activity expenditures from the Complete if the organization is exempt under section 501(c)(4), section 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "answered "Yes." Dues, assessments and similar amounts from members Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid). a Current year b Carryover from last year c Total Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the exceeds	prior year n 501(c)(i No" OR	? 5), or (b) Pa	2 3 sectart II 1 2a 2b 2c		3, is
Did the organization make only in-house lobbying expenditures of \$2,000 or less? Did the organization agree to carry over lobbying and political campaign activity expenditures from the Cart III-B Complete if the organization is exempt under section 501(c)(4), section 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "answered "Yes." Dues, assessments and similar amounts from members Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid). Current year Carryover from last year	e prior year n 501(c)(l No" OR al	? 5), or (b) Pa	2 3 sectart II 1 2a 2b 2c		3, is

SCHEDULE D (Form 990)

Department of the Treasury Internal Revenue Service

Supplemental Financial Statements

➤ Complete if the organization answered "Yes" on Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

➤ Attach to Form 990.

►Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2021
Open to Public

Open to Public Inspection

Name of the organization

TWIN CITIES HABITAT FOR HUMANITY, INC.

Employer identification number 36-3363171

Pai	t I Organizations Maintaining Donor Advised F	unds or Other Similar Funds	or Accounts. Complete if the
	organization answered "Yes" on Form 990, Part IV, line 6.		
		(a) Donor advised funds	(b) Funds and other accounts
1	Total number at end of year		
2	Aggregate value of contributions to (during year)		
3	Aggregate value of grants from (during year)		
4	Aggregate value at end of year		
5	Did the organization inform all donors and donor advisors in writing	ng that the assets held in donor advis-	ed funds
	are the organization's property, subject to the organization's excl	usive legal control?	Yes No
6	Did the organization inform all grantees, donors, and donor advis	ors in writing that grant funds can be	used only
	for charitable purposes and not for the benefit of the donor or do	nor advisor, or for any other purpose	conferring
Pai	t II Conservation Easements. Complete if the organization	zation answered "Yes" on Form 990, I	Part IV, line 7.
1	Purpose(s) of conservation easements held by the organization (or	check all that apply).	
	Preservation of land for public use (for example, recreation	or education) Preservation of	a historically important land area
	Protection of natural habitat	Preservation of	a certified historic structure
	Preservation of open space		
2	Complete lines 2a through 2d if the organization held a qualified	conservation contribution in the form	
	day of the tax year.		Held at the End of the Tax Year
а	Total number of conservation easements		2a
b			
С	Number of conservation easements on a certified historic structu		
d	Number of conservation easements included in (c) acquired after		l l
	listed in the National Register		
3	Number of conservation easements modified, transferred, release	ed, extinguished, or terminated by the	organization during the tax
	year ▶		
4	Number of states where property subject to conservation easeme	' <u>-</u>	
5	Does the organization have a written policy regarding the periodic		
	violations, and enforcement of the conservation easements it hole		
6	Staff and volunteer hours devoted to monitoring, inspecting, han-	dling of violations, and enforcing cons	servation easements during the year
_	<u> </u>		
7	Amount of expenses incurred in monitoring, inspecting, handling	of violations, and enforcing conservat	tion easements during the year
_	\ \$		1 / (1 / (7) / (2)
8	Does each conservation easement reported on line 2(d) above sa		
_			
9	In Part XIII, describe how the organization reports conservation e	•	
	balance sheet, and include, if applicable, the text of the footnote	to the organization's linancial statement	ents that describes the
Pai	organization's accounting for conservation easements. t III Organizations Maintaining Collections of Ar	t. Historical Treasures, or Ot	her Similar Assets
	Complete if the organization answered "Yes" on Form 990		
12	If the organization elected, as permitted under FASB ASC 958, n		nd halance sheet works
ıu	of art, historical treasures, or other similar assets held for public e	•	
	service, provide in Part XIII the text of the footnote to its financial	,	'
h	If the organization elected, as permitted under FASB ASC 958, to		
	art, historical treasures, or other similar assets held for public exh	•	
	provide the following amounts relating to these items:	indition, education, or rescarcing further	icraffice of public service,
	(i) Revenue included on Form 990, Part VIII, line 1		> \$
2	If the organization received or held works of art, historical treasur		
_	the following amounts required to be reported under FASB ASC:	,	. 34, 5101140
а	Revenue included on Form 990, Part VIII, line 1	· ·	> \$
	Assets included in Form 990, Part X		
	For Paperwork Reduction Act Notice, see the Instructions for		Schedule D (Form 990) 2021

		TIES HABITA						63171		<u>, 2</u>
	t III Organizations Maintaining C							(contin	ued)	—
3	Using the organization's acquisition, accessing	on, and other records	s, check any of the f	ollowing that make	signif	ficant u	ise of its			
	collection items (check all that apply):		<u> </u>							
а	Public exhibition	d		hange program						
b	Scholarly research	е	Other							
C	Preservation for future generations									
4	Provide a description of the organization's co		•	-	-		se in Part	XIII.		
5	During the year, did the organization solicit o		*	•				٦.,		_
Do	to be sold to raise funds rather than to be ma						L	_ Yes	N	<u> 10</u>
Pai	t IV Escrow and Custodial Arranger reported an amount on Form 990, Pai		ete if the organizatio	n answered "Yes"	on For	rm 990	, Part IV,	line 9, or		
	· · · · · · · · · · · · · · · · · · ·									—
1a	Is the organization an agent, trustee, custodi		•					٦.,		
	on Form 990, Part X?						∟	_ Yes	N	Ю
b	If "Yes," explain the arrangement in Part XIII	and complete the foll	lowing table:							—
						_		Amount	<u> </u>	—
	Beginning balance					1c				—
	Additions during the year					1d				—
	Distributions during the year					1e				—
	Ending balance					1f				_
	Did the organization include an amount on Fo				-		L	Yes	H	Ю
Par	If "Yes," explain the arrangement in Part XIII.									
ı aı	t V Endowment Funds. Complete	(a) Current year			$\overline{}$	Throny	oare back	(a) Four	voore bac	<u></u>
	5	· · · · · · · · · · · · · · · · · · ·	(b) Prior year	(c) Two years back			ears back	+	years bac	
	Beginning of year balance	1,582,991.	1,263,495.	792,388			51,778.	 	712,53	<u> </u>
	Contributions	209 407	31,696.	500,000			40 610	 	20 24	
	Net investment earnings, gains, and losses	-208,407.	287,800.	-28,893	'•		40,610.		39,243	<u>. </u>
	Grants or scholarships									—
е	Other expenditures for facilities									
	and programs									—
	Administrative expenses	1 274 504	1 500 001	1 262 405			00 200		751 77	_
	End of year balance	1,374,584.	1,582,991.		٠٠	/:	92,388.		751,778	<u>*.</u>
2	Provide the estimated percentage of the curr) held as:						
	Board designated or quasi-endowment	.0000	_%							
	Permanent endowment ► 87.0851	%								
С		.% 								
_	The percentages on lines 2a, 2b, and 2c sho									
За	Are there endowment funds not in the posse	ssion of the organiza	tion that are held ar	nd administered for	the o	rganıza	ition	Г	Yes N	_
	by:								X	
	(i) Unrelated organizations							3a(i)	X	
	(ii) Related organizations							3a(ii)	- ^	
b	If "Yes" on line 3a(ii), are the related organiza							3b		—
Dai	Describe in Part XIII the intended uses of the tVI Land, Buildings, and Equipm		wment funds.							
Pai			Dort IV line 11e C	as Farm 000 Dort	V line	. 10				
	Complete if the organization answere		ĺ	Ť						—
	Description of property	(a) Cost or of	, ,		,	mulate	d	(d) Book	< value	
		basis (investr		` '	uepred	ciation		1 57/	070	
	Land			0,872.	4.0	F (10	1,570	J, 0/2	<u>. • </u>
	Buildings		8,44	5,461. 2	,44	5,60	70.	6,019	<u>,, 853</u>	•
	Leasehold improvements		1 4 1	2 207 1	1 17	F 0.	, ,		7 200	
	Equipment					5,88			7,320	
_	Other		1	9,423.		1,14			3,277	
Total	. Add lines 1a through 1e. (Column (d) must e	gual Form 990. Part	X. column (B), line 10	Oc.)				8,046	s,322	•

Schedule D (Form 990) 2021

Investments - Other Securities. Complete if the organization answered "Yes"	On Form 990 Part IV line 1			-3363171 Page
(a) Description of Security or Category (including name of security)	(b) Book value			d-of-year market value
(1) Financial derivatives	. ,	. ,		,
(2) Closely held equity interests				
(3) Other				
(A)				
(B)				
(C)				
(D)				
(E)				
(F)				
(G)				
(H)				
Total. (Col. (b) must equal Form 990, Part X, col. (B) line 12.) Part VIII Investments - Program Related.	Service OOO Part IV live of	14 - O Faura 000 Ba	at V. Pare 40	
Complete if the organization answered "Yes"				d of voor morket volve
(a) Description of investment (1) MORTGAGE AND CONTRACTS	(b) Book value	(c) Method of Vall	uation. Cost or end	d-of-year market value
	31,193,410.	END-OF-YE	AD MADEEm	WAT.IIF
``	JI,IJJ,4IU•	FMD-OL-1F	UV HAVVET	AVTOR
(3)				
(5)				
(6)				
(7)				
(8)				
(9) Total. (Col. (b) must equal Form 990, Part X, col. (B) line 13.)	31,193,410.			
(9) Total. (Col. (b) must equal Form 990, Part X, col. (B) line 13.) ▶ Part IX Other Assets. Complete if the organization answered "Yes"		11d. See Form 990, Pa	urt X, line 15.	(b) Book value
(9) Total. (Col. (b) must equal Form 990, Part X, col. (B) line 13.) ▶ Part IX Other Assets. Complete if the organization answered "Yes"	on Form 990, Part IV, line 1	I1d. See Form 990, Pa	urt X, line 15.	(b) Book value
(9) Total. (Col. (b) must equal Form 990, Part X, col. (B) line 13.) ▶ Part IX Other Assets. Complete if the organization answered "Yes" (a)	on Form 990, Part IV, line 1	11d. See Form 990, Pa	urt X, line 15.	(b) Book value
(9) Total. (Col. (b) must equal Form 990, Part X, col. (B) line 13.) Part IX Other Assets. Complete if the organization answered "Yes" (a)	on Form 990, Part IV, line 1	I1d. See Form 990, Pa	urt X, line 15.	(b) Book value
(9) Total. (Col. (b) must equal Form 990, Part X, col. (B) line 13.) Part IX Other Assets. Complete if the organization answered "Yes" (a) (1) (2)	on Form 990, Part IV, line 1	I1d. See Form 990, Pa	urt X, line 15.	(b) Book value
(9) Fotal. (Col. (b) must equal Form 990, Part X, col. (B) line 13.) ▶ Part IX Other Assets. Complete if the organization answered "Yes" (a) (1) (2) (3)	on Form 990, Part IV, line 1	I1d. See Form 990, Pa	urt X, line 15.	(b) Book value
(9) Total. (Col. (b) must equal Form 990, Part X, col. (B) line 13.) Part IX Other Assets. Complete if the organization answered "Yes" (a) (1) (2) (3) (4)	on Form 990, Part IV, line 1	I1d. See Form 990, Pa	urt X, line 15.	(b) Book value
(9) Total. (Col. (b) must equal Form 990, Part X, col. (B) line 13.) Part IX Other Assets. Complete if the organization answered "Yes" (a) (1) (2) (3) (4) (5) (6) (7)	on Form 990, Part IV, line 1	I1d. See Form 990, Pa	urt X, line 15.	(b) Book value
(9) Total. (Col. (b) must equal Form 990, Part X, col. (B) line 13.) Part IX Other Assets. Complete if the organization answered "Yes" (a) (1) (2) (3) (4) (5) (6) (7) (8)	on Form 990, Part IV, line 1	I1d. See Form 990, Pa	art X, line 15.	(b) Book value
(9) Total. (Col. (b) must equal Form 990, Part X, col. (B) line 13.) Part IX Other Assets. Complete if the organization answered "Yes" (a) (1) (2) (3) (4) (5) (6) (7) (8) (9) Total. (Column (b) must equal Form 990, Part X, col. (B) line	on Form 990, Part IV, line 1 Description		urt X, line 15.	(b) Book value
(9) Total. (Col. (b) must equal Form 990, Part X, col. (B) line 13.) ▶ Part IX Other Assets. Complete if the organization answered "Yes" (a) (1) (2) (3) (4) (5) (6) (7) (8) (9) Total. (Column (b) must equal Form 990, Part X, col. (B) line Part X Other Liabilities.	on Form 990, Part IV, line 1 Description		>	
(9) Total. (Col. (b) must equal Form 990, Part X, col. (B) line 13.) ▶ Part IX Other Assets. Complete if the organization answered "Yes" (a) (1) (2) (3) (4) (5) (6) (7) (8) (9) Total. (Column (b) must equal Form 990, Part X, col. (B) line Part X Other Liabilities. Complete if the organization answered "Yes"	on Form 990, Part IV, line 1 Description		>	
(9) Total. (Col. (b) must equal Form 990, Part X, col. (B) line 13.) ▶ Part IX Other Assets. Complete if the organization answered "Yes" (a) (1) (2) (3) (4) (5) (6) (7) (8) (9) Total. (Column (b) must equal Form 990, Part X, col. (B) line Part X Other Liabilities. Complete if the organization answered "Yes" 1. (a) Description of liability	on Form 990, Part IV, line 1 Description		>	
(9) Fotal. (Col. (b) must equal Form 990, Part X, col. (B) line 13.) ▶ Part IX Other Assets. Complete if the organization answered "Yes" (a) (1) (2) (3) (4) (5) (6) (7) (8) (9) Fotal. (Column (b) must equal Form 990, Part X, col. (B) line Part X Other Liabilities. Complete if the organization answered "Yes" 1. (a) Description of liability (1) Federal income taxes	on Form 990, Part IV, line 1 Description		>	
(9) Fotal. (Col. (b) must equal Form 990, Part X, col. (B) line 13.) ▶ Part IX Other Assets. Complete if the organization answered "Yes" (a) (1) (2) (3) (4) (5) (6) (7) (8) (9) Fotal. (Column (b) must equal Form 990, Part X, col. (B) line Part X Other Liabilities. Complete if the organization answered "Yes" 1. (a) Description of liability (1) Federal income taxes (2)	on Form 990, Part IV, line 1 Description		>	
(9) Total. (Col. (b) must equal Form 990, Part X, col. (B) line 13.) ▶ Part IX Other Assets. Complete if the organization answered "Yes" (a) (1) (2) (3) (4) (5) (6) (7) (8) (9) Total. (Column (b) must equal Form 990, Part X, col. (B) line Part X Other Liabilities. Complete if the organization answered "Yes" 1. (a) Description of liability (1) Federal income taxes (2) (3)	on Form 990, Part IV, line 1 Description		>	
(9) Total. (Col. (b) must equal Form 990, Part X, col. (B) line 13.) ▶ Part IX Other Assets. Complete if the organization answered "Yes" (a) (1) (2) (3) (4) (5) (6) (7) (8) (9) Total. (Column (b) must equal Form 990, Part X, col. (B) line Part X Other Liabilities. Complete if the organization answered "Yes" 1. (a) Description of liability (1) Federal income taxes (2) (3) (4)	on Form 990, Part IV, line 1 Description		>	
(9) Total. (Col. (b) must equal Form 990, Part X, col. (B) line 13.) ▶ Part IX Other Assets. Complete if the organization answered "Yes" (a) (1) (2) (3) (4) (5) (6) (7) (8) (9) Total. (Column (b) must equal Form 990, Part X, col. (B) line Part X Other Liabilities. Complete if the organization answered "Yes" 1. (a) Description of liability (1) Federal income taxes (2) (3) (4) (5)	on Form 990, Part IV, line 1 Description		>	
(9) Total. (Col. (b) must equal Form 990, Part X, col. (B) line 13.) ▶ Part IX Other Assets. Complete if the organization answered "Yes" (a) (1) (2) (3) (4) (5) (6) (7) (8) (9) Total. (Column (b) must equal Form 990, Part X, col. (B) line Part X Other Liabilities. Complete if the organization answered "Yes" 1. (a) Description of liability (1) Federal income taxes (2) (3) (4)	on Form 990, Part IV, line 1 Description		>	
(9) Total. (Col. (b) must equal Form 990, Part X, col. (B) line 13.) ▶ Part IX Other Assets. Complete if the organization answered "Yes" (a) (1) (2) (3) (4) (5) (6) (7) (8) (9) Total. (Column (b) must equal Form 990, Part X, col. (B) line Part X Other Liabilities. Complete if the organization answered "Yes" 1. (a) Description of liability (1) Federal income taxes (2) (3) (4) (5) (6)	on Form 990, Part IV, line 1 Description		>	
(9) Total. (Col. (b) must equal Form 990, Part X, col. (B) line 13.) ▶ Part IX Other Assets. Complete if the organization answered "Yes" (a) (1) (2) (3) (4) (5) (6) (7) (8) (9) Total. (Column (b) must equal Form 990, Part X, col. (B) line Part X Other Liabilities. Complete if the organization answered "Yes" 1. (a) Description of liability (1) Federal income taxes (2) (3) (4) (5) (6) (7)	on Form 990, Part IV, line 1 Description		>	

132053 10-28-21

Schedule D (Form 990) 2021

	rt XI Reconciliation of Revenue per Audited Financial State	•		/ ⊥ Page 4
Pai	Complete if the organization answered "Yes" on Form 990, Part IV, line		nue per neturn.	
			1 1	
1 2	Amounts included on line 1 but not on Form 990, Part VIII, line 12:		·····	
a	Net unrealized gains (losses) on investments	2a		
b	Donated services and use of facilities			
C	Recoveries of prior year grants			
d	Other (Describe in Part XIII.)			
e	Add lines 2a through 2d		2e	
3	Subtract line 2e from line 1			
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1:			
а	Investment expenses not included on Form 990, Part VIII, line 7b	4a		
b	Other (Describe in Part XIII.)			
С	Add lines 4a and 4b		4c	
5	Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12.)		5	
Pa	rt XII Reconciliation of Expenses per Audited Financial State	ements With Expe	enses per Return.	
	Complete if the organization answered "Yes" on Form 990, Part IV, line	12a.		
1	Total expenses and losses per audited financial statements		1	
2	Amounts included on line 1 but not on Form 990, Part IX, line 25:			
а	Donated services and use of facilities	2a		
b	Prior year adjustments	2b		
С	Other losses	2c		
d	Other (Describe in Part XIII.)	•		
е	Add lines 2a through 2d			
3	Subtract line 2e from line 1		3	
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:	1 1		
а	Investment expenses not included on Form 990, Part VIII, line 7b			
b	Other (Describe in Part XIII.)	<u></u>		
С	Add lines 4a and 4b			
5	Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.) rt XIII Supplemental Information.		5	
	ide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; F			art XI,
iines	2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any	additional information.		
РΔΙ	RT V, LINE 4:			
1 711	(I V, DIMD 4.			
тнт	E ORGANIZATION MAINTAINS AN ENDOWMENT TO	PROVIDE OPE	RATING SUPPORT	'O
		THOUSE OFF	HILLING BOLLOILL I	. •
ITS	F PROGRAMS.			
PAI	RT X, LINE 2:			
THE	E ORGANIZATION AND TCHFH LENDING, INC. HA	VE EXEMPT S	TATUS RELATIVE 1	.'0
FEI	DERAL AND MINNESOTA CORPORATE INCOME TAXE	S UNDER INT	ERNAL REVENUE CO	DE
SEC	CTION 501(C)(3) AND APPLICABLE STATE STAT	UTES. THE C	RGANIZATION IS N	A TO
PR.	IVATE FOUNDATION AND CONTRIBUTIONS THE TH	<u>IE ORGANIZAT</u>	'ION QUALIFY AS A	<u> </u>
~	ADJENDI E ENV. DEDUGETON DV. EVE. 2007	. marrer	DING THE TEST	
CH2	ARITABLE TAX DEDUCTION BY THE CONTRIBUTOR	. TCHFH LEN	IDING, INC. IS A	
		•		
~111	PPORTING ORGANIZATION OF THE ORGANIZATION	l •		

Schedule Differm 200 2021 THIN CITIES HABITAT FOR HUMANITY, INC. 36–3363171 Page 5 Part XIII Supplemental Information (continued)	Schedule D	(Form 990) 2021	TWIN	CITIES	HABITAT	FOR	HUMANITY,	INC.	36-3363171	Page 5
	Part XIII	Supplemental Infor	rmation (continued)						
	_									

SCHEDULE F (Form 990)

Statement of Activities Outside the United States

► Complete if the organization answered "Yes" on Form 990, Part IV, line 14b, 15, or 16.

➤ Attach to Form 990.

Department of the Treasury Internal Revenue Service

Name of the organization

► Go to www.irs.gov/Form990 for instructions and the latest information.

Open to Public Inspection

Employer identification number

TWIN CITIES HABITAT FOR HUMANITY, 36-3363171 Part I General Information on Activities Outside the United States. Complete if the organization answered "Yes" on

	Form 990, Part IV	/. line 14b.		·	· ·	
1		<i>'</i>	n maintain record	ds to substantiate the amount of its gra	ants and other assistance.	
-				the selection criteria used to award the		Yes X No
	9,	g			g	
2	For grantmakers. Desc	ribe in Part V the	organization's i	procedures for monitoring the use of its	s grants and other assistance outs	ide the
	United States.			G	G	
3	Activities per Region. (Th	ne following Part	I. line 3 table ca	an be duplicated if additional space is n	needed.)	
	(a) Region	(b) Number of	(c) Number of		(e) If activity listed in (d)	(f) Total
		offices	employees, agents, and independent	(by type) (such as, fundraising, pro-	is a program service,	expenditures
		in the region	independent	gram services, investments, grants to		for and investments
			contractors in the region	recipients located in the region)	of service(s) in the region	in the region
CENT	TRAL AMERICA &			GRANTS TO RECIPIENTS	SUPPORT BUILDING OF	
	IBBEAN	0	0	LOCATED IN THE REGION	INFRASTRUCTURE	123,500.
						120,000.
				GRANTS TO RECIPIENTS	SUPPORT BUILDING OF	
CIID	-SAHARAN AFRICA	0	0	LOCATED IN THE REGION	INFRASTRUCTURE	84,000.
505-	-SANAKAN AFRICA	U	0	LOCATED IN THE REGION	INFRASTRUCTURE	84,000.
DITA				CDANIES TO DESTRUME	GUDDODE DULLDING OF	
	SIA AND				SUPPORT BUILDING OF	25 000
NETC	SHBORING STATES	0	0	LOCATED IN THE REGION	INFRASTRUCTURE	25,000.
3 a	Subtotal	0	0			232,500.
b	Total from continuation					
	sheets to Part I	0	0			0.
С	Totals (add lines 3a					
	and 3b)	0	0			232,500.

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule F (Form 990) 2021

Grants and Other Assistance to Organizations or Entities Outside the United States. Complete if the organization answered "Yes" on Form 990, Part IV, line 15, for any recipient who received more than \$5,000. Part II can be duplicated if additional space is needed.

1 (a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of noncash assistance	(h) Description of noncash assistance	(i) Method of valuation (book, FMV appraisal, other)
			HOME BUILDING SUPPORT					
		RUSSIA AND	SENT THROUGH HABITAT					
		NEIGHBORING	FOR HUMANITY					
			INTERNATIONAL	25,000.	CHECK	0.	N/A	воок
			HOME BUILDING SUPPORT	,				
			SENT THROUGH HABITAT					
		CENTRAL AMERICA	FOR HUMANITY					
			INTERNATIONAL	123,500.	CHECK	0.	N/A	воок
			HOME BUILDING SUPPORT	,				
			SENT THROUGH HABITAT					
			FOR HUMANITY					
			INTERNATIONAL	84,000.	CHECK	0.	N/A	воок

2 Enter total number of recipient organizations listed above that are recognized as charities by the foreign country, recognized as a tax exempt 501(c)(3) organization by the IRS, or for which the grantee or counsel has provided a section 501(c)(3) equivalency letter

3 Enter total number of other organizations or entities

<u>1</u>

Schedule F (Form 990) 2021

Schedule F (Form 990) 2021

TWIN CITIES HABITAT FOR HUMANITY, INC.

36-3363171

Page 3

Part III Grants and Other Assistance to Individuals Outside the United States. Complete if the organization answered "Yes" on Form 990, Part IV, line 16. Part III can be duplicated if additional space is needed. (h) Method of valuation (book, FMV, appraisal, other) (d) Amount of (c) Number of (e) Manner of (f) Amount of (g) Description of (a) Type of grant or assistance (b) Region recipients cash grant cash disbursement noncash assistance noncash assistance

Schedu	ule F (Form 990) 2021 TWIN CITIES HABITAT FOR HUMANITY, INC.	36-3363171	Page 4
Part	IV Foreign Forms		
1	Was the organization a U.S. transferor of property to a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 926, Return by a U.S. Transferor of Property to a Foreign Corporation (see Instructions for Form 926)	Yes	X No
2	Did the organization have an interest in a foreign trust during the tax year? If "Yes," the organization may		
	be required to separately file Form 3520, Annual Return To Report Transactions With Foreign Trusts and Receipt of Certain Foreign Gifts, and/or Form 3520-A, Annual Information Return of Foreign Trust With a U.S. Owner (see Instructions for Forms 3520 and 3520-A; don't file with Form 990)	Yes	X No
3	Did the organization have an ownership interest in a foreign corporation during the tax year? If "Yes."		
	the organization may be required to file Form 5471, Information Return of U.S. Persons With Respect to Certain Foreign Corporations (see Instructions for Form 5471)	Yes	X No
4	Was the organization a direct or indirect shareholder of a passive foreign investment company or a		
	qualified electing fund during the tax year? If "Yes," the organization may be required to file Form 8621, Information Return by a Shareholder of a Passive Foreign Investment Company or Qualified Electing Fund (see Instructions for Form 8621)	Yes	X No
5	Did the organization have an ownership interest in a foreign partnership during the tax year? If "Yes," the organization may be required to file Form 8865, Return of U.S. Persons With Respect to Certain Foreign Partnerships (see Instructions for Form 8865)	Yes	X No
6	Did the organization have any operations in or related to any boycotting countries during the tax year? If "Yes," the organization may be required to separately file Form 5713, International Boycott Report (see	_	_

Instructions for Form 5713; don't file with Form 990)

Schedule F (Form 990) 2021

Yes X No

DocuSign Envelope ID: 09CE6C97-BF2F-470B-B1B1-CE3E026078FC TWIN CITIES HABITAT FOR HUMANITY, INC. 36-3363171 Schedule F (Form 990) 2021 Page 5 Part V | Supplemental Information Provide the information required by Part I, line 2 (monitoring of funds); Part I, line 3, column (f) (accounting method; amounts of investments vs. expenditures per region); Part II, line 1 (accounting method); Part III (accounting method); and Part III, column (c) (estimated number of recipients), as applicable. Also complete this part to provide any additional information. See instructions. PART I, LINE 2: THE ORGANIZATION MAKES A TITHE TO HABITAT FOR HUMANITY INTERNATIONAL (HFHI) TO SEND TO OTHER HABITAT ORGANIZATIONS OUTSIDE OF THE UNITED STATES. THE SELECTION PROCESS BEGINS WITH A STAFF COMMITTEE RESEARCHING HFHI'S RECOMMENDED COUNTRIES. STAFF SELECTION CRITERIA IS BASED ON A REVIEW OF THE INTERNATIONAL AFFILIATES: -MUST NOT HAVE MORE THAN 30% OF ITS FUNDS SPENT ON ADMINISTRATION -HAS BEEN OPERATING FOR MORE THAN SEVEN YEARS -IS USING HIGH IMPACT, COMMUNITY DRIVEN INTERVENTION STRATEGIES TO IMPROVE LIVING SITUATIONS -IS ABLE TO HOST GV TEAMS AND THEIR HOST PROGRAM HAS GOOD REFERENCES FROM PAST TEAMS THE STAFF THEN MAKES RECOMMENDATIONS TO THE BOARD OF DIRECTORS TASK FORCE WHICH THEN DISCUSSES AND MAKES RECOMMENDATIONS TO FULL BOARD. THE FULL BOARD MAKES FINAL DECISION ON ACTUAL GRANTS. HFHI HAS PRIMARY RESPONSIBILITY FOR MONITORING ORGANIZATIONS TCHFH FUNDS. ADDITIONALLY, TCHFH REVIEWS THE ANNUAL REPORT OF THE AFFILIATE TCHFH PROVIDES GRANT FUNDS TO. TCHFH WILL ALSO SPEAK WITH THEIR LEADERSHIP DIRECTLY ABOUT USAGE, CHALLENGES THE AFFILIATE IS HAVING, ETC. OCCASIONALLY, THE AFFILIATE'S LEADERSHIP ALSO VISITS TCHFH AND PROVIDES A

PART I, LINE 3:

REPORT TO TCHFH STAFF.

ACCRUAL

Schedule F (Form 990) 2021

SCHEDULE G (Form 990)

Department of the Treasury

Supplemental Information Regarding Fundraising or Gaming Activities

Complete if the organization answered "Yes" on Form 990, Part IV, line 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line 6a.

Attach to Form 990 or Form 990-EZ.

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

Open to Public Inspection

Internal Revenue Service Name of the organization Employer identification number 36-3363171 TWIN CITIES HABITAT FOR HUMANITY, Part I Fundraising Activities. Complete if the organization answered "Yes" on Form 990, Part IV, line 17. Form 990-EZ filers are not required to complete this part. 1 Indicate whether the organization raised funds through any of the following activities. Check all that apply. а Mail solicitations Solicitation of non-government grants b Internet and email solicitations Solicitation of government grants Phone solicitations Special fundraising events С d In-person solicitations 2 a Did the organization have a written or oral agreement with any individual (including officers, directors, trustees, or key employees listed in Form 990, Part VII) or entity in connection with professional fundraising services? Yes No b If "Yes," list the 10 highest paid individuals or entities (fundraisers) pursuant to agreements under which the fundraiser is to be compensated at least \$5,000 by the organization. (iii) Did fundraiser have custody or control of contributions? (v) Amount paid (vi) Amount paid (i) Name and address of individual (iv) Gross receipts to (or retained by) (ii) Activity to (or retained by) fundraiser or entity (fundraiser) from activity organization listed in col. (i) Yes No Total 3 List all states in which the organization is registered or licensed to solicit contributions or has been notified it is exempt from registration or licensing.

132081 10-21-21

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule G (Form 990) 2021

TWIN CITIES HABITAT FOR HUMANITY, INC. 36-3363171 Page 2 Schedule G (Form 990) 2021 Part II Fundraising Events. Complete if the organization answered "Yes" on Form 990, Part IV, line 18, or reported more than \$15,000 of fundraising event contributions and gross income on Form 990-EZ, lines 1 and 6b. List events with gross receipts greater than \$5,000. (a) Event #1 (b) Event #2 (c) Other events (d) Total events HARD HAT RAISE THE (add col. (a) through ROOF GOLF EV DINNER col. (c)) (event type) (total number) (event type) 739,048. 159,920. 86,250. 985,218. Gross receipts 611,717. 159,920. 86,250 857,887. 2 Less: Contributions Gross income (line 1 minus line 2) 127,331 127,331. 4 Cash prizes 5,000. 121,109. 5 Noncash prizes 103,321. 12,788. Direct Expenses 37,170. 31,405. 365. 68,940. 6 Rent/facility costs 127,341. 10,846. 5,203. 143,390. 7 Food and beverages Entertainment 8 65,478. 7,817. 25,914. 99,209. Other direct expenses 432,648. 10 Direct expense summary. Add lines 4 through 9 in column (d) -305,317. 11 Net income summary. Subtract line 10 from line 3, column (d) Gaming. Complete if the organization answered "Yes" on Form 990, Part IV, line 19, or reported more than \$15,000 on Form 990-EZ, line 6a. (b) Pull tabs/instant (d) Total gaming (add (c) Other gaming (a) Bingo Revenue bingo/progressive bingo col. (a) through col. (c)) Gross revenue 2 Cash prizes Direct Expenses Noncash prizes Rent/facility costs Other direct expenses Yes Yes % Yes 6 Volunteer labor No 7 Direct expense summary. Add lines 2 through 5 in column (d) 8 Net gaming income summary. Subtract line 7 from line 1, column (d) **9** Enter the state(s) in which the organization conducts gaming activities: a Is the organization licensed to conduct gaming activities in each of these states? **b** If "No," explain: 10a Were any of the organization's gaming licenses revoked, suspended, or terminated during the tax year? b If "Yes," explain: _

132082 10-21-21

Schedule G (Form 990) 2021

Sch	redule G (Form 990) 2021 TWIN CITIES HABITAT FOR HUMANITY, INC. 36-3	<u> 363171</u>	Page 3
11	Does the organization conduct gaming activities with nonmembers?	Yes	☐ No
12	Is the organization a grantor, beneficiary or trustee of a trust, or a member of a partnership or other entity formed		
	to administer charitable gaming?	Yes	☐ No
13	Indicate the percentage of gaming activity conducted in:		
	The organization's facility	13a	%
	An outside facility	13b	%
	Enter the name and address of the person who prepares the organization's gaming/special events books and records:		
	Name		
	Address >		
15a	a Does the organization have a contract with a third party from whom the organization receives gaming revenue?	Yes	No
b	o If "Yes," enter the amount of gaming revenue received by the organization > \$ and the amount		
	of gaming revenue retained by the third party > \$		
c	If "Yes," enter name and address of the third party:		
	Name		
	Address		
16	Gaming manager information:		
	Name		
	Gaming manager compensation > \$		
	Description of services provided		
	Director/officer Employee Independent contractor		
	Mandatory distributions:		
а	a Is the organization required under state law to make charitable distributions from the gaming proceeds to		
	retain the state gaming license?	Yes	└─ No
b	Enter the amount of distributions required under state law to be distributed to other exempt organizations or spent in the		
Da	organization's own exempt activities during the tax year > \$		
Pa	Supplemental Information. Provide the explanations required by Part I, line 2b, columns (iii) and (v); and Part IV	t III, lines 9, 9	9b, 10b,
	15b, 15c, 16, and 17b, as applicable. Also provide any additional information. See instructions.		
_			
_			
_			

Schedule G	(Form 990)	TWIN	CITIES	HABITAT	FOR	HUMANITY,	INC.	36-3363171	Page 4
Part IV	(Form 990) Supplemental Inform	mation $_{\scriptscriptstyle (}$	(continued)						
-									
-									

SCHEDULE J (Form 990)

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

Complete if the organization answered "Yes" on Form 990, Part IV, line 23.
 ► Attach to Form 990.
 ► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

Open to Public Inspection

Internal Revenue Service Name of the organization

Department of the Treasury

TWIN CITIES HABITAT FOR HUMANITY, INC.

art I Questions Regarding Compensation

 $\begin{array}{c} \textbf{Employer identification number} \\ 36-3363171 \end{array}$

			Yes	No
1 a	Check the appropriate box(es) if the organization provided any of the following to or for a person listed on Form 990,			
	Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.			
	First-class or charter travel Housing allowance or residence for personal use			
	Travel for companions Payments for business use of personal residence			
	Tax indemnification and gross-up payments Health or social club dues or initiation fees			
	Discretionary spending account Personal services (such as maid, chauffeur, chef)			
b	If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or			
	reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain	1b		
2	Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors,			
	trustees, and officers, including the CEO/Executive Director, regarding the items checked on line 1a?	2		
3	Indicate which, if any, of the following the organization used to establish the compensation of the organization's			
	CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to			
	establish compensation of the CEO/Executive Director, but explain in Part III.			
	X Compensation committee X Written employment contract			
	X Independent compensation consultant X Compensation survey or study			
	X Approval by the board or compensation committee			
4	During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing			
	organization or a related organization:			
а	Receive a severance payment or change-of-control payment?	4a		Х
b	Participate in or receive payment from a supplemental nonqualified retirement plan?	4b		X
С	Participate in or receive payment from an equity-based compensation arrangement?	4c		X
	If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.			
	Only section 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9.			
5	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation			
	contingent on the revenues of:			
а	The organization?	5a		_ <u>x</u> _
b	Any related organization?	5b		X
	If "Yes" on line 5a or 5b, describe in Part III.			
6	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation			
	contingent on the net earnings of:			37
a	The organization?	6a		X
b	Any related organization?	6b		X
_	If "Yes" on line 6a or 6b, describe in Part III.			
7	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed payments	_		v
_	not described on lines 5 and 6? If "Yes," describe in Part III	7		X
8	Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the			v
_	initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III	8		X
9	If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in			
	Regulations section 53.4958-6(c)?	9		

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule J (Form 990) 2021

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that aren't listed on Form 990, Part VII.

Note: The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

		(B) Breakdown of W	/-2 and/or 1099-MISO compensation	C and/or 1099-NEC	(C) Retirement and other deferred	(D) Nontaxable benefits	(E) Total of columns (B)(i)-(D)	in column (B)
(A) Name and Title		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	compensation			reported as deferred on prior Form 990
(1) CHRISTOPHER COLEMAN	(i)	315,963.	0.	0.	9,479.	25,447.	350,889.	0.
PRESIDENT & CEO	(ii)	0.	0.	0.	0.	0.	0.	0.
(2) CATHY LAWRENCE	(i)	199,868.	0.	0.	5,996.	8,352.	214,216.	0.
CHIEF DEVELOPMENT OFFICER	(ii)	0.	0.	0.	0.	0.	0.	0.
(3) ROBYN BIPES-TIMM	(i)	170,577.	0.	0.	5,117.	31,857.	207,551.	0.
CHIEF STRATEGY OFFICER	(ii)	0.	0.	0.	0.	0.	0.	0.
(4) JOE KHAWAJA	(i)	174,429.	0.	0.	5,233.	24,778.	204,440.	0.
CFO	(ii)	0.	0.	0.	0.	0.	0.	0.
(5) CHAD BOULEY	(i)	151,728.	0.	0.	4,552.	28,185.	184,465.	0.
CRO	(ii)	0.	0.	0.	0.	0.	0.	0.
(6) SHEREESE TURNER	(i)	142,785.	0.	0.	4,284.	15,858.	162,927.	0.
CHIEF PROGRAM OFFICER	(ii)	0.	0.	0.	0.	0.	0.	0.
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
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	(i)							
	(ii)							
	(i)							
	(ii)							

Schedule J (Form 990) 2021 TWIN CITIES HABITAT FOR HUMANITY, INC.	36-3363171	Page 3
Schedule J (Form 990) 2021 TWIN CITIES HABITAT FOR HUMANITY, INC. Part III Supplemental Information		<u> </u>
Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Als	o complete this part for any additional information.	
	, ,	
		·

SCHEDULE M (Form 990)

Noncash Contributions

OMB No. 1545-0047

Open to Public Inspection

Department of the Treasury Internal Revenue Service

▶ Complete if the organizations answered "Yes" on Form 990, Part IV, lines 29 or 30.

Attach to Form 990.

► Go to www.irs.gov/Form990 for instructions and the latest information.

Name of the organization TWIN CITIES HABITAT FOR HUMANITY, INC. Employer identification number 36-3363171

Pa	TWIN CITIES :	HABT.I.W	T FOR HUMZ	ANTTY, II	NC.		36-3.	303.	<u>г / т</u>	
1 4	Types of Froperty	(a)	(b)	(c)			(d)			
		Check if applicable	Number of contributions or items contributed	Noncash con amounts rep Form 990, Part	orted on	1	Method of det cash contribut		•	s
1	Art - Works of art			,						
2	Art - Historical treasures									
3	Art - Fractional interests									
4	Books and publications									
5	Clothing and household goods									
6	Cars and other vehicles									
7	Boats and planes									
8	Intellectual property									
9	Securities - Publicly traded	X	38	47	9,357.	FMV				
10	Securities - Closely held stock									
11	Securities - Partnership, LLC, or									
	trust interests									
12	Securities - Miscellaneous									
13	Qualified conservation contribution -									
	Historic structures									
14	Qualified conservation contribution - Other			2.0	2 700		T 63.7			
15	Real estate - Residential	X	2	39	3,799.	APPRA	AISAL			
16	Real estate - Commercial									
17	Real estate - Other	- 77	7		1 775	CDI I I	NO DDT	· -		
18	Collectibles	X	7		1,//5.	SELLLI	NG PRIC) E		
19	Food inventory									
20	Drugs and medical supplies									
21	Taxidermy									
22	Historical artifacts									
23	Scientific specimens									
24	Archeological artifacts Other ▶ (EQUIPMENT & T)	X	13	27	6 7/7	E A T D	MARKET	777 T	מוז:	
25	Other (EQUIPMENT & T) Other (EVENTS)	X	159				MARKET			
26 27	Other (EVENTS)		137	, , , , , , , , , , , , , , , , , , ,	1,411	LAIN	MARKET	VAL	1015	
28	Other ()									
29	Number of Forms 8283 received by the organiz	zation during	the tax year for o	l						
25	for which the organization completed Form 826	,	,		29				0	
	for which the organization completed form ozi	00, i ait v, L	once Acknowledg	ement	. 23				Yes	No
30a	During the year, did the organization receive by	v contributio	n any property rep	orted in Part I li	nes 1 throug	nh 28 that	t it		103	140
000	must hold for at least three years from the date						`"			l
	exempt purposes for the entire holding period?			=				30a		х
b	If "Yes," describe the arrangement in Part II.	•						Jul		
31	Does the organization have a gift acceptance p	oolicy that re	equires the review	of any nonstand	ard contribu	tions?		31	х	
32a		-	*	-						
	contributions?		•					32a	х	
h	If "Yes," describe in Part II.									
33	If the organization didn't report an amount in c	olumn (c) fo	r a type of property	for which colur	nn (a) is che	cked.				
	describe in Part II.		,p==,p==()		(2) 10 0110	,				
	For Paperwork Poduction Act Notice see						Schodulo M			

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990. Schedule M (Form 990) 2021

Schedule M (Form 990) 2021 TWIN CITIES HABITAT FOR HUMANITY, INC. 36-3363171 Page 2 Part II Supplemental Information. Provide the information required by Part I, lines 30b, 32b, and 33, and whether the organization is reporting in Part I, column (b), the number of contributions, the number of items received, or a combination of both. Also complete this part for any additional information.
SCHEDULE M, PART I, COLUMN (B):
COLUMN (B) REPRESENTS THE NUMBER OF CONTRIBUTIONS.
SCHEDULE M, LINE 32B:
HABITAT FOR HUMANITY INTERNATIONAL RECEIVES AND SELLS DONATED CARS FOR
TWIN CITIES HABITAT FOR HUMANITY, INC.

Schedule M (Form 990) 2021

132142 11-17-21

SCHEDULE O (Form 990)

Department of the Treasury

Internal Revenue Service

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

Attach to Form 990 or Form 990-EZ.

► Attach to Form 990 or Form 990-EZ.► Go to www.irs.gov/Form990 for the latest information.

2021
Open to Public Inspection

OMB No. 1545-0047

Name of the organization

TWIN CITIES HABITAT FOR HUMANITY, INC.

Employer identification number 36-3363171

FORM 990, PART III, LINE 1, DESCRIPTION OF ORGANIZATION MISSION:

WHICH CREATE AND PRESERVE HOMEOWNERSHIP IN THE COMMUNITY WHILE ENGAGING

THE COMMUNITY IN THE ISSUES OF AFFORDABLE HOMEOWNERSHIP.

FORM 990, PART III, LINE 4A, PROGRAM SERVICE ACCOMPLISHMENTS:

PARTICIPATED IN THIS PROGRAM INCLUDING 89 FAMILIES WHO ACHIEVED

HOMEOWNERSHIP, 84 HOUSEHOLDS WHO GRADUATED FROM FINANCIAL COACHING, AND

129 HOUSEHOLDS WHO COMPLETED HOMEBUYER EDUCATION. THE ANNUAL

FORECLOSURE RATE IS UNDER 1% THANKS TO DILIGENT WORK IN PREPARING

FAMILIES AND PROVIDING POST-PURCHASE SUPPORT.

FORM 990, PART III, LINE 4D, OTHER PROGRAM SERVICES:

OTHER PROGRAM SERVICES: PRESERVING HOMEOWNERSHIP FOCUSES ON HELPING

EXISTING HOMEOWNERS REMAIN IN THEIR HOMES. A BRUSH WITH KINDNESS

PROVIDES PAINTING AND HOME REPAIR SERVICES TO QUALIFYING LOW-INCOME

HOMEOWNERS STRUGGLING TO MAINTAIN THEIR HOMES. PRIORITY IS GIVEN TO

AGING HOMEOWNERS, VETERANS, THOSE WITH DISABILITIES, AND SINGLE

PARENTS. A BRUSH WITH KINDNESS PARTNERED WITH 28 LOCAL HOMEOWNERS IN

FY2022. MORE THAN 2,100 PAINT AND REPAIR PROJECTS HAVE BEEN COMPLETED

SINCE A BRUSH WITH KINDNESS WAS STARTED IN 1998.

TCHFH ALSO PRESERVES HOMEOWNERSHIP THROUGH A MORTGAGE FORECLOSURE

PREVENTION PROGRAM. THE PROGRAM SERVES HOMEOWNERS FACING FORECLOSURE BY

PROVIDING FREE FINANCIAL REVIEWS AND REFERRALS. IT PUTS HOMEOWNERS ON A

PATH TOWARD HOUSING AND FINANCIAL STABILITY. MORE THAN 150 CLIENTS

RECEIVED MORTGAGE FORECLOSURE COUNSELING THROUGH THIS PROGRAM IN

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule O (Form 990) 2021

Schedule O (Form 990) 2021 Page 2

TWIN CITIES HABITAT FOR HUMANITY, INC.

Name of the organization

Employer identification number 36-3363171

FY2022. IN RESPONSE TO THE HEALTH AND ECONOMIC CRISES BROUGHT BY

COVID-19, TCHFH INTRODUCED NEW MORTGAGE RELIEF OPTIONS FOR HABITAT

HOMEOWNERS. THE OPTIONS ARE AN EXTENSION OF OUR USUAL POST-PURCHASE

SUPPORT AND MORTGAGE PREVENTION SERVICES. HABITAT HOMEOWERS FACING

HARDSHIP DUE TO COVID-19 CAN PLACE THEIR MORTGAGE PAYMENTS INTO A BRIEF

DEFERRMENT WITHOUT ADDITIONAL INTEREST, FEES, OR IMPACT ON THEIR CREDIT

SUPPORT.

EXPENSES \$ 1,369,391. INCLUDING GRANTS OF \$ 0. REVENUE \$ 0.

FORM 990, PART VI, SECTION A, LINE 1A:

THE EXECUTIVE COMMITTEE SHALL CONSIST OF THE PRESIDENT, SECRETARY,

TREASURER, CHAIR OF THE BOARD AND VICE CHAIR OF THE BOARD. THE EXECUTIVE

COMMITTEE MAY RECOMMEND ACTIONS TO THE BOARD OF DIRECTORS BUT MAY NOT BY

ITSELF TAKE ACTION ON BEHALF OF THE CORPORATION, EXCEPT TO THE EXTENT THE

BOARD OF DIRECTORS EXPRESSLY DELEGATES SUCH AUTHORITY TO THE EXECUTIVE

COMMITTEE. IN THE EVENT THAT THE EXECUTIVE COMMITTEE DETERMINES THAT AN

ACTION NEEDS TO BE TAKEN BEFORE THE NEXT REGULARLY-SCHEDULED BOARD MEETING,

THE CHAIR OF THE BOARD SHALL CALL A SPECIAL MEETING OF THE BOARD OR TAKE

STEPS TO HAVE AN ACTION WITHOUT A MEETING.

FORM 990, PART VI, SECTION B, LINE 11B:

THE FORM 990 IS PREPARED BY AN INDEPENDENT PUBLIC ACCOUNTING FIRM AND A

DETAILED REVIEW IS CONDUCTED BY MANAGEMENT. THE FORM 990 IS FIRST REVIEWED

AND APPROVED BY THE AUDIT COMMITTEE, AND THEN THE PUBLIC INSPECTION COPY IS

FORWARDED ON TO THE BOARD OF DIRECTORS FOR FINAL APPROVAL BEFORE FILING.

FORM 990, PART VI, SECTION B, LINE 12C:

MONITORING AND REPORTING BOARD OF DIRECTOR AND KEY EMPLOYEE CONFLICTS ARE

Schedule O (Form 990) 2021 Page 2 **Employer identification number** Name of the organization TWIN CITIES HABITAT FOR HUMANITY, INC. 36-3363171 DESCRIBED IN THE GOVERNING DOCUMENTS, REVIEWED IN INITIAL TRAINING, UPDATED ANNUALLY AND KNOWN BY OTHER MEMBERS. PROTOCOL FOR CONFLICTED VOTES OR DECISIONS IS PROVIDED IN GOVERNING DOCUMENTS AND USED IN MEETINGS. CONFLICTED DECISIONS AT THE BOARD LEVEL REQUIRES ANNOUNCEMENT OF THE CONFLICT AND WITHDRAWAL FROM VOTING ON THE ISSUE. IF THE CONFLICT IS SIGNIFICANT, THE MEMBER WILL BE ASKED TO LEAVE THE MEETING DURING DISCUSSIONS. AT THE STAFF LEVEL, CONFLICTS ARE IDENTIFIED VIA CONFLICT STATEMENTS PROVIDED UPON EMPLOYMENT AND REGULARLY UPDATED. NOTICE IS GIVEN TO THE SUPERVISOR OF POSSIBLE CONFLICT ACTIVITIES. SIGNIFICANT OR COMPLEX CONFLICTS ARE EXAMINED AND RESOLVED BY THE EXECUTIVE STAFF. OPERATING DECISIONS WHICH ARE CONFLICTED ARE MADE BY STAFF SENIOR TO THE PARTY INVOLVED. ALL PROCEEDINGS ARE DOCUMENTED IN THE MEETING MINUTES OR AS OTHERWISE APPROPRIATE. FORM 990, PART VI, SECTION B, LINE 15A: ANNUALLY, A COMPETITIVE MARKET ANALYSIS IS COMPLETED BY AN OUTSIDE CONSULTANT WHICH INCLUDES A CROSS SECTION OF TWIN CITIES HABITAT'S C-LEVEL POSITIONS. THE SALARY FOR THE PRESIDENT IS DETERMINED THROUGH ALIGNMENT WITH OTHER C-LEVEL SALARIES OF THE ORGANIZATION. IT IS THEN SUBMITTED TO THE BOARD FOR REVIEW AND APPROVAL. THIS PROCESS WAS LAST COMPLETED IN 2021. ANNUALLY, A COMPETITIVE MARKET ANALYSIS IS COMPLETED BY AN OUTSIDE CONSULTANT WHICH INCLUDES A CROSS SECTION OF TWIN CITIES HABITAT'S C-LEVEL POSITIONS. COMPENSATION FOR POSITIONS BELOW THE CEO LEVEL WERE REVIEWED Schedule O (Form 990) 2021

Schedule O (Form 990) 2021	Page 2
Name of the organization TWIN CITIES HABITAT FOR HUMANITY, INC.	Employer identification number 36-3363171
AND APPROVED BY THE CEO. AS PART OF THE ANNUAL PLANNING PR	OCESS THE BOARD
OF DIRECTORS REVIEWS COMPENSATION AS PART OF THE OVERALL B	UDGET AND
DOCUMENTATION IS INCLUDED IN THE MEETING MINUTES. THIS PRO	CESS WAS LAST
COMPLETED IN 2021.	
FORM 990, PART VI, SECTION C, LINE 19:	
THE ORGANIZATION MAKES ITS GOVERNING DOCUMENTS, CONFLICT C	F INTEREST
POLICY, AND FINANCIAL STATEMENTS AVAILABLE TO THE PUBLIC U	PON REQUEST.
FINANCIAL STATEMENTS ARE ALSO AVAILABLE ON THE ORGANIZATION	N'S WEBSITE.

SCHEDULE R (Form 990)

Related Organizations and Unrelated Partnerships

Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.

Attach to Form 990.

Department of the Treasury Internal Revenue Service

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

Open to Public Inspection

Name of the organization TWIN CITIES H.	ABITAT FOR HUMANIT	TY, INC.			En	mployer identific 36-33631		ımber
Part I Identification of Disregarded Entities. Comple	ete if the organization answered "Y	es" on Form 990, Part IV, line 33	3.					
(a) Name, address, and EIN (if applicable) of disregarded entity	(b) Primary activity	(c) Legal domicile (state o foreign country)	(d) or Total inco	me End-of-year		sets Direct co		}
Part II Identification of Related Tax-Exempt Organizations during the tax year.	cations. Complete if the organization	on answered "Yes" on Form 990), Part IV, line 34, t	because it had one	or more	e related tax-exer	mpt	
(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	y) section status (if section		(e) Public charity Direct status (if section		Section 5 contr	olled ity?
TCHFH LENDING, INC 81-1958719				501(c)(3))		CITIES	Yes	No
1954 UNIVERSITY AVENUE WEST ST. PAUL, MN 55104	MORTGAGE LENDING	MINNESOTA	501(C)(3)	LINE 12A, I		AT FOR ITY, INC.	х	

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule R (Form 990) 2021

Part III Identification of Related Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a partnership during the tax year.

organization in the control and the control an											
(a)	(b)	(c)	(d)	(e)	(f)	(g)	(1	h)	(i)	(j)	(k)
Name, address, and EIN of related organization	Primary activity	Legal domicile (state or	Direct controlling entity	Predominant income (related, unrelated, excluded from tax under sections 512-514)	Share of total income	Share of end-of-year assets		ortionate itions?	Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	General of managing partner?	Percentage ownership
		foreign country)		sections 512-514)		833013	Yes	No	K-1 (Form 1065)	Yes N	<u></u> اد
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Part IV Identification of Related Organizations Taxable as a Corporation or Trust. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a corporation or trust during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total income	(g) Share of end-of-year assets	(h) Percentage ownership	ent	Section 512(b)(13) controlled entity?	
		,						Yes	No	

Part V Transactions With Related Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.

Not	te: Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.					Yes	No			
1	During the tax year, did the organization engage in any of the following transactions	with one or more re	elated organizations listed in	n Parts II-IV?			Х			
а	Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity									
	Gift, grant, or capital contribution to related organization(s)									
	Gift, grant, or capital contribution from related organization(s)									
	Loans or loan guarantees to or for related organization(s)									
	e Loans or loan guarantees by related organization(s)									
f	Dividends from related organization(s)				1f		X			
	f Dividends from related organization(s) g Sale of assets to related organization(s)									
	h Purchase of assets from related organization(s)									
i	i Exchange of assets with related organization(s)									
j	Lease of facilities, equipment, or other assets to related organization(s)				1j		Х			
k	Lease of facilities, equipment, or other assets from related organization(s)				1k	X				
	 k Lease of facilities, equipment, or other assets from related organization(s) l Performance of services or membership or fundraising solicitations for related organization(s) 									
	m Performance of services or membership or fundraising solicitations for related organization(s) m Performance of services or membership or fundraising solicitations by related organization(s)									
	Sharing of facilities, equipment, mailing lists, or other assets with related organization				1n	Х				
					10	Х				
р	Reimbursement paid to related organization(s) for expenses				1p		Х			
	Reimbursement paid by related organization(s) for expenses				1q		Х			
r	Other transfer of cash or property to related organization(s)				1r	Х				
s	Other transfer of cash or property from related organization(s)				1s		Х			
	If the answer to any of the above is "Yes," see the instructions for information on wh									
	(a) (b) (c) (d) Name of related organization Transaction Amount involved Method of determining amount involved type (a-s)									
(1)	TCHFH LENDING, INC.	0	608,135.	ACTUAL COMPENSATION EXP	ENSE					

Name of related organization
Transaction type (a-s)

(1) TCHFH LENDING, INC.

O 608,135. ACTUAL COMPENSATION EXPENSE

(2) TCHFH LENDING, INC.

M 247,706. CASH PAID

(3) TCHFH LENDING, INC.

L 120,000. MANAGEMENT FEE PAID

(4)

Part VI Unrelated Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

(a) Name, address, and EIN of entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Predominant income (related, unrelated, excluded from tax under sections 512-514)	Are all partners sec 501(c)(3) orgs.?	(g) Share of end-of-year assets	Disprotion allocat	opor- ate ions?		Genera manag partn	(k) Percen ging owners) ntage rship
								Ochodolo			

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Part VII	Supplement	TWIN al Information							
		al information for res	sponses to au	estions on Sche	edule R	See instructions			
	T TOVIGE addition	ar imormation for rec	ропосо то ча	COLIGINO ON CONC	baale 11.	Occ mondonone.			

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