# **Return of Organization Exempt From Income Tax**

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

Department of the Treasury Internal Revenue Service

A For the 2020 calendar year, or tax year beginning

and ending JUN 30,

▶ Do not enter social security numbers on this form as it may be made public.

► Go to www.irs.gov/Form990 for instructions and the latest information.

JUL 1, 2020

| State   Sta   | B        | Check if applicable | C Name of organization  | D Employer identifi           | ication number                                   |
|---|----------|---------------------|---|-------------------------------|--|
| Signature   Description   De  |          | Addres              | S TWIN CITES HARITAN FOR HIMANITY INC   |                               |  |
| Number and street (or P.0. box if mall is not delivered to street address)   Room/Sute   E   Toleponon number   D54 UNIVERSITY AVENUE WEST   City or town, state or province, country, and ZIP or foreign postal code   ST. PAUL, INN 551.04   ST. PAUL, I  |          | Name                | -   | 36-33631                      | 71   |
| Total number of individuals employed in calendary year 2020 (Part V, line 1a)   19.6 Total number of ordindises trevenue (Part VIII, line 1b)   10.1 Total unrelated business revenue from Part VIII, line 1b)   10.1 Total unrelated business trevenue (Part VIII, line 1b)   10.1 Total unrelated business trevenu  | F        | Initial             |   |                               |  |
| City or town, state or province, country, and ZIP or foreign postal code   ST. PAUL, MN 55104   | F        | Final               |   |                               |  |
| Str. PAUL, MN 55104   |          | termin              | ·   |                               |  |
| Program and andress of principal officer. CHRISTOPHER COLEMAN   Holp has altanomistation   Ves   X  No   No   No   No   No   No   No  |          |                     |   | H(a) Is this a group r        |  |
| SAME AS C ABOVE   |          | ltion               | F Name and address of principal officer: CHRISTOPHER COLEMAN  |                               |  |
| J Website: ► WRW. TCHABITRAT. ORG   Kerum of organization: Xi Corporation   Trust   Association   Other   Lycar of formation: 1985   M State of legal demicite: MN  |          | pendin              | SAME AS C ABOVE   | H(b) Are all subordinates i   | ncluded? Yes No                                  |
| Repart   Summary   1   Briefly describe the organization's mission or most significant activities: TO CREATE, PRESERVE, AND PROMOTE AFFORDABLE HOMEOWRERSHIP AND ADVANCE RACTAL EQUITY IN HOUSTING AFFORDABLE HOMEOWRITH AND ADVANCE   |          |                     |   |                               |  |
| The print   Summary   |          |                     |   |                               |  |
| Birefly describe the organization's mission or most significant activities: TO CREATE, PRESERVE, AND PROMOTE AFFORDABLE HOMEOWNERSHIP AND ADVANCE RACIAL EQUITY IN HOUSING   AFFORDABLE HOMEOWNERSHIP AND ADVANCE RACIAL EQUITY IN HOUSING   Contact the content of  | K        | orm of              | organization: X Corporation   | Year of formation: 1985  ı    | <b>M</b> State of legal domicile: <b>MN</b>      |
| AFFORDABLE HOMEOWNERSHIP AND ADVANCE RACTAL EQUITY IN HOUSING  2 Check this box ▶   | Pa       |                     |   |                               |  |
| 5 Total number of individuals employed in calendar year 2020 (Part V, line 2a)  6 Total number of volunteers (estimate if necessary)  7a Total number of volunteers (estimate if necessary)  8 Total number of volunteers (estimate if necessary)  8 Contributions and grants (Part VIII, line 1h)  8 Contributions and grants (Part VIII, line 1h)  10 Prior Year  8 Contributions and grants (Part VIII, line 1h)  11 Column (A), lines 3, 4, and 7d)  11 Other evenue (Part VIII, column (A), lines 3, 4, and 7d)  11 Total revenue (Part VIII, column (A), lines 3, 4, and 7d)  12 Total revenue (Part VIII, column (A), lines 3, 4, and 7d)  13 Grants and similar amounts paid (Part IX, column (A), lines 13)  13 Grants and similar amounts paid (Part IX, column (A), lines 13)  14 Benefits paid to or for members (Part IX, column (A), lines 13)  15 Salaries, other compensation, employee benefits (Part IX, column (A), lines 5+10)  16 Professional fundraising fees (Part IX, column (A), line 11e)  17 Other expenses (Part IX, column (A), line 11e)  18 Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25)  19 Revenue less expenses. Subtract line 18 from line 12  20 Total assets (Part X, line 16)  21 Total laibilities (Part X, line 16)  22 Net assets or fund balances. Subtract line 18 from line 12  21 Total laibilities (Part X, line 26)  22 Net assets or fund balances. Subtract line 21 from line 20  24 Total laibilities (Part X, line 26)  25 Note assets or fund balances. Subtract line 21 from line 20  26 Part II Signature Block  27 Total assets (Part X, line 26)  28 Part II Signature Block  29 Programs and mile Preparer (other than officer) is based on all information of which preparer has any knowledge and belief, it is true, correct, and complete. Declaration of prepare (other than officer) is based on all information of which preparer has any knowledge and belief, it is true, correct, and complete. Declaration of prepare (other than officer) is based on all information of which preparer has any knowledge and belief, it i | ø        | 1                   |   |                               |  |
| 5 Total number of individuals employed in calendar year 2020 (Part V, line 2a)  6 Total number of volunteers (estimate if necessary)  7a Total number of volunteers (estimate if necessary)  8 Total number of volunteers (estimate if necessary)  8 Contributions and grants (Part VIII, line 1h)  8 Contributions and grants (Part VIII, line 1h)  10 Prior Year  8 Contributions and grants (Part VIII, line 1h)  11 Column (A), lines 3, 4, and 7d)  11 Other evenue (Part VIII, column (A), lines 3, 4, and 7d)  11 Total revenue (Part VIII, column (A), lines 3, 4, and 7d)  12 Total revenue (Part VIII, column (A), lines 3, 4, and 7d)  13 Grants and similar amounts paid (Part IX, column (A), lines 13)  13 Grants and similar amounts paid (Part IX, column (A), lines 13)  14 Benefits paid to or for members (Part IX, column (A), lines 13)  15 Salaries, other compensation, employee benefits (Part IX, column (A), lines 5+10)  16 Professional fundraising fees (Part IX, column (A), line 11e)  17 Other expenses (Part IX, column (A), line 11e)  18 Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25)  19 Revenue less expenses. Subtract line 18 from line 12  20 Total assets (Part X, line 16)  21 Total laibilities (Part X, line 16)  22 Net assets or fund balances. Subtract line 18 from line 12  21 Total laibilities (Part X, line 26)  22 Net assets or fund balances. Subtract line 21 from line 20  24 Total laibilities (Part X, line 26)  25 Note assets or fund balances. Subtract line 21 from line 20  26 Part II Signature Block  27 Total assets (Part X, line 26)  28 Part II Signature Block  29 Programs and mile Preparer (other than officer) is based on all information of which preparer has any knowledge and belief, it is true, correct, and complete. Declaration of prepare (other than officer) is based on all information of which preparer has any knowledge and belief, it is true, correct, and complete. Declaration of prepare (other than officer) is based on all information of which preparer has any knowledge and belief, it i | anc      | _ '                 |   |                               |  |
| 5 Total number of individuals employed in calendar year 2020 (Part V, line 2a)  6 Total number of volunteers (estimate if necessary)  7a Total number of volunteers (estimate if necessary)  8 Total number of volunteers (estimate if necessary)  8 Contributions and grants (Part VIII, line 1h)  8 Contributions and grants (Part VIII, line 1h)  10 Prior Year  8 Contributions and grants (Part VIII, line 1h)  11 Column (A), lines 3, 4, and 7d)  11 Other evenue (Part VIII, column (A), lines 3, 4, and 7d)  11 Total revenue (Part VIII, column (A), lines 3, 4, and 7d)  12 Total revenue (Part VIII, column (A), lines 3, 4, and 7d)  13 Grants and similar amounts paid (Part IX, column (A), lines 13)  13 Grants and similar amounts paid (Part IX, column (A), lines 13)  14 Benefits paid to or for members (Part IX, column (A), lines 13)  15 Salaries, other compensation, employee benefits (Part IX, column (A), lines 5+10)  16 Professional fundraising fees (Part IX, column (A), line 11e)  17 Other expenses (Part IX, column (A), line 11e)  18 Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25)  19 Revenue less expenses. Subtract line 18 from line 12  20 Total assets (Part X, line 16)  21 Total laibilities (Part X, line 16)  22 Net assets or fund balances. Subtract line 18 from line 12  21 Total laibilities (Part X, line 26)  22 Net assets or fund balances. Subtract line 21 from line 20  24 Total laibilities (Part X, line 26)  25 Note assets or fund balances. Subtract line 21 from line 20  26 Part II Signature Block  27 Total assets (Part X, line 26)  28 Part II Signature Block  29 Programs and mile Preparer (other than officer) is based on all information of which preparer has any knowledge and belief, it is true, correct, and complete. Declaration of prepare (other than officer) is based on all information of which preparer has any knowledge and belief, it is true, correct, and complete. Declaration of prepare (other than officer) is based on all information of which preparer has any knowledge and belief, it i | ern      | 2                   | - · · · · · · · · · · · · · · · · · · ·   |                               |  |
| 5 Total number of individuals employed in calendar year 2020 (Part V, line 2a)  6 Total number of volunteers (estimate if necessary)  6 Total number of volunteers (estimate if necessary)  7a Total urrelated business trevenue from Part VIII, column (C), line 12  7b Net unrelated business taxable income from Form 990T, Part I, line 11  7c Total assets (Part VIII, line 1h)  8 Contributions and grants (Part VIII, line 1h)  8 Contributions and grants (Part VIII, line 1h)  16 (740, 893 1 8, 963, 528.  9 Program service revenue (Part VIII, column (A), lines 3, 4, and 7d)  11 Other revenue (Part VIII, column (A), lines 3, 4, and 7d)  11 Other revenue (Part VIII, column (A), lines 3, 4, and 7d)  12 Total revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12)  13 Grants and similar amounts paid (Part IX, column (A), lines 13)  14 Benefits paid to or for members (Part IX, column (A), lines 13)  15 Salaries, other compensation, employee benefits (Part IX, column (A), line 25)  16 Total fundraising expenses (Part IX, column (A), line 21)  17 Other expenses (Part IX, column (A), line 21)  18 Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25)  19 Revenue less expenses. Subtract line 18 from line 12  20 Total assets (Part X, line 16)  21 Total labilities (Part X, line 26)  21 Total labilities (Part X, line 26)  22 Net assets or fund balances. Subtract line 21 from line 20  24 Total labilities (Part X, line 26)  25 Net assets or fund balances. Subtract line 21 from line 20  26 Part III Signature Block  27 Total assets (Part X, line 26)  28 Part II Signature Block  29 Programs and Expert X, line 26)  20 Total assets (Part X, line 26)  21 Total labilities (Part X, line 26)  22 Net assets or fund balances. Subtract line 21 from line 20  24 Total labilities (Part X, line 26)  25 Total assets (Part X, line 26)  26 Total assets (Part X, line 26)  27 Total assets (Part X, line 26)  28 Total assets (Part X, line 26)  29 Total assets (Part X, line 26)  20 Total assets (Part X, line 26)  20 T | õ        | 3                   |   |                               |  |
| B Net unrelated business taxable income from Form 990-T, Part I, line 11   To   Unrelated business taxable income from Form 990-T, Part I, line 11   Prior Year   Current Year  | જ        | 5                   |   |                               |  |
| B Net unrelated business taxable income from Form 990-T, Part I, line 11   To   Unrelated business taxable income from Form 990-T, Part I, line 11   Prior Year   Current Year  | ţį       | 6                   |   |                               | 1  |
| B Net unrelated business taxable income from Form 990-T, Part I, line 11   To   Unrelated business taxable income from Form 990-T, Part I, line 11   Prior Year   Current Year  | Ęï       | 7 a                 |   |                               |  |
| Prior Year   Current Year   16,740,893.   18,963,528.   18,963,528.   11,686,784.   11,738,202.   10   Investment income (Part VIII, line 1p)   131,874.   95,301.   131,874.   95,301.   131,874.   95,301.   11   Other revenue (Part VIII, column (A), lines 3, 4, and 7d)   131,874.   95,301.   11   Other revenue (Part VIII, column (A), lines 5,6d,8c,9c,10c, and 11e)   28,575,328.   31,333,557.   13   Grants and similar amounts paid (Part IX, column (A), lines 13)   230,025.   215,000.   0.   0.   0.   0.   0.   0.   0.  | ¥        | b                   |   |                               | <u> </u>   |
| 8   Contributions and grants (Part VIII, line 1h)   16,740,893.   18,963,528.   11,686,784.   11,738,202.   11,686,784.   11,738,202.   10   Investment income (Part VIII, column (A), lines 3, 4, and 7d)   131,874.   95,301.   131,874.   95,301.   131,874.   95,301.   131,874.   95,301.   131,738,202.   14   Benefits paid to or for members (Part VIII, column (A), lines 13)   235,525.   238,31,333,557.   13   Grants and similar amounts paid (Part IX, column (A), lines 13)   230,025.   215,000.   14   Benefits paid to or for members (Part IX, column (A), lines 4)   0.   0.   0.   0.   15   Salaries, other compensation, employee benefits (Part IX, column (A), lines 5+10)   9,100,871.   9,111,010.   16a   Professional fundraising fees (Part IX, column (A), line 1e)   0.   0.   0.   0.   0.   0.   0.   0   |          |                     | , ,   |                               | Current Year                                     |
| 12 Total revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12)  13 Grants and similar amounts paid (Part IX, column (A), lines 1-3)  14 Benefits paid to or for members (Part IX, column (A), lines 4)  15 Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10)  16 Professional fundraising fees (Part IX, column (A), line 4)  17 Other expenses (Part IX, column (A), line 25)  18 Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25)  19 Revenue less expenses. Subtract line 18 from line 12  20 Total assets (Part X, line 16)  21 Total liabilities (Part X, line 26)  22 Net assets or fund balances. Subtract line 21 from line 20  23 Total liabilities (Part X, line 26)  24 Tatal liabilities (Part X, line 26)  25 Total assets or fund balances. Subtract line 21 from line 20  21 Total liabilities (Part X, line 26)  22 Net assets or fund balances. Subtract line 21 from line 20  23 Total assets or fund balances. Subtract line 21 from line 20  24 Total liabilities (Part X, line 26)  25 Total liabilities (Part X, line 26)  26 Total liabilities (Part X, line 26)  27 Total liabilities (Part X, line 26)  28 Total liabilities (Part X, line 26)  29 Notat assets or fund balances. Subtract line 21 from line 20  20 Total assets (Part X, line 26)  21 Total liabilities (Part X, line 26)  22 Net assets or fund balances. Subtract line 21 from line 20  23 Total liabilities (Part X, line 26)  24 Total liabilities (Part X, line 26)  25 Total liabilities (Part X, line 26)  26 Total liabilities (Part X, line 26)  27 Total liabilities (Part X, line 26)  28 Total liabilities (Part X, line 26)  29 Net assets or fund balances. Subtract line 21 from line 20  20 Total liabilities (Part X, line 26)  21 Total liabilities (Part X, line 26)  22 Net assets or fund balances. Subtract line 21 from line 20  28 Total liabilities (Part X, line 26)  29 Total liabilities (Part X, line 26)  20 Total liabilities (Part X, line 26)  21 Total liabilities (Part X, line 26)  22 Net assets or fund balan | •        | 8                   | Contributions and grants (Part VIII, line 1h)   |                               | 18,963,528.                                      |
| 12 Total revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12)  13 Grants and similar amounts paid (Part IX, column (A), lines 1-3)  14 Benefits paid to or for members (Part IX, column (A), lines 4)  15 Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10)  16 Professional fundraising fees (Part IX, column (A), line 4)  17 Other expenses (Part IX, column (A), line 25)  18 Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25)  19 Revenue less expenses. Subtract line 18 from line 12  20 Total assets (Part X, line 16)  21 Total liabilities (Part X, line 26)  22 Net assets or fund balances. Subtract line 21 from line 20  23 Total liabilities (Part X, line 26)  24 Tatal liabilities (Part X, line 26)  25 Total assets or fund balances. Subtract line 21 from line 20  21 Total liabilities (Part X, line 26)  22 Net assets or fund balances. Subtract line 21 from line 20  23 Total assets or fund balances. Subtract line 21 from line 20  24 Total liabilities (Part X, line 26)  25 Total liabilities (Part X, line 26)  26 Total liabilities (Part X, line 26)  27 Total liabilities (Part X, line 26)  28 Total liabilities (Part X, line 26)  29 Notat assets or fund balances. Subtract line 21 from line 20  20 Total assets (Part X, line 26)  21 Total liabilities (Part X, line 26)  22 Net assets or fund balances. Subtract line 21 from line 20  23 Total liabilities (Part X, line 26)  24 Total liabilities (Part X, line 26)  25 Total liabilities (Part X, line 26)  26 Total liabilities (Part X, line 26)  27 Total liabilities (Part X, line 26)  28 Total liabilities (Part X, line 26)  29 Net assets or fund balances. Subtract line 21 from line 20  20 Total liabilities (Part X, line 26)  21 Total liabilities (Part X, line 26)  22 Net assets or fund balances. Subtract line 21 from line 20  28 Total liabilities (Part X, line 26)  29 Total liabilities (Part X, line 26)  20 Total liabilities (Part X, line 26)  21 Total liabilities (Part X, line 26)  22 Net assets or fund balan | anu e    | 9                   |   |                               | 11,738,202.                                      |
| 12 Total revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12)  13 Grants and similar amounts paid (Part IX, column (A), lines 1-3)  14 Benefits paid to or for members (Part IX, column (A), lines 4)  15 Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10)  16 Professional fundraising fees (Part IX, column (A), line 4)  17 Other expenses (Part IX, column (A), line 25)  18 Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25)  19 Revenue less expenses. Subtract line 18 from line 12  20 Total assets (Part X, line 16)  21 Total liabilities (Part X, line 26)  22 Net assets or fund balances. Subtract line 21 from line 20  23 Total liabilities (Part X, line 26)  24 Tatal liabilities (Part X, line 26)  25 Total assets or fund balances. Subtract line 21 from line 20  21 Total liabilities (Part X, line 26)  22 Net assets or fund balances. Subtract line 21 from line 20  23 Total assets or fund balances. Subtract line 21 from line 20  24 Total liabilities (Part X, line 26)  25 Total liabilities (Part X, line 26)  26 Total liabilities (Part X, line 26)  27 Total liabilities (Part X, line 26)  28 Total liabilities (Part X, line 26)  29 Notat assets or fund balances. Subtract line 21 from line 20  20 Total assets (Part X, line 26)  21 Total liabilities (Part X, line 26)  22 Net assets or fund balances. Subtract line 21 from line 20  23 Total liabilities (Part X, line 26)  24 Total liabilities (Part X, line 26)  25 Total liabilities (Part X, line 26)  26 Total liabilities (Part X, line 26)  27 Total liabilities (Part X, line 26)  28 Total liabilities (Part X, line 26)  29 Net assets or fund balances. Subtract line 21 from line 20  20 Total liabilities (Part X, line 26)  21 Total liabilities (Part X, line 26)  22 Net assets or fund balances. Subtract line 21 from line 20  28 Total liabilities (Part X, line 26)  29 Total liabilities (Part X, line 26)  20 Total liabilities (Part X, line 26)  21 Total liabilities (Part X, line 26)  22 Net assets or fund balan | eve      | 10                  | Investment income (Part VIII, column (A), lines 3, 4, and 7d)   |                               |  |
| 13   Grants and similar amounts paid (Part IX, column (A), lines 1-3)   230,025.   215,000.     14   Benefits paid to or for members (Part IX, column (A), line 4)   0.   0.     15   Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10)   9,100,871.   9,111,010.     16   Professional fundraising fees (Part IX, column (A), line 11e)   0.   0.     17   Other expenses (Part IX, column (A), line 25)   2,532,575.     17   Other expenses (Part IX, column (A), line 25)   25,706,327.   25,888,620.     18   Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25)   25,706,327.   25,888,620.     19   Revenue less expenses. Subtract line 18 from line 12   2,869,001.   5,444,937.     16   Beginning of Current Year   End of Year     18   Total assets (Part X, line 16)   37,864,121.   30,577,661.     20   Total assets or fund balances. Subtract line 21 from line 20   44,529,305.   50,192,962.     Part II   Signature Block   Signature Block   Signature of officer  | ~        | 11                  | Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)                                |                               |  |
| 14   Benefits paid to or for members (Part IX, column (A), line 4)   0 .   0 .   0 .   15   |          |                     |   |                               |  |
| Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10)  15 Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10)  16 Professional fundraising fees (Part IX, column (A), line 11e)  17 Other expenses (Part IX, column (A), line 25)  18 Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25)  19 Revenue less expenses. Subtract line 18 from line 12  20 Total assets (Part X, line 16)  21 Total liabilities (Part X, line 26)  22 Net assets or fund balances. Subtract line 21 from line 20  23 Part II Signature Block  10 Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge.  24 Preparer  25 Use only  26 Primi's name  27 Preparer's signature  28 Primi's name  29 CLIFTONLARSONALLEN LLP  20 Firm's address  20 S 6TH STREET, SUITE 300  21 MINNEAPOLIS, MN 55402  21 Phone no. 612–376–4500  |          |                     |   |                               | •  |
| 16a Professional fundraising fees (Part IX, column (A), line 11e)   0 . 0 . 0 . 0 . 0 . 0 . 0 . 0 . 0 . 0   |          |                     |   |                               | -  |
| 18 Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25)  19 Revenue less expenses. Subtract line 18 from line 12  20 Total assets (Part X, line 16)  20 Total liabilities (Part X, line 26)  21 Total liabilities (Part X, line 26)  22 Net assets or fund balances. Subtract line 21 from line 20  23 Total liabilities (Part X, line 26)  34   | es       | 15                  |   |                               |  |
| 18 Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25)  19 Revenue less expenses. Subtract line 18 from line 12  20 Total assets (Part X, line 16)  20 Total liabilities (Part X, line 26)  21 Total liabilities (Part X, line 26)  22 Net assets or fund balances. Subtract line 21 from line 20  23 Total liabilities (Part X, line 26)  34   | ens      | 16a                 |   | 0.                            | 0.   |
| 18 Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25)  19 Revenue less expenses. Subtract line 18 from line 12  20 Total assets (Part X, line 16)  20 Total liabilities (Part X, line 26)  21 Total liabilities (Part X, line 26)  22 Net assets or fund balances. Subtract line 21 from line 20  23 Total liabilities (Part X, line 26)  34   | Ϋ́       | _b                  |   | 16 275 /21                    | 16 562 610                                       |
| 19   Revenue less expenses. Subtract line 18 from line 12   2,869,001.   5,444,937.   | _        | ''                  |   | 25 706 327                    |  |
| Beginning of Current Year   End of Year   |          | 1                   |   |                               |  |
| Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge.    Sign   |          | 19                  | nevertue less experises. Subtract line 16 from line 12  |                               | <del>                                     </del> |
| Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge.    Sign   | ets (    | 20                  | Total assets (Part X. line 16)  |                               |  |
| Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge.    Sign   | ASS      | 21                  |   |                               |  |
| Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge.    Sign   | Net I    | 22                  | ,   |                               |  |
| true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge.    Sign  | Pa       | art II              |   |                               |  |
| Sign Here  CHRISTOPHER COLEMAN, PRESIDENT/CEO Type or print name and title  Print/Type preparer's name RACHEL FLANDERS RACHEL FLANDERS Firm's name Firm's name CLIFTONLARSONALLEN LLP Firm's address 220 S 6TH STREET, SUITE 300 MINNEAPOLIS, MN 55402  Pate  Check PTIN Firm's EIN PO1591790 Phone no. 612-376-4500  | Und      | er pena             | lties of perjury, I declare that I have examined this return, including accompanying schedules and sta  | tements, and to the best of m | y knowledge and belief, it is                    |
| Sign Here Signature of officer Date  CHRISTOPHER COLEMAN, PRESIDENT/CEO Type or print name and title  Print/Type preparer's name  RACHEL FLANDERS RACHEL FLANDERS Firm's name CLIFTONLARSONALLEN LLP Firm's address 220 S 6TH STREET, SUITE 300 MINNEAPOLIS, MN 55402  Paid  Preparer's signature 12/16/21 self-employed P01591790 Firm's EIN 41-0746749 Phone no. 612-376-4500   | true     | , correc            | t, and complete. Declaration of preparer (other than officer) is based on all information of which prep | arer has any knowledge.       |  |
| Here  CHRISTOPHER COLEMAN, PRESIDENT/CEO Type or print name and title  Print/Type preparer's name  RACHEL FLANDERS RACHEL FLANDERS Prim's name CLIFTONLARSONALLEN LLP Firm's address 220 S 6TH STREET, SUITE 300 MINNEAPOLIS, MN 55402  Proparer Preparer Signature Preparer Signature Preparer Signature Firm's name Firm's EIN 41-0746749 Phone no. 612-376-4500  |          |                     |   |                               |  |
| Type or print name and title  Print/Type preparer's name  Paid  Paid  Preparer's signature  RACHEL FLANDERS  RACHEL FLANDERS  Pirm's name  CLIFTONLARSONALLEN LLP  Firm's address  220 S 6TH STREET, SUITE 300  MINNEAPOLIS, MN 55402  Phone no. 612-376-4500   | Sig      | n                   | , -   | Date                          |  |
| Print/Type preparer's name  RACHEL FLANDERS  RACHEL FLANDERS  Preparer  Firm's name  CLIFTONLARSONALLEN LLP  Firm's address  220 S 6TH STREET, SUITE 300  MINNEAPOLIS, MN 55402  Preparer  Preparer's signature  12/16/21 self-employed P01591790  Firm's EIN  41-0746749  Phone no.612-376-4500  | Her      | ·e                  |   |                               |  |
| Paid RACHEL FLANDERS RACHEL FLANDERS 12/16/21 self-employed P01591790  Preparer Use Only Firm's address 220 S 6TH STREET, SUITE 300  MINNEAPOLIS, MN 55402 Phone no.612-376-4500  |          |                     | y 31 1  | Data Latert F                 | DTIN   |
| Preparer   Firm's name   CLIFTONLARSONALLEN   LLP   Firm's EIN   41-0746749   Use Only   Firm's address   220 S 6TH STREET, SUITE 300   Phone no. 612-376-4500  | De'      |                     |   |                               |  |
| Use Only Firm's address 220 S 6TH STREET, SUITE 300 MINNEAPOLIS, MN 55402 Phone no. 612-376-4500  |          |                     |   |                               |  |
| MINNEAPOLIS, MN 55402 Phone no. 612-376-4500  |          |                     |   | Firm's EIN                    | 41-0/40/49                                       |
|   | USE      | Ully                |   | Dhone no K1                   | 2-376-4500                                       |
|   | —<br>Mav | / the IF            |   | Filotie ilo. O I              |  |

| Pa  | rt III Statement of Program Service Accomplishments  |
|-----|--|
|     | Check if Schedule O contains a response or note to any line in this Part III   |
| 1   | Briefly describe the organization's mission:   |
|     | THE MISSION OF TWIN CITIES HABITAT FOR HUMANITY (TCHFH OR THE  |
|     | ORGANIZATION) IS TO BRING PEOPLE TOGETHER TO CREATE, PRESERVE, AND   |
|     | PROMOTE AFFORDABLE HOMEOWNERSHIP AND ADVANCE RACIAL EQUITY IN HOUSING.   |
|     | TCHFH FULFILLS ITS MISSION THROUGH FOUR MAJOR PROGRAM INITIATIVES  |
| 2   | Did the organization undertake any significant program services during the year which were not listed on the                                 |
|     | prior Form 990 or 990-EZ?  |
|     | If "Yes," describe these new services on Schedule O.   |
| 3   | Did the organization cease conducting, or make significant changes in how it conducts, any program services? Yes X No                        |
|     | If "Yes," describe these changes on Schedule O.  |
| 4   | Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses.         |
|     | Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and |
|     | revenue, if any, for each program service reported.  |
| 4a  | (Code:) (Expenses \$16,368,721. including grants of \$215,000. ) (Revenue \$11,841,836. )  |
|     | CREATING HOMEOWNERSHIP:  |
|     | FAMILIES PARTNER WITH TWIN CITIES HABITAT FOR HUMANITY (TCHFH) TO  |
|     | ACHIEVE AFFORDABLE HOMEOWNERSHIP. TCHFH PREPARES FAMILIES TO BE  |
|     | SUCCESSFUL HOMEOWNERS BY HAVING THEM COMPLETE ONE-ON-ONE FINANCIAL   |
|     | COACHING AND HOMEOWNER TRAINING COURSES THAT RANGE FROM PERSONAL   |
|     | FINANCE TO HOME MAINTENANCE. BASED ON HOUSEHOLD INCOME AND OTHER   |
|     | FACTORS, FAMILIES MAY BUY A HOME FOR SALE ON THE OPEN MARKET OR BUY A  |
|     | HOME BUILT OR RENOVATED BY HABITAT. ALL HOMEBUYERS GET AN AFFORDABLE   |
|     | MORTGAGE THROUGH A TCHFH SUBSIDIARY BUSINESS, TCHFH LENDING, INC. THE  |
|     | MORTGAGE ENSURES HOUSEHOLDS PAY NO MORE THAN 30% OF THEIR MONTHLY  |
|     | INCOME TOWARD HOUSING COSTS. TO KEEP COSTS DOWN AND HOMES AFFORDABLE,  |
|     | TCHFH ENGAGES INDIVIDUAL, COMMUNITY, FAITH, AND CORPORATE VOLUNTEERS TO  |
| 41. |  |
| 4b  | (Code:) (Expenses \$2,308,600. including grants of \$0. (Revenue \$0.  |
|     | LONG-TERM MORTGAGE FINANCING IS THE KEY COMPONENT THAT MAKES TCHFH   |
|     | HOMES AFFORDABLE. HOMES ARE SOLD TO LOCAL LOW-INCOME FAMILIES. ALL   |
|     | HOMEBUYERS HAVE THE OPPORTUNITY TO GET AN AFFORDABLE MORTGAGE THROUGH A  |
|     | TCHFH SUBSIDIARY BUSINESS, TCHFH LENDING, INC. THE MORTGAGE ENSURES  |
|     | HOUSEHOLDS PAY NO MORE THAN 30% OF THEIR MONTHLY INCOME TOWARD HOUSING   |
|     |  |
|     |  |
|     | INC.   |
|     |  |
|     |  |
|     |  |
|     | FOC FC7  |
| 4c  | (Code:) (Expenses \$   |
|     | COMMUNITY ENGAGEMENT:  |
|     | TCHFH IS CONSTANTLY WORKING WITH A BROAD RANGE OF COMMUNITY PARTNERS TO  |
|     | CREATE, PRESERVE, AND PROMOTE AFFORDABLE HOMEOWNERSHIP. TCHFH UTILIZES   |
|     | ADVOCATES WHO SUPPORT OUR PUBLIC POLICY EFFORT. ADDITIONALLY, TCHFH IS   |
|     | SUPPORTED BY COUNTLESS VOLUNTEERS AND VOLUNTEER CORPS IN ALL ASPECTS OF  |
|     | OUR MISSION WORK. MORE THAN 2,900 PEOPLE VOLUNTEERED, CONTRIBUTING   |
|     | 7,015 VOLUNTEER DAYS (THIS NUMBER IS LOWER THAN USUAL DUE TO COVID-19).  |
|     |  |
|     |  |
|     |  |
|     |  |
|     |  |
| 4d  | Other program services (Describe on Schedule O.)   |
|     | (Expenses \$ 1,436,425 • including grants of \$ 0 • ) (Revenue \$ 0 • )  |
| 4e  | Total program service expenses ► 20 , 640 , 313 .  |
|     | Form <b>990</b> (2020)   |

# Part IV Checklist of Required Schedules

|     |  |     | Yes | No        |
|-----|--|-----|-----|-----------|
| 1   | Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)?  |     |     |           |
|     | If "Yes," complete Schedule A  | 1   | X   |           |
| 2   | Is the organization required to complete Schedule B, Schedule of Contributors?   | 2   | X   |           |
| 3   | Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for  |     |     |           |
|     | public office? If "Yes," complete Schedule C, Part I   | 3   |     | X         |
| 4   | Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect   |     |     |           |
|     | during the tax year? If "Yes," complete Schedule C, Part II  | 4   | X   |           |
| 5   | Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or   |     |     |           |
|     | similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III   | 5   |     | X         |
| 6   | Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to  |     |     |           |
|     | provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I   | 6   |     | X         |
| 7   | Did the organization receive or hold a conservation easement, including easements to preserve open space,  |     |     |           |
|     | the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II   | 7   |     | X         |
| 8   | Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete   |     |     |           |
|     | Schedule D, Part III   | 88  |     | <u> X</u> |
| 9   | Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for  |     |     |           |
|     | amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services?  |     |     |           |
|     | If "Yes," complete Schedule D, Part IV   | 9   |     | <u> X</u> |
| 10  | Did the organization, directly or through a related organization, hold assets in donor-restricted endowments   |     |     |           |
|     | or in quasi endowments? If "Yes," complete Schedule D, Part V  | 10  | X   |           |
| 11  | If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X   |     |     |           |
|     | as applicable.   |     |     |           |
| а   | Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D,  |     | 37  |           |
|     | Part VI  | 11a | Х   |           |
| b   | Did the organization report an amount for investments - other securities in Part X, line 12, that is 5% or more of its total   |     |     | .,        |
|     | assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII  | 11b |     | X         |
| С   | Did the organization report an amount for investments - program related in Part X, line 13, that is 5% or more of its total  |     | v   |           |
|     | assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII   | 11c | X   |           |
| a   | Did the organization report an amount for other assets in Part X, line 15, that is 5% or more of its total assets reported in  |     |     | x         |
|     | Part X, line 16? If "Yes," complete Schedule D, Part IX  | 11d | X   |           |
|     | Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X  | 11e |     |           |
| f   | Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X | 11f | Х   |           |
| 19a | Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete  |     |     |           |
| 124 | Schedule D, Parts XI and XII   | 12a |     | х         |
| h   | Was the organization included in consolidated, independent audited financial statements for the tax year?  | IZU |     |           |
| -   | If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional  | 12b | Х   |           |
| 13  | Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E  | 13  |     | Х         |
| 14a | Did the organization maintain an office, employees, or agents outside of the United States?  | 14a |     | Х         |
| b   |  |     |     |           |
|     | investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000   |     |     |           |
|     | or more? If "Yes," complete Schedule F, Parts I and IV   | 14b | X   |           |
| 15  | Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any  |     |     |           |
|     | foreign organization? If "Yes," complete Schedule F, Parts II and IV   | 15  | X   |           |
| 16  | Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to   |     |     |           |
|     | or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV  | 16  |     | X         |
| 17  | Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX,  |     |     |           |
|     | column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I   | 17  |     | X         |
| 18  | Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines   |     |     |           |
|     | 1c and 8a? If "Yes," complete Schedule G, Part II  | 18  | _X_ |           |
| 19  | Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes,"   |     |     |           |
|     | complete Schedule G, Part III  | 19  |     | X         |
|     | Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H  | 20a |     | X         |
| _   | If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?   | 20b |     |           |
| 21  | Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or  |     |     | 7.7       |
|     | domestic government on Part IX, column (A), line 1? If "Yes." complete Schedule I, Parts I and II  | 21  |     | X         |

Page 4

|        |   |      | Yes | No          |
|--------|---|------|-----|-------------|
| 22     | Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on   |      |     |             |
|        | Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III   | 22   |     | X           |
| 23     | Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current  |      |     |             |
|        | and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete  |      |     |             |
|        | Schedule J  | 23   | Х   |             |
| 24a    | Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the   |      |     |             |
|        | last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete  |      |     |             |
|        | Schedule K. If "No," go to line 25a   | 24a  |     | X           |
| b      | Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?   | 24b  |     |             |
| С      | Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease  |      |     |             |
|        | any tax-exempt bonds?   | 24c  |     |             |
| d      | Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?   | 24d  |     |             |
| 25 a   | Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit  |      |     |             |
|        | transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I   | 25a  |     | X           |
| b      | Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and  |      |     |             |
|        | that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete   |      |     |             |
|        | Schedule L, Part I  | 25b  |     | X           |
| 26     | Did the organization report any amount on Part X, line 5 or 22, for receivables from or payables to any current   |      |     |             |
|        | or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35%   |      |     |             |
|        | controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part II  | 26   |     | X           |
| 27     | Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key employee,   |      |     |             |
|        | creator or founder, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled   |      |     |             |
|        | entity (including an employee thereof) or family member of any of these persons? If "Yes," complete Schedule L, Part III  | 27   |     | X           |
| 28     | Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV   |      |     |             |
|        | instructions, for applicable filing thresholds, conditions, and exceptions):  |      |     |             |
| а      | A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? If  |      |     |             |
|        | "Yes," complete Schedule L, Part IV   | 28a  |     | <u> X</u>   |
| b      | A family member of any individual described in line 28a? If "Yes," complete Schedule L, Part IV   | 28b  |     | X           |
| С      | A 35% controlled entity of one or more individuals and/or organizations described in lines 28a or 28b? If   |      |     | l           |
|        | "Yes," complete Schedule L, Part IV   | 28c  |     | <u> </u>    |
| 29     | Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M  | 29   | X   | <u> </u>    |
| 30     | Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation   |      |     |             |
|        | contributions? If "Yes," complete Schedule M  | 30   |     | X_          |
| 31     | Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I  | 31   |     | X           |
| 32     | Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete  |      |     |             |
|        | Schedule N, Part II   | 32   |     | <u> </u>    |
| 33     | Did the organization own 100% of an entity disregarded as separate from the organization under Regulations  |      |     | 37          |
|        | sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I   | 33   |     | X           |
| 34     | Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and   |      | 37  |             |
|        | Part V, line 1  | 34   | X   | <b>-</b>    |
|        | Did the organization have a controlled entity within the meaning of section 512(b)(13)?   | 35a  | X   | <del></del> |
| D      | If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity   | 051  | Х   |             |
| 20     | within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2   | 35b  | Λ   |             |
| 36     | Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization?  | 00   |     | x           |
| 27     | If "Yes," complete Schedule R, Part V, line 2  Did the organization conduct more than 5% of its activities through an entity that is not a related organization               | 36   |     |             |
| 37     |   | 27   |     | x           |
| 20     | and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI  | 37   |     |             |
| 38     | Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19?  Note: All Form 990 filers are required to complete Schedule O | 38   | Х   |             |
| Par    |   | _ JO | -7  |             |
|        | Check if Schedule O contains a response or note to any line in this Part V  |      |     | X           |
|        | ,   |      | Yes | No          |
| 1a     | Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable  |      |     |             |
| b      |   |      |     |             |
| С      | Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming  |      |     |             |
|        | (gambling) winnings to prize winners?   | 1c   |     |             |
| 032004 | 12-23-20  | Form | 990 | (2020)      |

# Form 990 (2020) TWIN CITIES HABITAT FOR HUMANITY, INC. 36-3363171 Page 5 Part V Statements Regarding Other IRS Filings and Tax Compliance (continued)

|     |  |           | Yes | No     |
|-----|--|-----------|-----|--------|
| 2a  | Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements,  |           |     |        |
|     | filed for the calendar year ending with or within the year covered by this return 2a   |           |     |        |
| b   | If at least one is reported on line 2a, did the organization file all required federal employment tax returns?   | 2b        | Х   |        |
|     | Note: If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)  |           |     |        |
| За  | Did the organization have unrelated business gross income of \$1,000 or more during the year?  | За        |     | X      |
| b   | If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation on Schedule O  | 3b        |     |        |
|     | At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a  |           |     |        |
|     | financial account in a foreign country (such as a bank account, securities account, or other financial account)?   | 4a        |     | X      |
| b   | If "Yes," enter the name of the foreign country  |           |     |        |
|     | See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR).  |           |     |        |
| 5а  | Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?  | 5a        |     | X      |
| b   | Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?   | 5b        |     | X      |
|     | If "Yes" to line 5a or 5b, did the organization file Form 8886-T?  | 5c        |     |        |
| 6a  | Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit  |           |     | .,     |
|     | any contributions that were not tax deductible as charitable contributions?  | <u>6a</u> |     | X      |
| b   | If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts   |           |     |        |
| _   | were not tax deductible?   | 6b        |     |        |
| 7   | Organizations that may receive deductible contributions under section 170(c).  |           | Х   |        |
| a   | Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?  If "Yes," did the organization notify the donor of the value of the goods or services provided? | 7a<br>7b  | X   |        |
|     | If "Yes," did the organization notify the donor of the value of the goods or services provided?  Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required                               | 76        | -22 |        |
| С   |  | 7c        |     | x      |
| ч   | I I  | 70        |     |        |
| e   | If "Yes," indicate the number of Forms 8282 filed during the year  | 7e        |     | х      |
| f   | Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?   | 7f        |     | X      |
| g   | If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?   | 7g        |     |        |
| h   | If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?   | 7h        |     |        |
| 8   | Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the   |           |     |        |
|     | sponsoring organization have excess business holdings at any time during the year?   | 8         |     |        |
| 9   | Sponsoring organizations maintaining donor advised funds.  |           |     |        |
| а   | Did the sponsoring organization make any taxable distributions under section 4966?   | 9a        |     |        |
| b   | Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?  | 9b        |     |        |
| 10  | Section 501(c)(7) organizations. Enter:  |           |     |        |
| а   | Initiation fees and capital contributions included on Part VIII, line 12   |           |     |        |
| b   | Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities  |           |     |        |
| 11  | Section 501(c)(12) organizations. Enter:   |           |     |        |
|     | Gross income from members or shareholders 11a  |           |     |        |
| b   | Gross income from other sources (Do not net amounts due or paid to other sources against   |           |     |        |
| 10- | amounts due or received from them.)  Section 4947(a)(1) pop exempt charitable trusts. Is the exampleation filing Form 990 in liqu of Form 10412  | 10-       |     |        |
|     | Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?  If "Yes," enter the amount of tax-exempt interest received or accrued during the year   12b  | 12a       |     |        |
| 13  | Section 501(c)(29) qualified nonprofit health insurance issuers.   |           |     |        |
|     | Is the organization licensed to issue qualified health plans in more than one state?   | 13a       |     |        |
| -   | Note: See the instructions for additional information the organization must report on Schedule O.  | iou       |     |        |
| b   | Enter the amount of reserves the organization is required to maintain by the states in which the   |           |     |        |
| -   | organization is licensed to issue qualified health plans   |           |     |        |
| С   | Enter the amount of reserves on hand 13c   |           |     |        |
| 14a | Did the organization receive any payments for indoor tanning services during the tax year?   | 14a       |     | Х      |
|     | If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation on Schedule O  | 14b       |     |        |
| 15  | Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or  |           |     |        |
|     | excess parachute payment(s) during the year?   | 15        |     | Х      |
|     | If "Yes," see instructions and file Form 4720, Schedule N.   |           |     |        |
| 16  | Is the organization an educational institution subject to the section 4968 excise tax on net investment income?  | 16        |     | Х      |
|     | If "Yes," complete Form 4720, Schedule O.  |           |     |        |
|     |  | Г         | aan | (0000) |

Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes on Schedule O. See instructions.

|     | Check if Schedule O contains a response or note to any line in this Part VI   |             |          | X    |
|-----|---|-------------|----------|------|
| Sec | tion A. Governing Body and Management   |             |          |      |
|     |   |             | Yes      | No   |
| 1a  | Enter the number of voting members of the governing body at the end of the tax year 1a 3  |             |          |      |
|     | If there are material differences in voting rights among members of the governing body, or if the governing   |             |          |      |
|     | body delegated broad authority to an executive committee or similar committee, explain on Schedule O.   |             |          |      |
| b   | Enter the number of voting members included on line 1a, above, who are independent 1b 33  |             |          |      |
| 2   | Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other  |             |          |      |
| _   | officer, director, trustee, or key employee?  | 2           |          | Х    |
| 3   | Did the organization delegate control over management duties customarily performed by or under the direct supervision   |             |          |      |
| •   |   | 3           |          | х    |
| 4   | of officers, directors, trustees, or key employees to a management company or other person?  Did the organization make any significant changes to its governing documents since the prior Form 990 was filed? | 4           |          | X    |
| 5   | Did the organization become aware during the year of a significant diversion of the organization's assets?  | 5           |          | X    |
|     |   | 6           |          | X    |
| 6   | Did the organization have members or stockholders?  Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or  | 0           |          | - 22 |
| 7a  |   | 7-          |          | Х    |
|     | more members of the governing body?  Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or   | 7a          |          |      |
| b   |   | <b>-</b> 1. |          | х    |
| •   | persons other than the governing body?  | 7b          |          | Λ    |
| 8   | Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following:   |             | Х        |      |
| a   | The governing body?   | 8a_         | X        |      |
| a   | Each committee with authority to act on behalf of the governing body?   | 8b          |          |      |
| 9   | Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the  |             |          | х    |
| 800 | organization's mailing address? If "Yes," provide the names and addresses on Schedule O   | 9           |          | Λ    |
| 360 | tion B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.)  |             | V        | N    |
| 40- | Did the constitution have been been been been as officers.  | 40-         | Yes<br>X | No   |
|     | Did the organization have local chapters, branches, or affiliates?  | 10a         | Λ        |      |
| D   | If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates,  | 401-        | Х        |      |
| 44. | and branches to ensure their operations are consistent with the organization's exempt purposes?   | 10b         | X        |      |
|     | Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?   | 11a         |          |      |
| b   | Describe in Schedule O the process, if any, used by the organization to review this Form 990.   | 12a         | Х        |      |
| 12a | Did the organization have a written conflict of interest policy? If "No," go to line 13   |             | X        |      |
| b   | Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?   | 12b         | Λ        |      |
| С   | Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe  | 40-         | Х        |      |
| 40  | in Schedule O how this was done   | 12c         | X        |      |
| 13  | Did the organization have a written whistleblower policy?   | 13          | X        |      |
| 14  | Did the organization have a written document retention and destruction policy?  | 14          |          |      |
| 15  | Did the process for determining compensation of the following persons include a review and approval by independent  |             |          |      |
|     | persons, comparability data, and contemporaneous substantiation of the deliberation and decision?   | 4=          | v        |      |
|     | The organization's CEO, Executive Director, or top management official  | 15a         | X        | v    |
| b   | Other officers or key employees of the organization   | 15b         |          | X    |
| 46  | If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions).   |             |          |      |
| 16a | Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a   |             |          | 37   |
|     | taxable entity during the year?   | 16a         |          | X    |
| b   | If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation  |             |          |      |
|     | in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's  |             |          |      |
| 500 | exempt status with respect to such arrangements? tion C. Disclosure   | 16b         |          |      |
|     |   |             |          |      |
| 17  | List the states with which a copy of this Form 990 is required to be filed MN  Section 6104 requires an exempiration to make its Forms 1003 (1004 or 1004 A if applicable) 900, and 900 T (Section F01(a)(3)) |             | 0.7511   | hle  |
| 18  | Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A, if applicable), 990, and 990-T (Section 501(c)(3)s  | only)       | avalla   | ыe   |
|     | for public inspection. Indicate how you made these available. Check all that apply.   |             |          |      |
|     | X Own website Another's website X Upon request Other (explain on Schedule O)  |             |          |      |
| 19  | Describe on Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and   | tinand      | ciai     |      |
|     | statements available to the public during the tax year.   |             |          |      |
| 20  | State the name, address, and telephone number of the person who possesses the organization's books and records  |             |          |      |
|     | RYAN ROBINSON - 612-305-7180  |             |          |      |
|     | 1954 UNIVERSITY AVENUE WEST, ST PAUL, MN 55104  |             |          |      |

032006 12-23-20

# Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII

#### Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.
- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
  - List all of the organization's current key employees, if any. See instructions for definition of "key employee."
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

See instructions for the order in which to list the persons above.

| <b>(A)</b><br>Name and title         | (B) Average hours per week   | box                            | not c<br>, unle:<br>cer ar | Pos<br>heck<br>ss per | more<br>rson i | than o                       | n an   | ( <b>D</b> ) Reportable compensation from | (E) Reportable compensation from related | <b>(F)</b> Estimated amount of other                                     |
|--------------------------------------|--|--------------------------------|----------------------------|-----------------------|----------------|------------------------------|--------|---|--|--|
|                                      | (list any<br>hours for<br>related<br>organizations<br>below<br>line) | Individual trustee or director | Institutional trustee      | Officer               | Key employee   | Highest compensated employee | Former | the<br>organization<br>(W-2/1099-MISC)    | organizations<br>(W-2/1099-MISC)         | compensation<br>from the<br>organization<br>and related<br>organizations |
| (1) CHRISTOPHER COLEMAN              | 40.00  | -                              |                            | ,,                    |                |                              |        | 206 202                                   | 0  | 20 252   |
| PRESIDENT & CEO                      | 40.00  |                                |                            | Х                     |                |                              |        | 296,803.                                  | 0.                                       | 38,253.  |
| (2) CATHY LAWRENCE VP OF DEVELOPMENT | 40.00  | -                              |                            |                       | х              |                              |        | 100 012                                   | 0.                                       | 6 172  |
| (3) ROBYN BIPES-TIMM                 | 28.00  |                                |                            |                       | ^              |                              |        | 199,013.                                  | 0.                                       | 6,472.   |
| CHIEF STRATEGY OFFICER               | 12.00  | 1                              |                            |                       | х              |                              |        | 117,564.                                  | 50,384.                                  | 31,687.  |
| (4) JOE KHAWAJA                      | 40.00  | 1                              |                            |                       | ^              | $\vdash$                     |        | 111,304.                                  | 50,504.                                  | 31,00/.  |
| CFO                                  | 40.00  | 1                              |                            | х                     |                |                              |        | 159,922.                                  | 0.                                       | 28,092.  |
| (5) CHAD BOULEY                      | 40.00  |                                |                            | 25                    |                |                              |        | 133,322.                                  | •  | 20,052.  |
| CRO                                  | 10.00  |                                |                            |                       |                | x                            |        | 144,715.                                  | 0.                                       | 32,020.  |
| (6) SHEREESE TURNER                  | 40.00  |                                |                            |                       |                | <del> </del>                 |        |   | •  | 0_,0_0   |
| CHIEF PROGRAM OFFICER                |  |                                |                            |                       |                | x                            |        | 119,886.                                  | 0.                                       | 20,038.  |
| (7) RYAN ROBINSON                    | 40.00  |                                |                            |                       |                |                              |        | ,   | -  |  |
| CONTROLLER                           |  |                                |                            |                       |                | X                            |        | 100,345.                                  | 0.                                       | 10,449.  |
| (8) NIKKI SORUM                      | 1.00   |                                |                            |                       |                |                              |        |   |  | -  |
| BOARD CHAIR                          |  | Х                              |                            | Х                     |                |                              |        | 0.  | 0.                                       | 0.   |
| (9) SHARON SAYLES BELTON             | 1.00   |                                |                            |                       |                |                              |        |   |  |  |
| BOARD VICE CHAIR                     |  | Х                              |                            | Х                     |                |                              |        | 0.  | 0.                                       | 0.   |
| (10) KEIKO SUGISAKA                  | 1.00   |                                |                            |                       |                |                              |        |   |  |  |
| BOARD SECRETARY                      |  | Х                              |                            | Х                     |                |                              |        | 0.  | 0.                                       | 0.   |
| (11) MITCH BLESKE                    | 1.00   |                                |                            |                       |                |                              |        |   |  |  |
| BOARD TREASURER                      |  | Х                              |                            | Х                     |                |                              |        | 0.  | 0.                                       | 0.   |
| (12) JOHN WALBRUN                    | 1.00   |                                |                            |                       |                |                              |        |   |  | _  |
| BOARD PAST CHAIR                     |  | Х                              |                            | Х                     |                |                              |        | 0.  | 0.                                       | 0.   |
| (13) JEFF BRYAN                      | 1.00   | l                              |                            |                       |                |                              |        |   |  |  |
| BOARD MEMBER                         | 1 1 1 1  | Х                              |                            |                       |                |                              |        | 0.  | 0.                                       | 0.   |
| (14) BRANDON BERG                    | 1.00   | <b> </b>                       |                            |                       |                |                              |        |   |  | _  |
| BOARD MEMBER                         | 1 00   | X                              | _                          |                       | _              | _                            |        | 0.  | 0.                                       | 0.   |
| (15) LOU CRISTAN                     | 1.00   | ٠,                             |                            |                       |                |                              |        |   | <b>^</b>                                 | _  |
| BOARD MEMBER                         | 1 00   | X                              |                            |                       | $\vdash$       | -                            |        | 0.  | 0.                                       | 0.   |
| (16) LAURA CROSBY                    | 1.00   | ₩.                             |                            |                       |                |                              |        |   | _  | _  |
| BOARD MEMBER                         | 1 00   | X                              | -                          |                       |                | $\vdash$                     |        | 0.  | 0.                                       | 0.   |
| (17) PAUL DELAHUNT<br>BOARD MEMBER   | 1.00   | X                              |                            |                       |                |                              |        | 0.  | 0.                                       | 0.   |
| 032007 12-23-20                      |  | Λ                              |                            | <u> </u>              |                | <u> </u>                     |        | <u> </u>                                  | U •                                      | Form <b>990</b> (2020)   |

| Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued) |  |                                |  |         |                                    |  |                           |  |                                  |  |  |
|---|--|--------------------------------|--|---------|------------------------------------|--|---------------------------|--|----------------------------------|--|--|
| (A)   | (B)  | l                              | ,  | ((      |                                    | J1100                                      | ,, ,,                     | (D)                                    | (E)                              | (F)  |  |
| Name and title  | Average<br>hours per<br>week   | box                            | Position (do not check more than one box, unless person is both an officer and a director/trustee) |         | Reportable<br>compensation<br>from | Reportable<br>compensation<br>from related | Estimated amount of other |  |                                  |  |  |
|   | (list any<br>hours for<br>related<br>organizations<br>below<br>line) | Individual trustee or director | Institutional trustee  | Officer | Key employee                       | Highest compensated employee               | Former                    | the<br>organization<br>(W-2/1099-MISC) | organizations<br>(W-2/1099-MISC) | compensation<br>from the<br>organization<br>and related<br>organizations |  |
| (18) LUCAS DETOR  | 1.00   |                                |  |         |                                    |  |                           |  |                                  |  |  |
| BOARD MEMBER  | 0.50   | Х                              |  |         |                                    |  |                           | 0.                                     | 0.                               | 0.   |  |
| (19) SKIP DUROCHER<br>BOARD MEMBER  | 1.00   | х                              |  |         |                                    |  |                           | 0.                                     | 0.                               | 0.   |  |
| (20) BILL GOULD   | 1.00   |                                |  |         |                                    |  |                           | -                                      | -                                | -  |  |
| BOARD MEMBER  | 0.50   | Х                              |  |         |                                    |  |                           | 0.                                     | 0.                               | 0.   |  |
| (21) TOM GOODMANSON   | 1.00   |                                |  |         |                                    |  |                           |  |                                  |  |  |
| BOARD MEMBER  | 0.50   | Х                              |  |         |                                    |  |                           | 0.                                     | 0.                               | 0.   |  |
| (22) ROBERT ISRAEL<br>BOARD MEMBER  | 1.00   | х                              |  |         |                                    |  |                           | 0.                                     | 0.                               | 0.   |  |
| (23) COLE MILLER  | 1.00   | Λ                              |  |         |                                    |  |                           | 0.                                     | 0.                               | 0.   |  |
| BOARD MEMBER  | 1.00   | Х                              |  |         |                                    |  |                           | 0.                                     | 0.                               | 0.   |  |
| (24) ANDY KROLL   | 1.00   |                                |  |         |                                    |  |                           |  |                                  |  |  |
| BOARD MEMBER  |  | Х                              |  |         |                                    |  |                           | 0.                                     | 0.                               | 0.   |  |
| (25) RICH MATTERA   | 1.00   |                                |  |         |                                    |  |                           |  |                                  |  |  |
| BOARD MEMBER  |  | Х                              |  |         |                                    |  |                           | 0.                                     | 0.                               | 0.   |  |
| (26) RALPH PACE   | 1.00   |                                |  |         |                                    |  |                           |  |                                  |  |  |
| BOARD MEMBER  |  | Х                              |  |         |                                    |  |                           | 0.                                     | 0.                               | 0.   |  |
| 1b Subtotal   |  |                                |  |         |                                    |  | <b>&gt;</b>               | 1,138,248.                             | 50,384.                          | 167,011.   |  |
| c Total from continuation sheets to Part VI   | I, Section A   |                                |  |         |                                    |  | <b>&gt;</b>               | 0.                                     | 0.                               | 0.   |  |
| d Total (add lines 1b and 1c)   |  |                                |  |         |                                    |  | <u> </u>                  | 1,138,248.                             | 50,384.                          | 167,011.   |  |
| 2 Total number of individuals (including but no   | ot limited to th   | ose                            | liste  | d ab    | ove                                | ) wh                                       | o re                      | ceived more than \$100.                | 000 of reportable                |  |  |

2 Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization

Yes No

3 Did the organization list any former officer, director, trustee, key employee, or highest compensated employee on line 1a? If "Yes," complete Schedule J for such individual

4 For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such individual

5 Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? If "Yes," complete Schedule J for such person

5 X

### Section B. Independent Contractors

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

| (A) Name and business address  | (B) Description of services   | (C)<br>Compensation |
|--|-------------------------------|---------------------|
| SCHNEIDER EXCAVATING & GRADING, INC, 405   |                               |                     |
| CENTRAL AVENUE SOUTH, YOUNG AMERICA, MN  | EXCAVATION                    | 311,167.            |
| ONE CALL CONTRACTING, INC  |                               |                     |
| 6575 141ST AVE SUITE 111, RAMSEY, MN 55303   | EARTHWORK                     | 262,502.            |
| GREYSTONE MASONRY, LLC   |                               |                     |
| 1548 164TH LANE NE, HAM LAKE, MN 55304   | CONCRETE                      | 175,010.            |
| ANDERSON CONCRETE FORMING INCNG  |                               |                     |
| 2010 NORTHWOOD DRIVE, ST PAUL, MN 55109  | CONCRETE                      | 125,949.            |
| KRECH EXTERIORS INC, 5866 BLACKSHIRE PATH,   |                               |                     |
| INVER GROVE HEIGHTS, MN 55076  | EXTERIOR WORK                 | 107,663.            |
| 2 Total number of independent contractors (including but not limited to those listed | above) who received more than |                     |
| \$100,000 of compensation from the organization > 5                                  |                               |                     |

SEE PART VII, SECTION A CONTINUATION SHEETS

|  | ries habi         |                                |                       |         |              |                              |        |            |               | 36-336                           | 3171                  |
|--|-------------------|--------------------------------|-----------------------|---------|--------------|------------------------------|--------|------------|---------------|----------------------------------|-----------------------|
| Part VII Section A. Officers, Directors, T | rustees, Key Er   | nplo                           | yee                   | s, a    | nd F         | lighe                        | est (  | Compensat  | ed Employe    | es (continued)                   |                       |
| (A)  | (B)               |                                |                       |         | C)           |                              |        | 1          | <b>)</b>      | (E)                              | (F)                   |
| Name and title                             | Average           |                                |                       |         | ition        |                              |        | Repo       | rtable        | Reportable                       | Estimated             |
|  | hours             | (c                             | heck                  | k all   | that         | app                          | ly)    | compe      |               | compensation                     | amount of             |
|  | per               |                                |                       |         |              |                              |        | 1          | om            | from related                     | other                 |
|  | week<br>(list any | rot                            |                       |         |              | Highest compensated employee |        | th         | ie<br>ization | organizations<br>(W-2/1099-MISC) | compensation from the |
|  | hours for         | direct                         |                       |         |              | d em                         |        | (W-2/109   |               | (** 27 1000 141100)              | organization          |
|  | related           | tee or                         | ıstee                 |         |              | ensate                       |        | (** = **** | ,             |                                  | and related           |
|  | organizations     | Itrus                          | nal tn                |         | loyee        | om pe                        |        |            |               |                                  | organizations         |
|  | below             | Individual trustee or director | Institutional trustee | Officer | Key employee | hest o                       | Former |            |               |                                  |                       |
|  | line)             | pul                            | lust                  | 0#i     | Ke           | Hig                          | For    |            |               |                                  |                       |
| (27) LAURIE NORDQUIST                      | 1.00              | 1                              |                       |         |              |                              |        |            |               | _                                |                       |
| BOARD MEMBER                               |                   | Х                              |                       |         |              |                              |        |            | 0.            | 0.                               | 0.                    |
| (28) STEVE POPPEN                          | 1.00              | l                              |                       |         |              |                              |        |            |               |                                  |                       |
| BOARD MEMBER                               | 0.50              | Х                              |                       |         |              |                              |        |            | 0.            | 0.                               | 0.                    |
| (29) DOUG POWER                            | 1.00              | ļ                              |                       |         |              |                              |        |            | •             |                                  |                       |
| BOARD MEMBER                               | 1 1 1 1 1         | Х                              | _                     | _       | <u> </u>     |                              |        |            | 0.            | 0.                               | 0.                    |
| (30) LAURA REED                            | 1.00              | ļ                              |                       |         |              |                              |        |            | ^             | _                                |                       |
| BOARD MEMBER                               | 1 00              | Х                              |                       |         |              |                              |        |            | 0.            | 0.                               | 0.                    |
| (31) PIYUMI SAMARATUNGA                    | 1.00              | ٠,                             |                       |         |              |                              |        |            | ^             | _                                |                       |
| BOARD MEMBER (32) CRAIG SAMITT             | 1 00              | Х                              | -                     | -       | ├            |                              |        |            | 0.            | 0.                               | 0.                    |
| , ,  | 1.00              |                                |                       |         |              |                              |        |            | 0             | _                                |                       |
| BOARD MEMBER (33) TONY BARRANCO            | 1 00              | Х                              |                       |         |              |                              |        |            | 0.            | 0.                               | 0.                    |
|  | 1.00              | х                              |                       |         |              |                              |        |            | 0.            | 0.                               |                       |
| BOARD MEMBER (34) MICHELL ROBINSON         | 1.00              | ^                              |                       |         |              |                              |        |            | 0.            | 0.                               | 0.                    |
| BOARD MEMBER                               | 1.00              | x                              |                       |         |              |                              |        |            | 0.            | 0.                               | 0.                    |
| (35) ANNE BEHRENDT                         | 1.00              | ^                              |                       |         |              |                              |        |            | <u> </u>      | 0.                               | 0.                    |
| BOARD MEMBER                               | 0.50              | X                              |                       |         |              |                              |        |            | 0.            | 0.                               | 0.                    |
| (36) TOM STROBEL                           | 1.00              |                                |                       |         |              |                              |        |            | <u> </u>      | 0.                               |                       |
| BOARD MEMBER                               | 1.00              | Х                              |                       |         |              |                              |        |            | 0.            | 0.                               | 0.                    |
| (37) ALICIA BELTON                         | 1.00              |                                |                       |         |              |                              |        |            |               | •                                | •                     |
| BOARD MEMBER                               | 1,00              | x                              |                       |         |              |                              |        |            | 0.            | 0.                               | 0.                    |
| (38) PAUL SWEEN                            | 1.00              | <del> </del>                   |                       |         |              |                              |        |            | •             |                                  |                       |
| BOARD MEMBER                               |                   | х                              |                       |         |              |                              |        |            | 0.            | 0.                               | 0.                    |
| (39) GARFIELD BOWEN                        | 1.00              | ļ —                            |                       |         |              |                              |        |            |               | <u> </u>                         | -                     |
| BOARD MEMBER                               |                   | Х                              |                       |         |              |                              |        |            | 0.            | 0.                               | 0.                    |
| (40) ERIC SKALLAND                         | 1.00              |                                |                       |         |              |                              |        |            |               |                                  |                       |
| BOARD MEMBER                               |                   | Х                              |                       |         |              |                              |        |            | 0.            | 0.                               | 0.                    |
|  |                   |                                |                       |         |              |                              |        |            |               |                                  |                       |
|  |                   |                                |                       |         |              |                              |        |            |               |                                  |                       |
|  |                   |                                |                       |         |              |                              |        |            |               |                                  |                       |
|  |                   |                                |                       |         |              |                              |        |            |               |                                  |                       |
|  |                   |                                |                       |         |              |                              |        |            |               |                                  |                       |
|  |                   | <u> </u>                       |                       |         |              |                              |        |            |               |                                  |                       |
|  |                   | 1                              |                       |         |              |                              |        |            |               |                                  |                       |
|  |                   | <u> </u>                       |                       |         | <u> </u>     |                              |        |            |               |                                  |                       |
|  |                   | ]                              |                       |         |              |                              |        |            |               |                                  |                       |
|  |                   |                                |                       |         |              |                              |        |            |               |                                  |                       |
|  |                   | 1                              |                       |         |              |                              |        |            |               |                                  |                       |
|  |                   |                                |                       |         |              |                              |        |            |               |                                  |                       |
|  |                   |                                |                       |         |              |                              |        |            |               |                                  |                       |
| Total to Part VII, Section A, line 1c      |                   | <u></u>                        |                       |         |              |                              |        |            |               |                                  | <u> </u>              |
|  |                   |                                |                       |         |              |                              |        |            |               |                                  |                       |

Form 990 (2020) TWIN CI
Part VIII Statement of Revenue

|  |        | Check if Schedule O contains a response or                               | r note to any line | a in this Dart VIII |                   |                  |   |
|--|--------|--|--------------------|---------------------|-------------------|------------------|---|
|  |        | Check if Schedule O Contains a response of                               | Tiole to any line  | (A)                 | (B)               | (C)              | (D)                                     |
|  |        |  |                    | Total revenue       | Related or exempt | Unrelated        | Revenuè excluded                        |
|  |        |  |                    |                     | function revenue  | business revenue | from tax under<br>sections 512 - 514    |
|  | _      | - Fadamitad associates - Ida   |                    |                     |                   |                  | 30000013 3 12 3 14                      |
| ants   | 1 6    | Federated campaigns 1a   |                    |                     |                   |                  |   |
| G<br>G   |        | Membership dues 1b   | 876,906.           |                     |                   |                  |   |
| ts,<br>An  | •      | Fundraising events 1c  | 870,300.           |                     |                   |                  |   |
| ije gi   | •      | Related organizations 1d   | 5 532 099          |                     |                   |                  |   |
| Contributions, Gifts, Grants and Other Similar Amounts |        | Government grants (contributions)  | 5,532,088.         |                     |                   |                  |   |
| utio<br>er (   | 1      | All other contributions, gifts, grants, and                              | 10 554 524         |                     |                   |                  |   |
| iri<br>O∰  |        |  | 12,554,534.        |                     |                   |                  |   |
| ont  | 9      | Noncash contributions included in lines 1a-1f                            | 1,137,016.         | 18,963,528.         |                   |                  |   |
| O a  |        | 1 Total. Add lines 1a-1f   | Business Code      | 10,303,320.         |                   |                  |   |
|  |        | HOME SALES   | 531390             | 0 535 002           | 9 535 092         |                  |   |
| ice  | 2 8    | IMPUTED MORT INTEREST INC AMORTIZ  | 531390             | 9,535,092.          | 9,535,092.        |                  |   |
| erv  | ı      |  | 331390             | 2,203,110.          | 2,203,110.        |                  |   |
| n S  | (      |  |                    |                     |                   |                  |   |
| gra<br>Re  | •      |  |                    |                     |                   |                  |   |
| Program Service<br>Revenue                             |        | e  |                    |                     |                   |                  |   |
| _  |        | All other program service revenue  | •                  | 11,738,202.         |                   |                  |   |
|  | 3      | Total. Add lines 2a-2f  Investment income (including dividends, interest |                    | 11,730,202.         |                   |                  |   |
|  | 3      |  |                    | 41,049.             |                   |                  | 41,049.                                 |
|  | 4      | other similar amounts)   |                    | 11,013.             |                   |                  | 11,015.                                 |
|  | 4<br>5 | Income from investment of tax-exempt bond pro                            |                    |                     |                   |                  |   |
|  | 3      | Royalties(i) Real  | (ii) Personal      |                     |                   |                  |   |
|  | 6.     | 10.020   | (ii) i Gradriai    |                     |                   |                  |   |
|  |        | Gross rents 6a 18,930.  Less: rental expenses 6b 15,601.                 |                    |                     |                   |                  |   |
|  |        | Rental income or (loss) 6c 3,329.  |                    |                     |                   |                  |   |
|  |        | I Net westel in a sea on (1-2-2)   |                    | 3,329.              |                   |                  | 3,329.                                  |
|  |        | Gross amount from sales of (i) Securities                                | (ii) Other         | ,,,,,,              |                   |                  | ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,, |
|  | , ,    | assets other than inventory <b>7a</b> 692,206.                           | (.,,               |                     |                   |                  |   |
|  | ,      | Less: cost or other basis  |                    |                     |                   |                  |   |
| <u>o</u>   |        | and sales expenses   |                    |                     |                   |                  |   |
| Revenue  |        | Gain or (loss) 7c 54,252.  |                    |                     |                   |                  |   |
| ev.  |        | Net gain or (loss)   | ▶                  | 54,252.             |                   |                  | 54,252.                                 |
| erF  |        | Gross income from fundraising events (not                                |                    | ,                   |                   |                  | ,                                       |
| Oth  |        | including \$ 876,906. of   |                    |                     |                   |                  |   |
|  |        | contributions reported on line 1c). See                                  |                    |                     |                   |                  |   |
|  |        | Part IV, line 18 8a  | 146,768.           |                     |                   |                  |   |
|  | ı      | Less: direct expenses 8b   | 138,258.           |                     |                   |                  |   |
|  |        | Net income or (loss) from fundraising events                             |                    | 8,510.              |                   |                  | 8,510.                                  |
|  |        | Gross income from gaming activities. See                                 | Ź                  |                     |                   |                  |   |
|  |        | Part IV, line 199a   |                    |                     |                   |                  |   |
|  | ŀ      | Less: direct expenses 9b   |                    |                     |                   |                  |   |
|  |        | Net income or (loss) from gaming activities                              |                    |                     |                   |                  |   |
|  | 10 a   | Gross sales of inventory, less returns                                   |                    |                     |                   |                  |   |
|  |        |  | 2,478,115.         |                     |                   |                  |   |
|  | ı      | Less: cost of goods sold 10b   | 2,057,062.         |                     |                   |                  |   |
|  |        | Net income or (loss) from sales of inventory                             |                    | 421,053.            |                   |                  | 421,053.                                |
| رم   |        | <u> </u>   | Business Code      |                     |                   |                  |   |
| ou.  | 11 a   | MISCELLANEOUS REVENUE  | 900099             | 103,634.            | 103,634.          |                  |   |
| ane  | ŀ      |  |                    |                     |                   |                  |   |
| Sell   | (      | ;  |                    |                     |                   |                  |   |
| Miscellaneous<br>Revenue                               | (      | All other revenue  |                    |                     |                   |                  |   |
| _  |        | Total. Add lines 11a-11d   |                    | 103,634.            |                   |                  |   |
|  | 12     | Total revenue. See instructions  | <b>)</b>           | 31,333,557.         | 11,841,836.       | 0.               | 528,193.                                |

Part IX | Statement of Functional Expenses Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A). Check if Schedule O contains a response or note to any line in this Part IX (**D**) Fundraising expenses (C) Management and general expenses (B) Do not include amounts reported on lines 6b. Program service expenses Total expenses 7b, 8b, 9b, and 10b of Part VIII. Grants and other assistance to domestic organizations and domestic governments. See Part IV, line 21 Grants and other assistance to domestic individuals. See Part IV, line 22 Grants and other assistance to foreign organizations, foreign governments, and foreign 215,000. individuals. See Part IV, lines 15 and 16 ...... 215,000. Benefits paid to or for members ..... Compensation of current officers, directors, 1,505,752. 1,040,475. 118,783. 346,494. trustees, and key employees ..... Compensation not included above to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B) 5,689,872. 3,810,387. 918,384. 961,101. Other salaries and wages 7 Pension plan accruals and contributions (include 155,936. 135,577. 20,359. section 401(k) and 403(b) employer contributions) 1,096,231. 1,192,091. 95,860. Other employee benefits 9 567,359. 413,617. 40,452. 113,290. 10 Payroll taxes 11 Fees for services (nonemployees): Management 14,350. 5,911. 6,824. 1,615. Legal 2,275. 60,130. 9,548. 48,307. Accounting 53,859. 53,859. Lobbying Professional fundraising services. See Part IV, line 17 Investment management fees ..... Other. (If line 11g amount exceeds 10% of line 25, 309,353. 293,414. 742,656. 139,889. column (A) amount, list line 11g expenses on Sch O.) Advertising and promotion 12 971,896. 225,653. 291,585. 454,658. Office expenses 13 Information technology 14 Royalties 15 295,720. 22,687. 368,950. 50,543. 16 Occupancy 3,286. 76,994. 61,026. 12,682. 17 Travel Payments of travel or entertainment expenses 18 for any federal, state, or local public officials Conferences, conventions, and meetings 19  $1,501,\overline{747}$ 1,501,747. 20 Payments to affiliates 260,000. 260,000. 21 482,974. 359,282. 39,065. 84,627. Depreciation, depletion, and amortization 22 264,015. 187,769. 31,505. 44,741. 23 Other expenses. Itemize expenses not covered 24 above (List miscellaneous expenses on line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O.) 10,749,798. 10,749,764. COST OF HOMES SOLD 34. 263,880. LOAN SERVICING 340,122. 38,359. 37,883. 224,269. 224,269. AFFORDABILITY GAP

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12,000.

2,532,575.

1,033.

25

81,645. 369,205.

25,888,620.

d STAFF DEVELOPMENT

Total functional expenses. Add lines 1 through 24e

**Joint costs.** Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation.

if following SOP 98-2 (ASC 958-720)

e All other expenses

35,856.

2,715,732.

5,165.

 $33,\overline{789}$ 

363,007.

20,640,313.

| Pa                          | rt X | Balance Sheet  |                         |                          |             |                           |
|-----------------------------|------|--|-------------------------|--------------------------|-------------|---------------------------|
|                             |      | Check if Schedule O contains a response or note to       | any line in this Part X |                          |             |                           |
|                             |      |  |                         | (A)<br>Beginning of year |             | <b>(B)</b><br>End of year |
|                             | 1    | Cash - non-interest-bearing                              | 10,076,067.             | 1                        | 10,107,402. |                           |
|                             | 2    | Savings and temporary cash investments                   | 923,064.                | 2                        | 2,898,867.  |                           |
|                             | 3    | Pledges and grants receivable, net                       |                         | 3                        | 3,259,428.  |                           |
|                             | 4    | Accounts receivable, net                                 |                         |                          | 4           | 695,497.                  |
|                             | 5    | Loans and other receivables from any current or forr     |                         |                          |             |                           |
|                             |      | trustee, key employee, creator or founder, substantia    | al contributor, or 35%  |                          |             |                           |
|                             |      | controlled entity or family member of any of these pe    | ersons                  |                          | 5           |                           |
|                             | 6    | Loans and other receivables from other disqualified      | persons (as defined     |                          |             |                           |
|                             |      | under section 4958(f)(1)), and persons described in s    | ection 4958(c)(3)(B)    |                          | 6           |                           |
| Ŋ                           | 7    | Notes and loans receivable, net                          |                         | 5,592,837.               | 7           | 5,676,547.                |
| Assets                      | 8    | Inventories for sale or use                              |                         | 13,189,967.              | 8           | 12,400,727.               |
| As                          | 9    | 5  |                         | 541,226.                 | 9           | 976,987.                  |
|                             | 10a  | Land, buildings, and equipment: cost or other            |                         |                          |             |                           |
|                             |      | basis. Complete Part VI of Schedule D10                  | a 12,254,345            |                          |             |                           |
|                             | b    | Less: accumulated depreciation 10                        | ы 3,826,683             |                          | 10c         | 8,427,662.                |
|                             | 11   | Investments - publicly traded securities                 |                         | 1,240,962.               | 11          | 1,582,991.                |
|                             | 12   | Investments - other securities. See Part IV, line 11     |                         |                          | 12          |                           |
|                             | 13   | Investments - program-related. See Part IV, line 11      |                         | 36,026,066.              | 13          | 33,611,733.               |
|                             | 14   | Intangible assets  |                         | 14                       |             |                           |
|                             | 15   | Other assets. See Part IV, line 11                       | 1,131,221.              | 15                       | 1,132,782.  |                           |
|                             | 16   | Total assets. Add lines 1 through 15 (must equal lin     |                         | 82,393,426.              | 16          | 80,770,623.               |
|                             | 17   | Accounts payable and accrued expenses                    | 2,089,479.              | 17                       | 1,569,785.  |                           |
|                             | 18   | Grants payable   |                         | 18                       |             |                           |
|                             | 19   | Deferred revenue   |                         | 2,752,555.               | 19          | 1,712,422.                |
|                             | 20   | Tax-exempt bond liabilities                              |                         |                          | 20          |                           |
|                             | 21   | Escrow or custodial account liability. Complete Part     | IV of Schedule D        |                          | 21          |                           |
| S                           | 22   | Loans and other payables to any current or former of     | fficer, director,       |                          |             |                           |
| Liabilities                 |      | trustee, key employee, creator or founder, substantia    | al contributor, or 35%  |                          |             |                           |
| jab                         |      | controlled entity or family member of any of these pe    |                         |                          | 22          | 22 151 552                |
| _                           | 23   | Secured mortgages and notes payable to unrelated         |                         |                          | 23          | 20,164,662.               |
|                             | 24   | Unsecured notes and loans payable to unrelated thin      | -                       | 7,634,989.               | 24          | 5,255,792.                |
|                             | 25   | Other liabilities (including federal income tax, payabl  |                         |                          |             |                           |
|                             |      | parties, and other liabilities not included on lines 17- | 24). Complete Part X    | 0.050.000                |             | 1 000 000                 |
|                             |      | of Schedule D  |                         | 2,250,000.               |             |                           |
|                             | 26   | Total liabilities. Add lines 17 through 25               |                         | 37,864,121.              | 26          | 30,577,661.               |
| S                           |      | Organizations that follow FASB ASC 958, check h          | ere 🕨 🔼                 |                          |             |                           |
| ဥ                           |      | and complete lines 27, 28, 32, and 33.                   |                         | 20 217 004               |             | 42 676 020                |
| ag                          | 27   | Net assets without donor restrictions                    | 39,217,004.             |                          | 43,676,920. |                           |
| Ä                           | 28   | Net assets with donor restrictions                       |                         | 5,312,301.               | 28          | 6,516,042.                |
| Ĕ                           |      | Organizations that do not follow FASB ASC 958, o         | check here   L          |                          |             |                           |
| ᆫ                           |      | and complete lines 29 through 33.                        |                         |                          |             |                           |
| its (                       | 29   | Capital stock or trust principal, or current funds       |                         | 29                       |             |                           |
| SSE                         | 30   | Paid-in or capital surplus, or land, building, or equipr |                         |                          | 30          |                           |
| Net Assets or Fund Balances | 31   | Retained earnings, endowment, accumulated incom          |                         |                          | 31          | 50,192,962.               |
| ž                           | 32   | Total net assets or fund balances                        |                         |                          | 32          |                           |
|                             | 33   | Total liabilities and net assets/fund balances           |                         | 82,393,426.              | 33          | 80,770,623.               |

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| Ра | rt XI   Reconciliation of Net Assets   |         |     |       |     |            |
|----|--|---------|-----|-------|-----|------------|
|    | Check if Schedule O contains a response or note to any line in this Part XI  |         |     |       |     |            |
|    |  |         |     |       |     |            |
| 1  | Total revenue (must equal Part VIII, column (A), line 12)  | 1       | 31  | L,33  | 3,5 | <u>57.</u> |
| 2  | Total expenses (must equal Part IX, column (A), line 25)   | 2       | 25  | 5,88  | 8,6 | 20.        |
| 3  | Revenue less expenses. Subtract line 2 from line 1   | 3       | ī   | 5,44  | 4,9 | 37.        |
| 4  | Net assets or fund balances at beginning of year (must equal Part X, line 32, column (A))                              | 4       | 44  | 1,52  | 9,3 | 05.        |
| 5  | Net unrealized gains (losses) on investments   | 5       |     | 21    | 8,7 | 20.        |
| 6  | Donated services and use of facilities   | 6       |     |       |     |            |
| 7  | Investment expenses  | 7       |     |       |     |            |
| 8  | Prior period adjustments   | 8       |     |       |     |            |
| 9  | Other changes in net assets or fund balances (explain on Schedule O)   | 9       |     |       |     | 0.         |
| 10 | Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 32,                     |         |     |       |     |            |
|    | coluṃn (B))  | 10      | 5(  | 19,19 | 2,9 | 62.        |
| Pa | rt XII Financial Statements and Reporting  |         |     |       |     |            |
|    | Check if Schedule O contains a response or note to any line in this Part XII   |         |     |       |     |            |
|    |  |         |     |       | Yes | No         |
| 1  | Accounting method used to prepare the Form 990: Cash X Accrual Other   |         |     |       |     |            |
|    | If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule         | Э.      |     |       |     |            |
| 2a | Were the organization's financial statements compiled or reviewed by an independent accountant?                        |         |     | 2a    |     | X          |
|    | If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed        | on a    |     |       |     |            |
|    | separate basis, consolidated basis, or both:   |         |     |       |     |            |
|    | Separate basis Consolidated basis Both consolidated and separate basis   |         |     |       |     |            |
| b  | Were the organization's financial statements audited by an independent accountant?                                     |         |     | 2b    | X   |            |
|    | If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate       | basis,  |     |       |     |            |
|    | consolidated basis, or both:   |         |     |       |     |            |
|    | Separate basis X Consolidated basis Both consolidated and separate basis   |         |     |       |     |            |
| С  | If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the     | audit,  |     |       |     |            |
|    | review, or compilation of its financial statements and selection of an independent accountant?                         |         |     | 2c    | X   |            |
|    | If the organization changed either its oversight process or selection process during the tax year, explain on Sche     | edule C | ).  |       |     |            |
| За | As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single | gle Aud | dit |       |     |            |
|    | Act and OMB Circular A-133?  |         |     | За    | X   |            |
| b  | If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required  | ed aud  | lit |       |     |            |
|    | or guidite, explain why on Schedule O and describe any steps taken to undergo such audits                              |         |     | 3h    | X   |            |

032012 12-23-20

#### **SCHEDULE A**

Department of the Treasury Internal Revenue Service

(Form 990 or 990-EZ)

Public Charity Status and Public Support Complete if the organization is a section 501(c)(3) organization or a section

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

► Attach to Form 990 or Form 990-EZ.

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2020

Open to Public Inspection

Name of the organization

TWIN CITIES HABITAT FOR HUMANITY, INC.

Employer identification number 36-3363171

| Pa   | irt I      | Reason for Public C  | Charity Status.   | (All organizations must c                          | omplete th                          | nis part.) S     | ee instructions.                |                            |  |  |  |  |
|------|------------|--|---|--|-------------------------------------|------------------|---------------------------------|----------------------------|--|--|--|--|
| Γhe  | organ      | ization is not a private found   | ation because it is: (F   | For lines 1 through 12, cl                         | heck only                           | one box.)        |                                 |                            |  |  |  |  |
| 1    |            | A church, convention of churches, or association of churches described in section 170(b)(1)(A)(i). |   |  |                                     |                  |                                 |                            |  |  |  |  |
| 2    |            |  | school described in section 170(b)(1)(A)(ii). (Attach Schedule E (Form 990 or 990-EZ).)   |  |                                     |                  |                                 |                            |  |  |  |  |
| 3    |            | hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii).    |   |  |                                     |                  |                                 |                            |  |  |  |  |
| 4    |            | A medical research organization  | ation operated in cor   | njunction with a hospital                          | described                           | in <b>sectio</b> | n 170(b)(1)(A)(iii). Enter      | the hospital's name,       |  |  |  |  |
|      |            | city, and state:   |   |  |                                     |                  |                                 |                            |  |  |  |  |
| 5    |            | An organization operated for   | or the benefit of a col   | lege or university owned                           | or operat                           | ed by a go       | vernmental unit describe        | ed in                      |  |  |  |  |
|      |            | section 170(b)(1)(A)(iv). (Complete Part II.)  |   |  |                                     |                  |                                 |                            |  |  |  |  |
| 6    |            | A federal, state, or local gov   | A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(v).  |  |                                     |                  |                                 |                            |  |  |  |  |
| 7    | X          | An organization that norma   | An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in |  |                                     |                  |                                 |                            |  |  |  |  |
|      |            | section 170(b)(1)(A)(vi). (C   | omplete Part II.)   |  |                                     |                  |                                 |                            |  |  |  |  |
| 8    |            | A community trust describe   | ed in <b>section 170(b)(</b>  | (1)(A)(vi). (Complete Part                         | t II.)                              |                  |                                 |                            |  |  |  |  |
| 9    |            | An agricultural research org   | anization described   | in section 170(b)(1)(A)(                           | ix) operate                         | ed in conju      | inction with a land-grant       | college                    |  |  |  |  |
|      |            | or university or a non-land-g  | grant college of agricu   | ulture (see instructions).                         | Enter the i                         | name, city       | , and state of the college      | e or                       |  |  |  |  |
|      |            | university:  |   |  |                                     |                  |                                 |                            |  |  |  |  |
| 10   |            | An organization that norma   | lly receives (1) more   | than 33 1/3% of its supp                           | ort from c                          | ontributior      | ns, membership fees, and        | d gross receipts from      |  |  |  |  |
|      |            | activities related to its exem   | npt functions, subjec   | t to certain exceptions; a                         | and (2) no                          | more than        | 33 1/3% of its support f        | rom gross investment       |  |  |  |  |
|      |            | income and unrelated busing  | ness taxable income   | (less section 511 tax) fro                         | m busines                           | ses acquii       | red by the organization a       | after June 30, 1975.       |  |  |  |  |
|      |            | See section 509(a)(2). (Cor  | mplete Part III.)   |  |                                     |                  |                                 |                            |  |  |  |  |
| 11   | Ш          | An organization organized a  | and operated exclusi  | vely to test for public sat                        | fety. See                           | section 50       | )9(a)(4).                       |                            |  |  |  |  |
| 12   |            | An organization organized a  | and operated exclusi  | vely for the benefit of, to                        | perform t                           | ne functior      | ns of, or to carry out the      | purposes of one or         |  |  |  |  |
|      |            | more publicly supported or   | ganizations describe  | d in <b>section 509(a)(1)</b> o                    | r section :                         | 509(a)(2).       | See <b>section 509(a)(3).</b> ( | Check the box in           |  |  |  |  |
|      |            | lines 12a through 12d that   | describes the type of   | f supporting organizatior                          | and com                             | plete lines      | 12e, 12f, and 12g.              |                            |  |  |  |  |
| а    | ı          |  | anization operated, su  | upervised, or controlled                           | by its supp                         | orted orga       | anization(s), typically by      | giving                     |  |  |  |  |
|      |            | the supported organization   | on(s) the power to rec  | gularly appoint or elect a                         | majority o                          | f the direc      | tors or trustees of the su      | upporting                  |  |  |  |  |
|      |            | organization. You must o   |   |  |                                     |                  |                                 |                            |  |  |  |  |
| b    | ) <u> </u> |  | · ·   |  |                                     |                  |                                 | -                          |  |  |  |  |
|      |            | control or management o  |   |  | ame perso                           | ns that co       | ntrol or manage the supp        | ported                     |  |  |  |  |
|      |            | organization(s). You mus   | -   |  |                                     |                  |                                 |                            |  |  |  |  |
| С    | :          |  |   |  |                                     |                  | • •                             | ed with,                   |  |  |  |  |
|      | . —        | its supported organization   |   | ·  |                                     |                  |                                 |                            |  |  |  |  |
| C    |            |  |   |  |                                     |                  | • • • • •                       | * *                        |  |  |  |  |
|      |            | that is not functionally int   | -   | •  | •                                   |                  | ='                              | veness                     |  |  |  |  |
|      |            | requirement (see instructi   | •   | -  |                                     |                  |                                 |                            |  |  |  |  |
| е    | •          | ☐ Check this box if the orga   |   |  |                                     |                  | rype i, rype ii, rype iii       |                            |  |  |  |  |
|      | Ent        | functionally integrated, or<br>er the number of supported or                                       |   | ially integrated supporting                        | ig organiz                          | alion.           |                                 |                            |  |  |  |  |
| '    |            | vide the following information   |   | d organization(s)                                  |                                     |                  |                                 |                            |  |  |  |  |
|      |            | i) Name of supported   | (ii) EIN  | (iii) Type of organization                         | (iv) Is the orga<br>in your governi | inization listed | (v) Amount of monetary          | (vi) Amount of other       |  |  |  |  |
|      |            | organization   |   | (described on lines 1-10 above (see instructions)) | Yes                                 | No               | support (see instructions)      | support (see instructions) |  |  |  |  |
|      |            |  |   | above (see instructions)                           |                                     |                  |                                 |                            |  |  |  |  |
|      |            |  |   |  |                                     |                  |                                 |                            |  |  |  |  |
|      |            |  |   |  |                                     |                  |                                 |                            |  |  |  |  |
|      |            |  |   |  |                                     |                  |                                 |                            |  |  |  |  |
|      |            |  |   |  |                                     |                  |                                 |                            |  |  |  |  |
|      |            |  |   |  |                                     |                  |                                 |                            |  |  |  |  |
|      |            |  |   |  |                                     |                  |                                 |                            |  |  |  |  |
|      |            |  |   |  |                                     |                  |                                 |                            |  |  |  |  |
|      |            |  |   |  |                                     |                  |                                 |                            |  |  |  |  |
|      |            |  |   |  |                                     |                  |                                 |                            |  |  |  |  |
| Γota | al         |  |   |  |                                     |                  |                                 |                            |  |  |  |  |

36-336<u>3171 Page 2</u> Schedule A (Form 990 or 990-EZ) 2020 TWIN CITIES HABITAT FOR HUMANITY, INC.

Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

| Sec  | ction A. Public Support                      |                        | <u>-</u>             | •                      |                            |                    |                  |  |  |
|------|--|------------------------|----------------------|------------------------|----------------------------|--------------------|------------------|--|--|
| Cale | ndar year (or fiscal year beginning in) 🕨    | (a) 2016               | <b>(b)</b> 2017      | (c) 2018               | (d) 2019                   | (e) 2020           | (f) Total        |  |  |
| 1    | Gifts, grants, contributions, and            |                        |                      |                        |                            |                    |                  |  |  |
|      | membership fees received. (Do not            |                        |                      |                        |                            |                    |                  |  |  |
|      | include any "unusual grants.")               | 16175085.              | 20652565.            | 14578007.              | 16740893.                  | <u> 17380196.</u>  | 85526746.        |  |  |
| 2    | Tax revenues levied for the organ-           |                        |                      |                        |                            |                    |                  |  |  |
|      | ization's benefit and either paid to         |                        |                      |                        |                            |                    |                  |  |  |
|      | or expended on its behalf                    |                        |                      |                        |                            |                    |                  |  |  |
| 3    | The value of services or facilities          |                        |                      |                        |                            |                    |                  |  |  |
|      | furnished by a governmental unit to          |                        |                      |                        |                            |                    |                  |  |  |
|      | the organization without charge              |                        |                      |                        |                            |                    |                  |  |  |
| 4    | Total. Add lines 1 through 3                 | 16175085.              | 20652565.            | 14578007.              | 16740893.                  | 17380196.          | 85526746.        |  |  |
| 5    | The portion of total contributions           |                        |                      |                        |                            |                    |                  |  |  |
|      | by each person (other than a                 |                        |                      |                        |                            |                    |                  |  |  |
|      | governmental unit or publicly                |                        |                      |                        |                            |                    |                  |  |  |
|      | supported organization) included             |                        |                      |                        |                            |                    |                  |  |  |
|      | on line 1 that exceeds 2% of the             |                        |                      |                        |                            |                    |                  |  |  |
|      | amount shown on line 11,                     |                        |                      |                        |                            |                    |                  |  |  |
|      | column (f)                                   |                        |                      |                        |                            |                    | 4042767.         |  |  |
| 6    | Public support. Subtract line 5 from line 4. |                        |                      |                        |                            |                    | 81483979.        |  |  |
|      | ction B. Total Support                       |                        |                      |                        |                            |                    |                  |  |  |
| Cale | ndar year (or fiscal year beginning in)      | (a) 2016               | <b>(b)</b> 2017      | (c) 2018               | (d) 2019                   | (e) 2020           | (f) Total        |  |  |
| 7    | Amounts from line 4                          | 16175085.              | 20652565.            | 14578007.              | 16740893.                  | 17380196.          | 85526746.        |  |  |
| 8    | Gross income from interest,                  |                        |                      |                        |                            |                    |                  |  |  |
|      | dividends, payments received on              |                        |                      |                        |                            |                    |                  |  |  |
|      | securities loans, rents, royalties,          |                        |                      |                        |                            |                    |                  |  |  |
|      | and income from similar sources              | 182,068.               | 188,467.             | 235,320.               | 160,501.                   | 332,951.           | 1099307.         |  |  |
| 9    | Net income from unrelated business           |                        |                      |                        |                            |                    |                  |  |  |
|      | activities, whether or not the               |                        |                      |                        |                            |                    |                  |  |  |
|      | business is regularly carried on             |                        |                      |                        |                            |                    |                  |  |  |
| 10   | Other income. Do not include gain            |                        |                      |                        |                            |                    |                  |  |  |
|      | or loss from the sale of capital             |                        |                      |                        |                            |                    |                  |  |  |
|      | assets (Explain in Part VI.)                 | -8,441.                | 43,536.              | 198,407.               | 118,059.                   | 1833872.           | 2185433.         |  |  |
| 11   | <b>Total support.</b> Add lines 7 through 10 |                        |                      |                        |                            |                    | 88811486.        |  |  |
| 12   | Gross receipts from related activities,      | etc. (see instruction  | ons)                 |                        |                            | 12 62              | ,362,503.        |  |  |
| 13   | First 5 years. If the Form 990 is for the    | ne organization's fi   | rst, second, third,  | fourth, or fifth tax y | year as a section 5        | 01(c)(3)           |                  |  |  |
|      | organization, check this box and sto         | p here                 |                      |                        |                            |                    | <b>&gt;</b>      |  |  |
| Sec  | ction C. Computation of Publ                 | ic Support Per         | centage              |                        |                            |                    |                  |  |  |
|      | Public support percentage for 2020 (         |                        |                      |                        |                            | 14                 | 91.75 %          |  |  |
|      | Public support percentage from 2019          |                        |                      |                        |                            | 15                 | 92 <b>.</b> 97 % |  |  |
| 16a  | 33 1/3% support test - 2020. If the          |                        |                      |                        |                            |                    |                  |  |  |
|      | stop here. The organization qualifies        | as a publicly supp     | orted organization   |                        |                            |                    | <b>&gt;</b> X    |  |  |
| b    | 33 1/3% support test - 2019. If the          | •                      |                      | •                      |                            | •                  |                  |  |  |
|      | and stop here. The organization qua          | lifies as a publicly s | supported organiza   | ation                  |                            |                    | ▶□               |  |  |
| 17a  | 10% -facts-and-circumstances test            | _                      |                      |                        |                            |                    |                  |  |  |
|      | and if the organization meets the fact       |                        |                      | =                      | •                          | VI how the organiz | zation           |  |  |
|      | meets the facts-and-circumstances to         | est. The organization  | on qualifies as a pu | blicly supported o     | rganization                |                    | ▶□               |  |  |
| b    | 10% -facts-and-circumstances test            | t - 2019. If the org   | anization did not o  | check a box on line    | e 13, 16a, 16b, or 1       | 7a, and line 15 is | 10% or           |  |  |
|      | more, and if the organization meets the      | he facts-and-circun    | nstances test, che   | ck this box and st     | <b>top here.</b> Explain i | n Part VI how the  |                  |  |  |
|      | organization meets the facts-and-circ        | umstances test. Th     | ne organization qua  | alifies as a publicly  | supported organiz          | zation             | ▶∐               |  |  |
| 18   | Private foundation. If the organization      | on did not check a     | box on line 13, 16   | a, 16b, 17a, or 17b    | o, check this box a        | nd see instruction | s                |  |  |
|      | Schedule A (Form 990 or 990-EZ) 2020         |                        |                      |                        |                            |                    |                  |  |  |

Part III | Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

| Section A. Public Support  |                            |                       |                      |                     |                        |           |
|--|----------------------------|-----------------------|----------------------|---------------------|------------------------|-----------|
| Calendar year (or fiscal year beginning in) ►  | (a) 2016                   | <b>(b)</b> 2017       | (c) 2018             | (d) 2019            | (e) 2020               | (f) Total |
| 1 Gifts, grants, contributions, and  |                            |                       |                      |                     |                        |           |
| membership fees received. (Do not  |                            |                       |                      |                     |                        |           |
| include any "unusual grants.")   |                            |                       |                      |                     |                        |           |
| 2 Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose |                            |                       |                      |                     |                        |           |
| 3 Gross receipts from activities that  |                            |                       |                      |                     |                        |           |
| are not an unrelated trade or bus-<br>iness under section 513  |                            |                       |                      |                     |                        |           |
| 4 Tax revenues levied for the organ-   |                            |                       |                      |                     |                        |           |
| ization's benefit and either paid to   |                            |                       |                      |                     |                        |           |
| or expended on its behalf  |                            |                       |                      |                     |                        |           |
| 5 The value of services or facilities  |                            |                       |                      |                     |                        |           |
| furnished by a governmental unit to  |                            |                       |                      |                     |                        |           |
| the organization without charge  |                            |                       |                      |                     |                        |           |
| 6 Total. Add lines 1 through 5   |                            |                       |                      |                     |                        | 1         |
| <b>7a</b> Amounts included on lines 1, 2, and  |                            |                       |                      |                     |                        |           |
| 3 received from disqualified persons   |                            |                       |                      |                     |                        |           |
| b Amounts included on lines 2 and 3 received<br>from other than disqualified persons that<br>exceed the greater of \$5,000 or 1% of the<br>amount on line 13 for the year  |                            |                       |                      |                     |                        |           |
| c Add lines 7a and 7b  |                            |                       |                      |                     |                        | +         |
|  |                            |                       |                      |                     |                        |           |
| 8 Public support. (Subtract line 7c from line 6.) Section B. Total Support   |                            |                       |                      |                     |                        | <u> </u>  |
| Calendar year (or fiscal year beginning in)  | (a) 2016                   | <b>(b)</b> 2017       | (c) 2018             | (d) 2019            | (e) 2020               | (f) Total |
| 9 Amounts from line 6  | (4) 2010                   | (6) 2017              | (0) 2010             | (4) 2013            | (6) 2020               | (i) rotai |
| dividends, payments received on securities loans, rents, royalties, and income from similar sources  |                            |                       |                      |                     |                        |           |
| <b>b</b> Unrelated business taxable income   |                            |                       |                      |                     |                        |           |
| (less section 511 taxes) from businesses acquired after June 30, 1975  |                            |                       |                      |                     |                        |           |
| c Add lines 10a and 10b  |                            |                       |                      |                     |                        |           |
| 11 Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on   |                            |                       |                      |                     |                        |           |
| 12 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.)   |                            |                       |                      |                     |                        |           |
| 13 Total support. (Add lines 9, 10c, 11, and 12.)  |                            |                       |                      |                     |                        |           |
| 14 First 5 years. If the Form 990 is for th  | e organization's fi        | rst, second, third,   | fourth, or fifth tax | year as a section   | 501(c)(3) organization | on,       |
| check this box and stop here   |                            |                       |                      |                     |                        |           |
| Section C. Computation of Public   |                            |                       |                      |                     |                        |           |
| 15 Public support percentage for 2020 (li  | ne 8, column (f), d        | livided by line 13,   | column (f))          |                     | 15                     |           |
| Public support percentage from 2019  | Schedule A, Part           | III, line 15          |                      |                     | 16                     |           |
| Section D. Computation of Inves  |                            |                       |                      |                     |                        |           |
| 17 Investment income percentage for 20   | <b>20</b> (line 10c, colur | mn (f), divided by li | ne 13, column (f))   |                     | 17                     |           |
| 18 Investment income percentage from 2   | 2019 Schedule A,           | Part III, line 17     |                      |                     | 18                     |           |
| 19a 33 1/3% support tests - 2020. If the   | organization did r         |                       |                      |                     | 33 1/3%, and line 1    |           |
| more than 33 1/3%, check this box an   |                            |                       |                      |                     |                        | ▶□        |
| <b>b 33 1/3% support tests - 2019.</b> If the line 18 is not more than 33 1/3%, chec   | organization did r         | not check a box on    | line 14 or line 19a  | a, and line 16 is m | ore than 33 1/3%, a    |           |
| 20 Private foundation. If the organization   |                            |                       |                      |                     |                        |           |
|  | . Gra Hot Officer a        | ~~~ OII III IO 17, 13 | a, or roo, orrook tr |                     |                        | 🔽 🗀       |

## Part IV | Supporting Organizations

(Complete only if you checked a box in line 12 on Part I. If you checked box 12a, Part I, complete Sections A and B. If you checked box 12b, Part I, complete Sections A and C. If you checked box 12c, Part I, complete Sections A, D, and E. If you checked box 12d, Part I, complete Sections A and D, and complete Part V.)

### Section A. All Supporting Organizations

- 1 Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.
- 2 Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in **Part VI** how the organization determined that the supported organization was described in section 509(a)(1) or (2).
- **3a** Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer lines 3b and 3c below.
- **b** Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in **Part VI** when and how the organization made the determination.
- c Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in Part VI what controls the organization put in place to ensure such use.
- **4a** Was any supported organization not organized in the United States ("foreign supported organization")? *If* "Yes," and if you checked box 12a or 12b in Part I, answer lines 4b and 4c below.
- **b** Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in **Part VI** how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.
- c Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.
- 5a Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer lines 5b and 5c below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).
- **b Type I or Type II only.** Was any added or substituted supported organization part of a class already designated in the organization's organizing document?
- c Substitutions only. Was the substitution the result of an event beyond the organization's control?
- 6 Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in Part VI.
- 7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).
- 8 Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).
- 9a Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons, as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in Part VI.
- **b** Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? If "Yes," provide detail in **Part VI.**
- c Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in Part VI.
- 10a Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer line 10b below.
  - **b** Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)

|             | Yes   | No   |
|-------------|-------|------|
|             |       |      |
| 1           |       |      |
|             |       |      |
|             |       |      |
| 2           |       |      |
| 3a          |       |      |
| Ja          |       |      |
|             |       |      |
| 3b          |       |      |
| 0-          |       |      |
| 3c          |       |      |
| 4a          |       |      |
|             |       |      |
|             |       |      |
| 4b          |       |      |
|             |       |      |
|             |       |      |
| 4c          |       |      |
|             |       |      |
|             |       |      |
|             |       |      |
| 5a          |       |      |
|             |       |      |
| 5b<br>5c    |       |      |
| 30          |       |      |
|             |       |      |
|             |       |      |
| 6           |       |      |
| 6           |       |      |
|             |       |      |
| 7           |       |      |
|             |       |      |
| 8           |       |      |
|             |       |      |
| 9a          |       |      |
|             |       |      |
| 9b          |       |      |
| 9c          |       |      |
|             |       |      |
|             |       |      |
| 10a         |       |      |
| 10b         |       |      |
| 1 990 or 99 | n-F7) | 2020 |

**b** Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each of its supported organizations? *If* "Yes." *describe in* **Part VI** *the role played by the organization in this regard.* 

Schedule A (Form 990 or 990-EZ) 2020 TWIN CITIES HABITAT FOR HUMANITY, INC. 36-3363171 Page 6 Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations ☐ Check here if the organization satisfied the Integral Part Test as a qualifying trust on Nov. 20, 1970 ( explain in Part VI). See instructions. All other Type III non-functionally integrated supporting organizations must complete Sections A through E. (B) Current Year (A) Prior Year Section A - Adjusted Net Income (optional) 1 Net short-term capital gain 2 Recoveries of prior-year distributions 3 Other gross income (see instructions) 3 4 4 Add lines 1 through 3. Depreciation and depletion 5

| _ 5_                             | Depreciation and depletion  | 5  |                |                                |
|----------------------------------|---|----|----------------|--------------------------------|
| 6                                | Portion of operating expenses paid or incurred for production or            |    |                |                                |
|                                  | collection of gross income or for management, conservation, or              |    |                |                                |
|                                  | maintenance of property held for production of income (see instructions)    | 6  |                |                                |
| 7                                | Other expenses (see instructions)   | 7  |                |                                |
| 8                                | Adjusted Net Income (subtract lines 5, 6, and 7 from line 4)                | 8  |                |                                |
| Section B - Minimum Asset Amount |   |    | (A) Prior Year | (B) Current Year<br>(optional) |
| 1                                | Aggregate fair market value of all non-exempt-use assets (see               |    |                |                                |
|                                  | instructions for short tax year or assets held for part of year):           |    |                |                                |
| a                                | Average monthly value of securities   | 1a |                |                                |
| b                                | Average monthly cash balances   | 1b |                |                                |
| c                                | Fair market value of other non-exempt-use assets                            | 1c |                |                                |
| d                                | Total (add lines 1a, 1b, and 1c)  | 1d |                |                                |
| е                                | Discount claimed for blockage or other factors                              |    |                |                                |
|                                  | (explain in detail in Part VI):   |    |                |                                |
| _2                               | Acquisition indebtedness applicable to non-exempt-use assets                | 2  |                |                                |
| _3                               | Subtract line 2 from line 1d.   | 3  |                |                                |
| 4                                | Cash deemed held for exempt use. Enter 0.015 of line 3 (for greater amount, |    |                |                                |
|                                  | see instructions).  | 4  |                |                                |
| _5                               | Net value of non-exempt-use assets (subtract line 4 from line 3)            | 5  |                |                                |
| _6                               | Multiply line 5 by 0.035.   | 6  |                |                                |
| 7                                | Recoveries of prior-year distributions                                      | 7  |                |                                |
| 8                                | Minimum Asset Amount (add line 7 to line 6)                                 | 8  |                |                                |
| Sect                             | ion C - Distributable Amount  |    |                | Current Year                   |
| _1                               | Adjusted net income for prior year (from Section A, line 8, column A)       | 1  |                |                                |
| 2                                | Enter 0.85 of line 1.   | 2  |                |                                |
| 3                                | Minimum asset amount for prior year (from Section B, line 8, column A)      | 3  |                |                                |
| 4                                | Enter greater of line 2 or line 3.  | 4  |                |                                |
| 5                                | Income tax imposed in prior year  | 5  |                |                                |
| 6                                | Distributable Amount. Subtract line 5 from line 4, unless subject to        |    |                |                                |
|                                  | emergency temporary reduction (see instructions).                           | 6  |                |                                |
|                                  |   |    |                |                                |

Check here if the current year is the organization's first as a non-functionally integrated Type III supporting organization (see

Schedule A (Form 990 or 990-EZ) 2020

instructions).

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| Sect | ion D - Distributions  |                               |      | Current Year |       |
|------|--|-------------------------------|------|--------------|-------|
| 1    | Amounts paid to supported organizations to accomplish exe                              |                               | 1    |              |       |
| 2    | Amounts paid to perform activity that directly furthers exemp                          | ot purposes of supported      |      |              |       |
|      | organizations, in excess of income from activity                                       |                               | 2    |              |       |
| 3    | Administrative expenses paid to accomplish exempt purpose                              |                               | 3    |              |       |
| 4    | Amounts paid to acquire exempt-use assets  |                               | 4    |              |       |
| 5    | Qualified set-aside amounts (prior IRS approval required - provide details in Part VI) |                               |      |              |       |
| 6    | Other distributions (describe in Part VI). See instructions.                           |                               | 6    |              |       |
| 7    | Total annual distributions. Add lines 1 through 6.                                     |                               |      | 7            |       |
| 8    | Distributions to attentive supported organizations to which the                        | ne organization is responsive |      |              |       |
|      | (provide details in Part VI). See instructions.  |                               |      |              |       |
| 9    | Distributable amount for 2020 from Section C, line 6                                   |                               |      |              |       |
| 10   | Line 8 amount divided by line 9 amount   |                               |      | 10           |       |
|      |  | (i)                           | (ii) |              | (iii) |

| Section E - Distribution Allocations (see instructions)        | (i)<br>Excess Distributions | (ii)<br>Underdistributions<br>Pre-2020 | (iii)<br>Distributable<br>Amount for 2020 |
|--|-----------------------------|--|---|
| Distributable amount for 2020 from Section C, line 6           |                             |  |   |
| 2 Underdistributions, if any, for years prior to 2020 (reason- |                             |  |   |
| able cause required - explain in Part VI). See instructions.   |                             |  |   |
| 3 Excess distributions carryover, if any, to 2020              |                             |  |   |
| <b>a</b> From 2015   |                             |  |   |
| <b>b</b> From 2016   |                             |  |   |
| <b>c</b> From 2017   |                             |  |   |
| <b>d</b> From 2018   |                             |  |   |
| e From 2019  |                             |  |   |
| f Total of lines 3a through 3e                                 |                             |  |   |
| <b>g</b> Applied to underdistributions of prior years          |                             |  |   |
| h Applied to 2020 distributable amount                         |                             |  |   |
| i Carryover from 2015 not applied (see instructions)           |                             |  |   |
| j Remainder. Subtract lines 3g, 3h, and 3i from line 3f.       |                             |  |   |
| 4 Distributions for 2020 from Section D,                       |                             |  |   |
| line 7: \$   |                             |  |   |
| Applied to underdistributions of prior years                   |                             |  |   |
| <b>b</b> Applied to 2020 distributable amount                  |                             |  |   |
| c Remainder. Subtract lines 4a and 4b from line 4.             |                             |  |   |
| 5 Remaining underdistributions for years prior to 2020, if     |                             |  |   |
| any. Subtract lines 3g and 4a from line 2. For result greater  |                             |  |   |
| than zero, explain in Part VI. See instructions.               |                             |  |   |
| 6 Remaining underdistributions for 2020. Subtract lines 3h     |                             |  |   |
| and 4b from line 1. For result greater than zero, explain in   |                             |  |   |
| Part VI. See instructions.                                     |                             |  |   |
| 7 Excess distributions carryover to 2021. Add lines 3j         |                             |  |   |
| and 4c.  |                             |  |   |
| 8 Breakdown of line 7:   |                             |  |   |
| a Excess from 2016   |                             |  |   |
| <b>b</b> Excess from 2017                                      |                             |  |   |
| c Excess from 2018   |                             |  |   |
| d Excess from 2019   |                             |  |   |
| e Excess from 2020   |                             |  |   |

Schedule A (Form 990 or 990-EZ) 2020

Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C,

line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a, and 3b; Part V, line 1; Part V, Section B, line 1e; Part V, Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information. (See instructions.) SCHEDULE A, PART II, LINE 10, EXPLANATION FOR OTHER INCOME: MISCELLANEOUS REVENUE 2016 AMOUNT: \$ -8,441.2017 AMOUNT: \$ 43,536. 97,259. 2018 AMOUNT: \$ 2020 AMOUNT: \$ 103,772. PPP LOAN FORGIVENESS 2020 AMOUNT: \$ 1,730,100. FUNDRAISING EVENTS 2018 AMOUNT: \$ 101,148. 118,059. 2019 AMOUNT: \$

# Schedule B

(Form 990, 990-EZ, or 990-PF)

Department of the Treasury Internal Revenue Service

**Schedule of Contributors** 

► Attach to Form 990, Form 990-EZ, or Form 990-PF.

► Go to www.irs.gov/Form990 for the latest information.

OMB No. 1545-0047

| Name of the organization       |        |         |     |           |      | Employer identification number |
|--------------------------------|--------|---------|-----|-----------|------|--------------------------------|
| TWIN                           | CITIES | HABITAT | FOR | HUMANITY, | INC. | 36-3363171                     |
| Organization type (check one): |        |         |     |           |      |                                |

| Ji yai iiz       | ation type (check on  | с).   |  |  |  |  |
|------------------|---|---|--|--|--|--|
| ilers of         | :   | Section:  |  |  |  |  |
| Form 99          | 0 or 990-EZ   | X 501(c)( 3 ) (enter number) organization   |  |  |  |  |
|                  |   | 4947(a)(1) nonexempt charitable trust <b>not</b> treated as a private foundation  |  |  |  |  |
|                  |   | 527 political organization  |  |  |  |  |
| Form 99          | 0-PF  | 501(c)(3) exempt private foundation   |  |  |  |  |
|                  |   | 4947(a)(1) nonexempt charitable trust treated as a private foundation   |  |  |  |  |
|                  |   | 501(c)(3) taxable private foundation  |  |  |  |  |
|                  |   |   |  |  |  |  |
|                  |   | covered by the <b>General Rule</b> or a <b>Special Rule</b> .  (), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See instructions.  |  |  |  |  |
| General          | Rule  |   |  |  |  |  |
|                  |   | filing Form 990, 990-EZ, or 990-PF that received, during the year, contributions totaling \$5,000 or more (in money or one contributor. Complete Parts I and II. See instructions for determining a contributor's total contributions.  |  |  |  |  |
| Special          | Rules   |   |  |  |  |  |
| X                | sections 509(a)(1) any one contributor  | described in section 501(c)(3) filing Form 990 or 990-EZ that met the 33 1/3% support test of the regulations under and 170(b)(1)(A)(vi), that checked Schedule A (Form 990 or 990-EZ), Part II, line 13, 16a, or 16b, and that received from during the year, total contributions of the greater of (1) \$5,000; or (2) 2% of the amount on (i) Form 990, Part VIII, line 1h; line 1. Complete Parts I and II.   |  |  |  |  |
|                  | For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than \$1,000 exclusively for religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals. Complete Parts I (entering "N/A" in column (b) instead of the contributor name and address), II, and III. |   |  |  |  |  |
|                  | year, contributions is checked, enter he purpose. Don't com   | described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the exclusively for religious, charitable, etc., purposes, but no such contributions totaled more than \$1,000. If this box ere the total contributions that were received during the year for an exclusively religious, charitable, etc., plete any of the parts unless the <b>General Rule</b> applies to this organization because it received nonexclusively etc., contributions totaling \$5,000 or more during the year |  |  |  |  |
| out it <b>mu</b> | ust answer "No" on F  | It isn't covered by the General Rule and/or the Special Rules doesn't file Schedule B (Form 990, 990-EZ, or 990-PF), Part IV, line 2, of its Form 990; or check the box on line H of its Form 990-EZ or on its Form 990-PF, Part I, line 2, to  |  |  |  |  |

LHA For Paperwork Reduction Act Notice, see the instructions for Form 990, 990-EZ, or 990-PF.

Schedule B (Form 990, 990-EZ, or 990-PF) (2020)

Name of organization Employer identification number

# TWIN CITIES HABITAT FOR HUMANITY, INC.

36-3363171

| Part I     | Contributors (see instructions). Use duplicate copies of Part I if additional | space is needed.           |  |
|------------|---|----------------------------|--|
| (a)<br>No. | (b)<br>Name, address, and ZIP + 4   | (c)<br>Total contributions | (d)<br>Type of contribution  |
| 1          |   | \$ <u>1,433,242</u> .      | Person X Payroll  Noncash  (Complete Part II for noncash contributions.) |
| (a)<br>No. | (b)<br>Name, address, and ZIP + 4   | (c)<br>Total contributions | (d)<br>Type of contribution  |
| 2          |   | \$ 600,644.                | Person X Payroll   |
| (a)<br>No. | (b)<br>Name, address, and ZIP + 4   | (c)<br>Total contributions | (d) Type of contribution   |
| 3          |   | \$629,293.                 | Person X Payroll   |
| (a)        | (b)   | (c)                        | (d)  |
|            | Name, address, and ZIP + 4  | * 520,000.                 | Person X Payroll   |
| (a)<br>No. | (b)<br>Name, address, and ZIP + 4   | (c) Total contributions    | (d)<br>Type of contribution  |
| 5          |   | \$ <u>1,000,000</u> .      | Person X Payroll Noncash (Complete Part II for noncash contributions.)   |
| (a)<br>No. | (b)<br>Name, address, and ZIP + 4   | (c)<br>Total contributions | (d) Type of contribution   |
| <u>6</u>   |   | \$ <u>1,730,100.</u>       | Person X Payroll Noncash (Complete Part II for noncash contributions.)   |

Name of organization Employer identification number

# TWIN CITIES HABITAT FOR HUMANITY, INC.

36-3363171

| Part II                      | Noncash Property (see instructions). Use duplicate copies of Par | t II if additional space is needed.       |                      |
|------------------------------|--|---|----------------------|
| (a)<br>No.<br>from<br>Part I | (b)  Description of noncash property given                       | (c) FMV (or estimate) (See instructions.) | (d)<br>Date received |
|                              |  |   |                      |
| (a)<br>No.<br>from<br>Part I | (b)  Description of noncash property given                       | (c) FMV (or estimate) (See instructions.) | (d)<br>Date received |
|                              |  | \$  |                      |
| (a)<br>No.<br>from<br>Part I | (b)  Description of noncash property given                       | (c) FMV (or estimate) (See instructions.) | (d)<br>Date received |
|                              |  | \$  |                      |
| (a)<br>No.<br>from<br>Part I | (b)  Description of noncash property given                       | (c) FMV (or estimate) (See instructions.) | (d)<br>Date received |
|                              |  |   |                      |
| (a)<br>No.<br>from<br>Part I | (b)  Description of noncash property given                       | (c) FMV (or estimate) (See instructions.) | (d)<br>Date received |
|                              |  | \$  |                      |
| (a)<br>No.<br>from<br>Part I | (b)  Description of noncash property given                       | (c) FMV (or estimate) (See instructions.) | (d)<br>Date received |
|                              |  | <br>  \$                                  |                      |

Schedule B (Form 990, 990-EZ, or 990-PF) (2020) Name of organization **Employer identification number** TWIN CITIES HABITAT FOR HUMANITY, 36-3363171 Part III Exclusively religious, charitable, etc., contributions to organizations described in section 501(c)(7), (8), or (10) that total more than \$1,000 for the year from any one contributor. Complete columns (a) through (e) and the following line entry. For organizations completing Part III, enter the total of exclusively religious, charitable, etc., contributions of \$1,000 or less for the year. (Enter this info. once.) Use duplicate copies of Part III if additional space is needed. (a) No. from (b) Purpose of gift (c) Use of gift (d) Description of how gift is held Part I (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee (a) No. from (b) Purpose of gift (c) Use of gift (d) Description of how gift is held Part I (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee (a) No. from (b) Purpose of gift (c) Use of gift (d) Description of how gift is held Part I (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee (a) No. from (b) Purpose of gift (c) Use of gift (d) Description of how gift is held Part I (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee

#### **SCHEDULE C**

(Form 990 or 990-EZ)

# **Political Campaign and Lobbying Activities**

For Organizations Exempt From Income Tax Under section 501(c) and section 527

Complete if the organization is described below.

Attach to Form 990 or Form 990-EZ.

2020

OMB No. 1545-0047

► Go to www.irs.gov/Form990 for instructions and the latest information.

Open to Public Inspection

Department of the Treasury Internal Revenue Service

If the organization answered "Yes," on Form 990, Part IV, line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then

- Section 501(c)(3) organizations: Complete Parts I-A and B. Do not complete Part I-C.
- Section 501(c) (other than section 501(c)(3)) organizations: Complete Parts I-A and C below. Do not complete Part I-B.
- Section 527 organizations: Complete Part I-A only.

If the organization answered "Yes," on Form 990, Part IV, line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then

- Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)): Complete Part II-A. Do not complete Part II-B.
- Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)): Complete Part II-B. Do not complete Part II-A.

If the organization answered "Yes," on Form 990, Part IV, line 5 (Proxy Tax) (See separate instructions) or Form 990-EZ, Part V, line 35c (Proxy Tax) (See separate instructions), then

Section 501(c)(4), (5), or (6) organizations: Complete Part III.

|     | Section 501(c)(4), (5), or (6) orga                                 | inizations: Complete Part III.  |                          | T  |   |
|-----|---|---|--------------------------|--|---|
| Nan | ne of organization  |   |                          |  | Employer identification number                                    |
| _   | TWIN  | CITIES HABITAT FOR  | HUMANITY, 1              | INC.   | 36-3363171  |
| Pa  | art I-A Complete if the   | organization is exempt und  | ler section 501(c)       | or is a section 527  | organization.   |
| 3   | Political campaign activity exp<br>Volunteer hours for political ca | ganization's direct and indirect polition<br>enditures<br>mpaign activities |                          |  | <b>&gt;</b> \$  |
| Pa  | art I-B Complete if the   | organization is exempt und  | ler section 501(c)(      | 3).  |   |
| 1   | Enter the amount of any excis-                                      | e tax incurred by the organization und                                      | der section 4955         |  | <b>&gt;</b> \$  |
|     |   | e tax incurred by organization manag  |                          |  |   |
|     |   | ection 4955 tax, did it file Form 4720                                      |                          |  |   |
|     |   |   |                          |  | Yes No  |
|     | If "Yes," describe in Part IV.                                      | avanciantian is avanced and   | lov costion FO4/o        | avaant aastism FC  | 14(-1/2)  |
|     |   | organization is exempt und  |                          | -  |   |
|     |   | nded by the filing organization for se                                      |                          |  | <b>&gt;</b> \$  |
| 2   | •   | organization's funds contributed to of                                      | •                        |  | . Φ   |
| 2   |   | tures. Add lines 1 and 2. Enter here  |                          |  | <b>&gt;</b> \$  |
| 3   |   | tures. Add lines 1 and 2. Enter here a                                      | •                        | ,  | <b>•</b> ¢  |
| 4   |   | form 1120-POL for this year?  |                          |  |   |
| 5   |   | nd employer identification number (El                                       |                          |  |   |
| Ū   |   | anization listed, enter the amount pai                                      |                          |  |   |
|     |   | re promptly and directly delivered to                                       |                          |  | •   |
|     | political action committee (PA                                      | C). If additional space is needed, pro                                      | vide information in Part | IV.  |   |
|     | (a) Name  | (b) Address   | (c) EIN                  | (d) Amount paid from filing organization funds. If none, enter | 's contributions received and promptly and directly               |
|     |   |   |                          |  | delivered to a separate political organization. If none, enter -0 |
|     |   |   |                          |  |   |
|     |   |   |                          |  |   |
|     |   |   |                          |  |   |
|     |   |   |                          |  |   |
|     |   |   |                          |  |   |
|     |   |   |                          |  |   |

For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule C (Form 990 or 990-EZ) 2020

LHA

032041 12-02-20

Schedule C (Form 990 or 990-EZ) 2020 TWIN CITIES HABITAT FOR HUMANITY, INC. 36-3363171 Page 2 Part II-A Complete if the organization is exempt under section 501(c)(3) and filed Form 5768 (election under section 501(h)). A Check  $\blacktriangleright$  X if the filing organization belongs to an affiliated group (and list in Part IV each affiliated group member's name, address, EIN, expenses, and share of excess lobbying expenditures). if the filing organization checked box A and "limited control" provisions apply. (a) Filing (b) Affiliated group Limits on Lobbying Expenditures organization's totals (The term "expenditures" means amounts paid or incurred.) totals 36,295. **1a** Total lobbying expenditures to influence public opinion (grassroots lobbying) 17,564. **b** Total lobbying expenditures to influence a legislative body (direct lobbying) 53,859. c Total lobbying expenditures (add lines 1a and 1b) 25,834,899. d Other exempt purpose expenditures 25,888,758. e Total exempt purpose expenditures (add lines 1c and 1d) 1,000,000. Lobbying nontaxable amount. Enter the amount from the following table in both columns. If the amount on line 1e, column (a) or (b) is: The lobbying nontaxable amount is: Not over \$500,000 20% of the amount on line 1e. Over \$500,000 but not over \$1,000,000 \$100,000 plus 15% of the excess over \$500,000. \$175,000 plus 10% of the excess over \$1,000,000. Over \$1,000,000 but not over \$1,500,000 \$225,000 plus 5% of the excess over \$1,500,000. Over \$1,500,000 but not over \$17,000,000 Over \$17,000,000 \$1,000,000. 250,000. g Grassroots nontaxable amount (enter 25% of line 1f) 0. h Subtract line 1g from line 1a. If zero or less, enter -0i Subtract line 1f from line 1c. If zero or less, enter -0i If there is an amount other than zero on either line 1h or line 1i, did the organization file Form 4720 reporting section 4911 tax for this year? Yes 4-Year Averaging Period Under Section 501(h) (Some organizations that made a section 501(h) election do not have to complete all of the five columns below.

See the separate instructions for lines 2a through 2f.)

| Lobbying Expenditures During 4-Year Averaging Period                            |            |            |            |            |            |  |  |  |  |  |
|---|------------|------------|------------|------------|------------|--|--|--|--|--|
| Calendar year (or fiscal year beginning in) (a) 2017 (b) 2018 (c) 2019 (d) 2020 |            |            |            |            |            |  |  |  |  |  |
| 2a Lobbying nontaxable amount   | 1,000,000. | 1,000,000. | 1,000,000. | 1,000,000. | 4,000,000. |  |  |  |  |  |
| <b>b</b> Lobbying ceiling amount (150% of line 2a, column(e))                   |            |            |            |            | 6,000,000. |  |  |  |  |  |
| c Total lobbying expenditures   | 76,216.    | 90,583.    | 41,899.    | 53,859.    | 262,557.   |  |  |  |  |  |
| <b>d</b> Grassroots nontaxable amount   | 250,000.   | 250,000.   | 250,000.   | 250,000.   | 1,000,000. |  |  |  |  |  |
| e Grassroots ceiling amount (150% of line 2d, column (e))                       |            |            |            |            | 1,500,000. |  |  |  |  |  |
| f Grassroots lobbying expenditures  | 68,644.    | 78,572.    | 29,404.    | 36,295.    | 212,915.   |  |  |  |  |  |

Schedule C (Form 990 or 990-EZ) 2020

Schedule C (Form 990 or 990-EZ) 2020 TWIN CITIES HABITAT FOR HUMANITY, INC. 36-3363171 Page 3

# Part II-B Complete if the organization is exempt under section 501(c)(3) and has NOT filed Form 5768 (election under section 501(h)).

| or each "Yes" response on lines 1a through 1i below, provide in Part IV a detailed description  | (a   | (a)  |             | (b)            |  |
|---|--|--|-------------|----------------|--|
| f the lobbying activity.  | Yes  | No   | Ame         | ount           |  |
| During the year, did the filing organization attempt to influence foreign, national, state, or  |  |  |             |                |  |
| local legislation, including any attempt to influence public opinion on a legislative matter  |  |  |             |                |  |
| or referendum, through the use of:  |  |  |             |                |  |
| a Volunteers?   |  |  |             |                |  |
| <b>b</b> Paid staff or management (include compensation in expenses reported on lines 1c through 1i)?   |  |  |             |                |  |
| c Media advertisements?   |  |  |             |                |  |
| d Mailings to members, legislators, or the public?  |  |  |             |                |  |
| e Publications, or published or broadcast statements?   |  |  |             |                |  |
| f Grants to other organizations for lobbying purposes?  |  |  |             |                |  |
| g Direct contact with legislators, their staffs, government officials, or a legislative body?   |  |  |             |                |  |
| h Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?   |  |  |             |                |  |
| i Other activities?   |  |  |             |                |  |
| j Total. Add lines 1c through 1i  |  |  |             |                |  |
| 2a Did the activities in line 1 cause the organization to be not described in section 501(c)(3)?  |  |  |             |                |  |
| <b>b</b> If "Yes," enter the amount of any tax incurred under section 4912  |  |  |             |                |  |
| c If "Yes," enter the amount of any tax incurred by organization managers under section 4912  |  |  |             |                |  |
| d If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?  |  |  |             |                |  |
| Part III-A Complete if the organization is exempt under section 501(c)(4), section 501(c)(4)  | on 501(c)(5                                | o), or se  | ction       |                |  |
| 501(c)(6).  |  |  | Vee         | N <sub>0</sub> |  |
|   |  | _  | Yes         | No             |  |
|   |  |  |             |                |  |
| 1 Were substantially all (90% or more) dues received nondeductible by members?  |  |  |             |                |  |
| 2 Did the organization make only in-house lobbying expenditures of \$2,000 or less?   |  | 2  |             |                |  |
| 2 Did the organization make only in-house lobbying expenditures of \$2,000 or less?  3 Did the organization agree to carry over lobbying and political campaign activity expenditures from to part III-B Complete if the organization is exempt under section 501(c)(4), section 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered   | he prior year?                             | 2<br>3<br>5), or se                                    |             | 3, is          |  |
| Did the organization make only in-house lobbying expenditures of \$2,000 or less?  Did the organization agree to carry over lobbying and political campaign activity expenditures from to complete if the organization is exempt under section 501(c)(4), section 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered answered "Yes."  Dues, assessments and similar amounts from members  | he prior year?<br>on 501(c)(5<br>"No" OR ( | 3<br>5), or se<br>(b) Part                             |             | 3, is          |  |
| Did the organization make only in-house lobbying expenditures of \$2,000 or less?  Did the organization agree to carry over lobbying and political campaign activity expenditures from to carry III-B Complete if the organization is exempt under section 501(c)(4), section 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered answered "Yes."  Dues, assessments and similar amounts from members  | he prior year?<br>on 501(c)(5<br>"No" OR ( | 3<br>5), or se<br>(b) Part                             |             | 3, is          |  |
| Did the organization make only in-house lobbying expenditures of \$2,000 or less?  Did the organization agree to carry over lobbying and political campaign activity expenditures from the part III-B Complete if the organization is exempt under section 501(c)(4), section 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered answered "Yes."  Dues, assessments and similar amounts from members  Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid).  | he prior year?<br>on 501(c)(5<br>"No" OR ( | 2<br>3<br>5), or se<br>(b) Part                        |             | 3, is          |  |
| Did the organization make only in-house lobbying expenditures of \$2,000 or less?  Did the organization agree to carry over lobbying and political campaign activity expenditures from the part III-B Complete if the organization is exempt under section 501(c)(4), section 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered answered "Yes."  Dues, assessments and similar amounts from members  Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid).  Current year  | he prior year?<br>on 501(c)(5<br>"No" OR ( | 2<br>3<br>5), or se<br>(b) Part                        |             | 3, is          |  |
| Did the organization make only in-house lobbying expenditures of \$2,000 or less?  Did the organization agree to carry over lobbying and political campaign activity expenditures from the part III-B Complete if the organization is exempt under section 501(c)(4), section 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered answered "Yes."  Dues, assessments and similar amounts from members  Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid).  Current year  Carryover from last year  | he prior year?<br>on 501(c)(5<br>"No" OR ( | 2<br>3<br>5), or se<br>(b) Part                        |             | 3, is          |  |
| Did the organization make only in-house lobbying expenditures of \$2,000 or less?  Did the organization agree to carry over lobbying and political campaign activity expenditures from to carry III-B  Complete if the organization is exempt under section 501(c)(4), section 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered answered "Yes."  Dues, assessments and similar amounts from members  Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid).  Current year  Carryover from last year  Carryover from last year   | he prior year?<br>on 501(c)(5<br>"No" OR ( | 2<br>3<br>5), or se<br>(b) Part<br>1<br>2a<br>2b<br>2c |             | 3, is          |  |
| Did the organization make only in-house lobbying expenditures of \$2,000 or less?  Did the organization agree to carry over lobbying and political campaign activity expenditures from to carry III-B  Complete if the organization is exempt under section 501(c)(4), section 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered answered "Yes."  Dues, assessments and similar amounts from members  Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid).  Current year  Carryover from last year  Carryover from last year   | he prior year?<br>on 501(c)(5<br>"No" OR ( | 2<br>3<br>5), or se<br>(b) Part<br>1<br>2a<br>2b<br>2c |             | 3, is          |  |
| Did the organization make only in-house lobbying expenditures of \$2,000 or less?  Did the organization agree to carry over lobbying and political campaign activity expenditures from to the political campaign activity expenditures from the cart III-B Complete if the organization is exempt under section 501(c)(4), section 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered answered "Yes."  Dues, assessments and similar amounts from members  Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid).  Current year  Carryover from last year  Total  Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues   | he prior year?<br>on 501(c)(5<br>"No" OR ( | 2<br>3<br>5), or se<br>(b) Part<br>1<br>2a<br>2b<br>2c |             | 3, is          |  |
| Did the organization make only in-house lobbying expenditures of \$2,000 or less?  Did the organization agree to carry over lobbying and political campaign activity expenditures from to the political campaign activity expenditures from the part III-B Complete if the organization is exempt under section 501(c)(4), section 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered answered "Yes."  Dues, assessments and similar amounts from members  Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid).  Current year  Carryover from last year | he prior year?<br>on 501(c)(5<br>"No" OR ( | 2<br>3<br>5), or se<br>(b) Part<br>1<br>2a<br>2b<br>2c |             | 3, is          |  |
| Did the organization make only in-house lobbying expenditures of \$2,000 or less?  Did the organization agree to carry over lobbying and political campaign activity expenditures from the part III-B Complete if the organization is exempt under section 501(c)(4), section 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered answered "Yes."  Dues, assessments and similar amounts from members  Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid).  Current year  Carryover from last year  Total  Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues  If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the exdoes the organization agree to carryover to the reasonable estimate of nondeductible lobbying and expenditure next year?  Taxable amount of lobbying and political expenditures (See instructions)   | he prior year?<br>on 501(c)(5<br>"No" OR ( | 2 3 3 5), or see (b) Part 1 2a 2b 2c 3                 |             | 3, is          |  |
| Did the organization make only in-house lobbying expenditures of \$2,000 or less?  Did the organization agree to carry over lobbying and political campaign activity expenditures from the part III-B Complete if the organization is exempt under section 501(c)(4), section 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered answered "Yes."  Dues, assessments and similar amounts from members  Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid).  Current year  Carryover from last year  Total  Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues  If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the expenditure next year?   | he prior year?<br>on 501(c)(5<br>"No" OR ( | 2 3 3 5), or se (b) Part 2a 2b 2c 3                    |             | 3, is          |  |
| Did the organization make only in-house lobbying expenditures of \$2,000 or less?  Did the organization agree to carry over lobbying and political campaign activity expenditures from the part III-B Complete if the organization is exempt under section 501(c)(4), section 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered answered "Yes."  Dues, assessments and similar amounts from members  Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid).  Current year  Carryover from last year  Total  Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues  If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the exdoes the organization agree to carryover to the reasonable estimate of nondeductible lobbying and expenditure next year?  Taxable amount of lobbying and political expenditures (See instructions)   | he prior year? on 501(c)(5 "No" OR (       | 2 3 3 5), or se (b) Part 2a 2b 2c 3                    | III-A, line | 3, is          |  |
| Did the organization make only in-house lobbying expenditures of \$2,000 or less?  Did the organization agree to carry over lobbying and political campaign activity expenditures from the complete if the organization is exempt under section 501(c)(4), section 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered answered "Yes."  Dues, assessments and similar amounts from members  Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid).  Current year  Carryover from last year  Total  Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues  If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the expenditure next year?  Taxable amount of lobbying and political expenditures (See instructions)  Supplemental Information  | he prior year? on 501(c)(5 "No" OR (       | 2 3 3 5), or se (b) Part 2a 2b 2c 3                    | III-A, line | 3, is          |  |
| Did the organization make only in-house lobbying expenditures of \$2,000 or less?  Did the organization agree to carry over lobbying and political campaign activity expenditures from the organization agree to carry over lobbying and political campaign activity expenditures from the organization is exempt under section 501(c)(4), section 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered answered "Yes."  Dues, assessments and similar amounts from members  Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid).  Current year  Carryover from last year  Total  Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues of notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the expenditure next year?  Taxable amount of lobbying and political expenditures (See instructions)  Tovide the descriptions required for Part I-A, line 1; Part I-B, line 4; Part I-C, line 5; Part II-A (affiliated ground)   | he prior year? on 501(c)(5 "No" OR (       | 2 3 3 5), or se (b) Part 2a 2b 2c 3                    | III-A, line | 3, is          |  |
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| Did the organization make only in-house lobbying expenditures of \$2,000 or less?  Did the organization agree to carry over lobbying and political campaign activity expenditures from the organization agree to carry over lobbying and political campaign activity expenditures from the organization is exempt under section 501(c)(4), section 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered answered "Yes."  Dues, assessments and similar amounts from members  Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid).  Current year  Carryover from last year  Total  Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues of notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the expenditure next year?  Taxable amount of lobbying and political expenditures (See instructions)  Tovide the descriptions required for Part I-A, line 1; Part I-B, line 4; Part I-C, line 5; Part II-A (affiliated ground)   | he prior year? on 501(c)(5 "No" OR (       | 2 3 3 5), or se (b) Part 2a 2b 2c 3                    | III-A, line | 3, is          |  |
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| Did the organization make only in-house lobbying expenditures of \$2,000 or less?  Did the organization agree to carry over lobbying and political campaign activity expenditures from the organization agree to carry over lobbying and political campaign activity expenditures from the organization is exempt under section 501(c)(4), section 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered answered "Yes."  Dues, assessments and similar amounts from members  Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid).  Current year  Carryover from last year  Total  Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues of notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the expenditure next year?  Taxable amount of lobbying and political expenditures (See instructions)  Tovide the descriptions required for Part I-A, line 1; Part I-B, line 4; Part I-C, line 5; Part II-A (affiliated ground)   | he prior year? on 501(c)(5 "No" OR (       | 2 3 3 5), or se (b) Part 2a 2b 2c 3                    | III-A, line | 3, is          |  |

### **SCHEDULE D** (Form 990)

Department of the Treasury Internal Revenue Service

Supplemental Financial Statements

▶ Complete if the organization answered "Yes" on Form 990,
Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

▶ Attach to Form 990.

▶ Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047 Open to Public Inspection

Name of the organization

TWIN CITIES HABITAT FOR HUMANITY, INC.

**Employer identification number** 36-3363171

| Par | t I Organizations Maintaining Donor Advise  | d Funds or Other Similar Funds o                | r Accounts. Complete if the           |
|-----|---|---|---------------------------------------|
|     | organization answered "Yes" on Form 990, Part IV, lin   | ne 6.   |                                       |
|     |   | (a) Donor advised funds                         | (b) Funds and other accounts          |
| 1   | Total number at end of year   |   |                                       |
| 2   | Aggregate value of contributions to (during year)   |   |                                       |
| 3   | Aggregate value of grants from (during year)  |   |                                       |
| 4   | Aggregate value at end of year  |   |                                       |
| 5   | Did the organization inform all donors and donor advisors in                                  | writing that the assets held in donor advised   | d funds                               |
|     | are the organization's property, subject to the organization's                                | exclusive legal control?                        | Yes No                                |
| 6   | Did the organization inform all grantees, donors, and donor a                                 | dvisors in writing that grant funds can be us   | sed only                              |
|     | for charitable purposes and not for the benefit of the donor of                               | or donor advisor, or for any other purpose co   | onferring                             |
|     |   |   |                                       |
| Par | t II Conservation Easements. Complete if the or   | ganization answered "Yes" on Form 990, Pa       | art IV, line 7.                       |
| 1   | Purpose(s) of conservation easements held by the organization                                 | on (check all that appl <u>y).</u>              |                                       |
|     | Preservation of land for public use (for example, recrea                                      | ition or education) Preservation of a           | a historically important land area    |
|     | Protection of natural habitat   | Preservation of a                               | a certified historic structure        |
|     | Preservation of open space  |   |                                       |
| 2   | Complete lines 2a through 2d if the organization held a quality                               | fied conservation contribution in the form of   | f a conservation easement on the last |
|     | day of the tax year.  |   | Held at the End of the Tax Year       |
| а   | Total number of conservation easements  |   | 2a                                    |
|     | ,   |   |                                       |
|     | Number of conservation easements on a certified historic str                                  |   |                                       |
| d   | Number of conservation easements included in (c) acquired a                                   |   |                                       |
|     | listed in the National Register   |   |                                       |
| 3   | Number of conservation easements modified, transferred, rel                                   | leased, extinguished, or terminated by the o    | organization during the tax           |
|     | year ▶  |   |                                       |
| 4   | Number of states where property subject to conservation eas                                   |   |                                       |
| 5   | Does the organization have a written policy regarding the per                                 |   |                                       |
| _   | violations, and enforcement of the conservation easements if                                  |   |                                       |
| 6   | Staff and volunteer hours devoted to monitoring, inspecting,                                  | handling of violations, and enforcing conse     | rvation easements during the year     |
| _   |   |   |                                       |
| 7   | Amount of expenses incurred in monitoring, inspecting, hand                                   | dling of violations, and enforcing conservation | on easements during the year          |
| •   |   |   | (4)(D)(:)                             |
| 8   | Does each conservation easement reported on line 2(d) above                                   |   |                                       |
| 9   | and section 170(h)(4)(B)(ii)?  In Part XIII, describe how the organization reports conservati |   |                                       |
| 9   | balance sheet, and include, if applicable, the text of the footr                              | ·   |                                       |
|     | organization's accounting for conservation easements.   | lote to the organization's imancial statemen    | its that describes the                |
| Par | t III Organizations Maintaining Collections of  | f Art, Historical Treasures, or Oth             | er Similar Assets.                    |
|     | Complete if the organization answered "Yes" on Form   |   |                                       |
|     | If the organization elected, as permitted under FASB ASC 95                                   |   | d balance sheet works                 |
|     | of art, historical treasures, or other similar assets held for put                            | ·   |                                       |
|     | service, provide in Part XIII the text of the footnote to its final                           | · · · · · · · · · · · · · · · · · · ·           | •                                     |
| b   | If the organization elected, as permitted under FASB ASC 95                                   |   |                                       |
|     | art, historical treasures, or other similar assets held for public                            |   |                                       |
|     | provide the following amounts relating to these items:  | ,   | ,                                     |
|     | (i) Revenue included on Form 990, Part VIII, line 1   |   | <b>&gt;</b> \$                        |
|     |   |   |                                       |
| 2   | If the organization received or held works of art, historical tre                             |   |                                       |
|     | the following amounts required to be reported under FASB A                                    |   |                                       |
| а   | Revenue included on Form 990, Part VIII, line 1   |   | <b>&gt;</b> \$                        |
|     | Assets included in Form 990, Part X   |   |                                       |
| LHA | For Paperwork Reduction Act Notice, see the Instructions                                      | s for Form 990.                                 | Schedule D (Form 990) 2020            |

032051 12-01-20

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule D (Form 990) 2020

(d) Book value

1,602,372. 6,365,294.

8,427,662.

356,020.

e Other

(b) Cost or other

basis (other)

1,602,372

8,506,478.

1,510,789.

634,706.

(a) Cost or other

basis (investment)

Total. Add lines 1a through 1e. (Column (d) must equal Form 990, Part X, column (B), line 10c.) ....

Description of property

b Buildingsc Leasehold improvements

d Equipment

(c) Accumulated

depreciation

2,141,184.

1,154,769.

530,730.

| Schedule D | (Form 990) | 2020 |
|------------|------------|------|
|            |            |      |

| Complete if the organization answered "Yes"  (a) Description of security or category (including name of security) | (b) Book value                                    | (c) Method of valuation: Cost or       | end-of-year market value |
|---|---|--|--------------------------|
| (1) Financial derivatives   | , ,   |  | •                        |
| (2) Closely held equity interests   |   |  |                          |
| (3) Other   |   |  |                          |
| (A)   |   |  |                          |
| (B)   |   |  |                          |
| (C)   |   |  |                          |
| (D)   |   |  |                          |
|   |   |  |                          |
| (E)   |   |  |                          |
| (F)   |   |  |                          |
| (G)   |   |  |                          |
| (H)   |   |  |                          |
| Fotal. (Col. (b) must equal Form 990, Part X, col. (B) line 12.)  |   |  |                          |
|   |   |  |                          |
| Complete if the organization answered "Yes"   |   |  |                          |
| (a) Description of investment   | (b) Book value                                    | (c) Method of valuation: Cost or       | end-of-year market value |
| (1) MORTGAGE AND CONTRACTS  | 22 614 522  |  |                          |
| (2) FOR DEED RECEIVABLE   | 33,611,733.                                       | END-OF-YEAR MARK                       | ET VALUE                 |
| (3)   |   |  |                          |
| (4)   |   |  |                          |
| (5)   |   |  |                          |
| (6)   |   |  |                          |
| (7)   |   |  |                          |
| (8)   |   |  |                          |
| (9)   |   |  |                          |
| Total. (Col. (b) must equal Form 990, Part X, col. (B) line 13.)  | 33,611,733.                                       |  |                          |
| Part IX Other Assets.   |   |  |                          |
| Complete if the organization answered "Yes"   | on Form 990, Part IV, line                        | 11d. See Form 990, Part X, line 15.    |                          |
|   | Description                                       |  | (b) Book value           |
| (1)   |   |  |                          |
| (2)   |   |  |                          |
| (3)   |   |  |                          |
| (4)   |   |  |                          |
| (5)   |   |  |                          |
| (6)   |   |  |                          |
|   |   |  |                          |
| (7)   |   |  |                          |
| (8)   |   |  |                          |
| (9)   | .=.   |  |                          |
| Total. (Column (b) must equal Form 990, Part X, col. (B) line Part X Other Liabilities.                           | <u>e 15.)                                    </u> |  | <u> </u>                 |
|   | E 000 B 1 B 1 B 1                                 | 14 14 0 E 000 B 1 V I                  | 0.5                      |
| Complete if the organization answered "Yes"   | on Form 990, Part IV, line                        | 11e or 11f. See Form 990, Part X, line |                          |
| (a) Description of liability.   |   |  | (b) Book value           |
| 1. (a) Description of liability   |   |  |                          |
| (a) Description of liability     (1) Federal income taxes   |   |  | 1 005 000                |
| (a) Description of liability  (1) Federal income taxes (2) LINE OF CREDIT   |   |  | 1,875,000                |
| (a) Description of liability  (1) Federal income taxes  |   |  | 1,875,000                |
| (a) Description of liability  (1) Federal income taxes (2) LINE OF CREDIT   |   |  | 1,875,000                |
| (a) Description of liability  (1) Federal income taxes  (2) LINE OF CREDIT  (3)                                   |   |  | 1,875,000                |
| 1. (a) Description of liability  (1) Federal income taxes  (2) LINE OF CREDIT  (3)  (4)                           |   |  | 1,875,000                |
| (a) Description of liability  (1) Federal income taxes (2) LINE OF CREDIT (3) (4) (5)                             |   |  | 1,875,000                |
| (a) Description of liability  (1) Federal income taxes (2) LINE OF CREDIT (3) (4) (5) (6) (7)                     |   |  | 1,875,000                |
| 1. (a) Description of liability  (1) Federal income taxes (2) LINE OF CREDIT  (3) (4) (5) (6) (7) (8)             |   |  | 1,875,000                |
| 1. (a) Description of liability  (1) Federal income taxes (2) LINE OF CREDIT  (3) (4) (5) (6) (7)                 | ÷ 25.)  |  | 1,875,000                |

032053 12-01-20

organization's liability for uncertain tax positions under FASB ASC 740. Check here if the text of the footnote has been provided in Part XIII

Schedule D (Form 990) 2020

REVENUE CODE SECTION 501(C)(3) AND APPLICABLE STATE STATUTES. THE ORGANIZATION AND THE CHDO ARE NOT PRIVATE FOUNDATIONS AND CONTRIBUTIONS TO THE ORGANIZATION QUALIFY AS A CHARITABLE TAX DEDUCTION BY THE CONTRIBUTOR. TCHFH LENDING, INC. IS A SUPPORTING ORGANIZATION OF THE ORGANIZATION. TCHFH ST. PAUL HO, LLC IS A 95% OWNED LLC OF TWIN CITIES HABITAT FOR

Part XIII Supplemental Information (continued)

HUMANITY, INC. WITH THE REMAINING 5% OWNED BY ANOTHER NONPROFIT AFFORDABLE HOUSING ORGANIZATION, AND SUBJECT TO A MEMBER CONTROL AGREEMENT. TCHFH ST.

PAUL HQ, LLC WILL FILE A FORM 1065.

THE ORGANIZATION FOLLOWS THE ACCOUNTING STANDARDS FOR CONTINGENCIES IN EVALUATING UNCERTAIN TAX POSITIONS. THIS GUIDANCE PRESCRIBES RECOGNITION THRESHOLD PRINCIPLES FOR THE CONSOLIDATED FINANCIAL STATEMENT RECOGNITION OF TAX POSITIONS TAKEN OR EXPECTED TO BE TAKEN ON A TAX RETURN THAT ARE NOT CERTAIN TO BE REALIZED. NO LIABILITY HAS BEEN RECOGNIZED BY THE ORGANIZATION AS A RESULT OF THE IMPLEMENTATION OF THIS STANDARD. THE ORGANIZATION'S RETURNS ARE SUBJECT TO REVIEW AND EXAMINATION BY FEDERAL AND STATE AUTHORITIES.

| REVENUE REPORTED ON TCHFH LENDING, | INC. | 900,624. |
|------------------------------------|------|----------|
|                                    |      | _        |
| UNREALIZED GAINS                   |      | 218.720. |

TOTAL TO SCHEDULE D, PART XI, LINE 2D 1,119,344.

#### PART XI, LINE 4B - OTHER ADJUSTMENTS:

| AMORTIZATION OF DISCOUNT ON MORTGAGES | 2,203,110. |
|---------------------------------------|------------|
|                                       |            |
| RENT EXPENSE                          | -15,601.   |
|                                       |            |
| TNOTED COMPANY OF THINATION           | 262 279    |

INTERCOMPANY ELIMINATION **∠**03,3/8.

# PART XII, LINE 2D - OTHER ADJUSTMENTS:

TOTAL TO SCHEDULE D, PART XI, LINE 4B

EXPENSES REPORTED ON TCHFH LENDING, INC. 920,457.

#### PART XII, LINE 4B - OTHER ADJUSTMENTS:

Schedule D (Form 990) 2020

2,450,887.

| Schedule D (Form 990) 2020 TWIN CITIES HABITAT FOR HUMANITY, INC. | 36-3363171 Page 5 |
|---|-------------------|
| Part XIII Supplemental Information (continued)                    |                   |
| AMORTIZATION OF DISCOUNT ON LONG TERM NOTES PAYABLE               | 965,259.          |
| INTERCOMPANY ELIMINATIONS   | 614,800.          |
| RENTAL EXPENSES   | -15,601.          |
| TOTAL TO SCHEDULE D, PART XII, LINE 4B                            | 1,564,458.        |
|   |                   |
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## SCHEDULE F (Form 990)

Department of the Treasury

Internal Revenue Service

## **Statement of Activities Outside the United States**

► Complete if the organization answered "Yes" on Form 990, Part IV, line 14b, 15, or 16.

► Attach to Form 990.

► Go to www.irs.gov/Form990 for instructions and the latest information.

2020
Open to Public Inspection

Name of the organization

Employer identification number

| Traine of the organization                |                    |  |   |                  | Limployer identi                     |                         |
|---|--------------------|--|---|------------------|--------------------------------------|-------------------------|
| TWIN CITIES HAB                           | ITAT FOR           | HUMANIT                                  | Y, INC.   |                  | 36-33631                             | 71                      |
| Part I General Infor                      | mation on A        | ctivities Out                            | side the United States. Comple  | ete if the organ | ization answered "                   | Yes" on                 |
| Form 990, Part IV                         | /, line 14b.       |  |   |                  |                                      |                         |
| <del>-</del>                              | -                  |  | ds to substantiate the amount of its gra                                |                  |                                      |                         |
| the grantees' eligibility for             | or the grants or a | ssistance, and t                         | he selection criteria used to award the                                 | grants or assis  | stance?                              | Yes X No                |
| O Fau avantmakara Dasa                    | wibe in Dout V/the | organization's                           | ava and wan for manitaring the use of its                               | aranta and at    | har assistance aut                   | aida tha                |
| 2 For grantmakers. Desc<br>United States. | ribe in Part v the | e organization s                         | orocedures for monitoring the use of its                                | s grants and ot  | ner assistance out                   | side trie               |
|   | ne following Part  | I. line 3 table ca                       | an be duplicated if additional space is n                               | needed.)         |                                      |                         |
| (a) Region                                | (b) Number of      | (c) Number of                            |   |                  | vity listed in (d)                   | (f) Total               |
|   | offices            | employees,<br>agents, and<br>independent | (by type) (such as, fundraising, pro-                                   |                  | gram service,                        | expenditures<br>for and |
|   | in the region      | independent contractors                  | gram services, investments, grants to recipients located in the region) |                  | e specific type<br>(s) in the region | investments             |
|   |                    | in the region                            | recipiente lecated in the region,                                       | 01 001 1100      | (c) iii iiio rogion                  | in the region           |
|   |                    |  |   |                  |                                      |                         |
| CENTRAL AMERICA &                         |                    |  | GRANTS TO RECIPIENTS  | SUPPORT BUI      | T.DING OF                            |                         |
| CARIBBEAN                                 | 0                  | 0  | LOCATED IN THE REGION   | INFRASTRUCT      |                                      | 123,500.                |
|   |                    |  |   |                  |                                      |                         |
|   |                    |  |   |                  |                                      |                         |
|   |                    |  | GRANTS TO RECIPIENTS  | SUPPORT BUI      | LDING OF                             |                         |
| SUB-SAHARAN AFRICA                        | 0                  | 0  | LOCATED IN THE REGION   | INFRASTRUCT      | URE                                  | 84,000.                 |
|   |                    |  |   |                  |                                      |                         |
|   |                    |  | GRANTS TO RECIPIENTS  | SUPPORT BUI      | IDING OF                             |                         |
| SOUTH ASIA                                | 0                  | 0  | LOCATED IN THE REGION   | INFRASTRUCT      |                                      | 7,500.                  |
|   |                    |  |   |                  |                                      | 1,555                   |
|   |                    |  |   |                  |                                      |                         |
|   |                    |  |   |                  |                                      |                         |
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|   |                    |  |   |                  |                                      |                         |
|   |                    |  |   |                  |                                      |                         |
| 3 a Subtotal                              | 0                  | 0  |   |                  |                                      | 215,000.                |
| <b>b</b> Total from continuation          | _                  | _  |   |                  |                                      |                         |
| sheets to Part I c Totals (add lines 3a   | 0                  | 0  |   |                  |                                      | 0.                      |
| and 3b)                                   | 0                  | 0  |   |                  |                                      | 215,000.                |

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule F (Form 990) 2020

Grants and Other Assistance to Organizations or Entities Outside the United States. Complete if the organization answered "Yes" on Form 990, Part IV, line 15, for any recipient who received more than \$5,000. Part II can be duplicated if additional space is needed.

| 1<br>(a) Name of organization | (b) IRS code section and EIN (if applicable) |                            | (d) Purpose of grant             | (e) Amount of cash grant | (f) Manner of cash disbursement | (g) Amount of noncash assistance | (h) Description<br>of noncash<br>assistance | (i) Method of valuation (book, FMV, appraisal, other) |
|-------------------------------|--|----------------------------|----------------------------------|--------------------------|---------------------------------|----------------------------------|---|---|
|                               |  |                            | HOME BUILDING SUPPORT            |                          |                                 |                                  |   |   |
|                               |  |                            | SENT THROUGH HABITAT             |                          |                                 |                                  |   |   |
|                               |  |                            | FOR HUMANITY                     |                          |                                 |                                  |   |   |
|                               |  | SOUTH ASIA                 | INTERNATIONAL                    | 7,500.                   | СНЕСК                           | 0.                               | N/A   | воок  |
|                               |  |                            | HOME BUILDING SUPPORT            |                          |                                 |                                  |   |   |
|                               |  |                            | SENT THROUGH HABITAT             |                          |                                 |                                  |   |   |
|                               |  | CENTRAL AMERICA            | FOR HUMANITY                     |                          |                                 |                                  |   |   |
|                               |  | AND THE CARIBBEAN          | INTERNATIONAL                    | 123,500.                 | СНЕСК                           | 0.                               | N/A   | воок  |
|                               |  |                            | HOME BUILDING SUPPORT            |                          |                                 |                                  |   |   |
|                               |  |                            | SENT THROUGH HABITAT             |                          |                                 |                                  |   |   |
|                               |  | SUB-SAHARAN                | FOR HUMANITY                     |                          |                                 |                                  |   |   |
|                               |  | AFRICA                     | INTERNATIONAL                    | 84,000.                  | СНЕСК                           | 0.                               | N/A   | воок  |
|                               |  |                            |                                  |                          |                                 |                                  |   |   |
|                               |  |                            |                                  |                          |                                 |                                  |   |   |
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|                               |  |                            |                                  |                          |                                 |                                  |   |   |
|                               |  |                            |                                  |                          |                                 |                                  |   |   |
| 2 Enter total number of       | recipient organization                       | ne listed above that are i | recognized as charities by the f | foreign country          | recognized as a tay             |                                  |   |   |

| 2 | Enter total number of recipient organizations listed above that are recognized as charities by the foreign country, recognized as a tax |
|---|---|
|   | exempt 501(c)(3) organization by the IRS, or for which the grantee or counsel has provided a section 501(c)(3) equivalency letter       |
| 3 | Enter total number of other organizations or entities   |

Schedule F (Form 990) 2020

| Part III Grants and Other Assistanc Part III can be duplicated if ac |            |                          | tes. Complete if         | f the organization answered "Yes | " on Form 990, Part              | IV, line 16.                          |  |
|--|------------|--------------------------|--------------------------|----------------------------------|----------------------------------|---------------------------------------|--|
| (a) Type of grant or assistance                                      | (b) Region | (c) Number of recipients | (d) Amount of cash grant | (e) Manner of cash disbursement  | (f) Amount of noncash assistance | (g) Description of noncash assistance | (h) Method of<br>valuation<br>(book, FMV,<br>appraisal, other) |
|  |            |                          |                          |                                  |                                  |                                       |  |
|  |            |                          |                          |                                  |                                  |                                       |  |
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|  |            |                          |                          |                                  |                                  |                                       |  |
|  |            |                          |                          |                                  |                                  |                                       |  |

# Schedule F (Form 990) 2020 Part IV Foreign Forms

| 1 | Was the organization a U.S. transferor of property to a foreign corporation during the tax year? <i>If</i> "Yes," the organization may be required to file Form 926, Return by a U.S. Transferor of Property to a Foreign Corporation (see Instructions for Form 926)   | Yes | X No |
|---|---|-----|------|
| 2 | Did the organization have an interest in a foreign trust during the tax year? If "Yes," the organization may be required to separately file Form 3520, Annual Return To Report Transactions With Foreign Trusts and Receipt of Certain Foreign Gifts, and/or Form 3520-A, Annual Information Return of Foreign Trust With a U.S. Owner (see Instructions for Forms 3520 and 3520-A; don't file with Form 990) | Yes | X No |
| 3 | Did the organization have an ownership interest in a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 5471, Information Return of U.S. Persons With Respect to Certain Foreign Corporations (see Instructions for Form 5471)  | Yes | X No |
| 4 | Was the organization a direct or indirect shareholder of a passive foreign investment company or a qualified electing fund during the tax year? If "Yes," the organization may be required to file Form 8621, Information Return by a Shareholder of a Passive Foreign Investment Company or Qualified Electing Fund (see Instructions for Form 8621)   | Yes | X No |
| 5 | Did the organization have an ownership interest in a foreign partnership during the tax year? If "Yes," the organization may be required to file Form 8865, Return of U.S. Persons With Respect to Certain Foreign Partnerships (see Instructions for Form 8865)  | Yes | X No |
| 6 | Did the organization have any operations in or related to any boycotting countries during the tax year?   "Yes," the organization may be required to separately file Form 5713, International Boycott Report (see  Instructions for Form 5713; don't file with Form 990)  | Yes | X No |

Schedule F (Form 990) 2020

# Part V | Supplemental Information

Provide the information required by Part I, line 2 (monitoring of funds); Part I, line 3, column (f) (accounting method; amounts of investments vs. expenditures per region); Part II, line 1 (accounting method); Part III (accounting method); and Part III, column (c) (estimated number of recipients), as applicable. Also complete this part to provide any additional information. See instructions.

## PART I, LINE 2:

THE ORGANIZATION MAKES A TITHE TO HABITAT FOR HUMANITY INTERNATIONAL (HFHI) TO SEND TO OTHER HABITAT ORGANIZATIONS OUTSIDE OF THE UNITED STATES. THE SELECTION PROCESS BEGINS WITH A STAFF COMMITTEE RESEARCHING HFHI'S RECOMMENDED COUNTRIES. STAFF SELECTION CRITERIA IS BASED ON A REVIEW OF THE INTERNATIONAL AFFILIATES:

-MUST NOT HAVE MORE THAN 30% OF ITS FUNDS SPENT ON ADMINISTRATION -HAS BEEN OPERATING FOR MORE THAN SEVEN YEARS -IS USING HIGH IMPACT, COMMUNITY DRIVEN INTERVENTION STRATEGIES TO IMPROVE LIVING SITUATIONS -IS ABLE TO HOST GV TEAMS AND THEIR HOST PROGRAM HAS GOOD REFERENCES FROM PAST TEAMS

THE STAFF THEN MAKES RECOMMENDATIONS TO THE BOARD OF DIRECTORS TASK FORCE WHICH THEN DISCUSSES AND MAKES RECOMMENDATIONS TO FULL BOARD. THE FULL BOARD MAKES FINAL DECISION ON ACTUAL GRANTS.

HFHI HAS PRIMARY RESPONSIBILITY FOR MONITORING ORGANIZATIONS TCHFH FUNDS. ADDITIONALLY, TCHFH REVIEWS THE ANNUAL REPORT OF THE AFFILIATE TCHFH PROVIDES GRANT FUNDS TO. TCHFH WILL ALSO SPEAK WITH THEIR LEADERSHIP DIRECTLY ABOUT USAGE, CHALLENGES THE AFFILIATE IS HAVING, ETC. OCCASIONALLY, THE AFFILIATE'S LEADERSHIP ALSO VISITS TCHFH AND PROVIDES A REPORT TO TCHFH STAFF.

PART I, LINE 3:

ACCRUAL

#### **SCHEDULE G**

Department of the Treasury Internal Revenue Service

(Form 990 or 990-EZ)

### **Supplemental Information Regarding Fundraising or Gaming Activities**

Complete if the organization answered "Yes" on Form 990, Part IV, line 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line 6a.

► Attach to Form 990 or Form 990-EZ.

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2020

Open to Public Inspection

Name of the organization

TWIN CITIES HARITAT FOR HIMANITY INC.

Employer identification number

|   | TIES HABITAT FOR H  |  |  |   | 36-3363  |   |
|---|---|--|--|---|--|---|
| <b>Part I</b> Fundraising Activities. required to complete this part  | <ul> <li>Complete if the organization answet.</li> </ul>  | red "Y   | es" or   | n Form 990, Part IV, I  | ine 17. Form 990-EZ  | filers are not  |
| <ul> <li>1 Indicate whether the organization rais a Mail solicitations</li> <li>b Internet and email solicitations</li> <li>c Phone solicitations</li> <li>d In-person solicitations</li> <li>2 a Did the organization have a written of key employees listed in Form 990, P</li> <li>b If "Yes," list the 10 highest paid individed the compensated at least \$5,000 by the</li> </ul> | e Solicitat f Solicitat g Special  or oral agreement with any individual tart VII) or entity in connection with previduals or entities (fundraisers) pursua | tion of<br>tion of<br>fundra<br>(includanted)                              | non-g<br>gover<br>aising<br>ling of<br>onal fu | overnment grants nment grants events ficers, directors, trus undraising services? | tees, or Yes   |   |
| (i) Name and address of individual or entity (fundraiser)   | (ii) Activity   | (iii) Did<br>fundraiser<br>have custody<br>or control of<br>contributions? |  | (iv) Gross receipts from activity   | (v) Amount paid<br>to (or retained by)<br>fundraiser<br>listed in col. (i) | (vi) Amount paid<br>to (or retained by)<br>organization |
|   |   | Yes  | No   |   |  |   |
|   |   |  |  |   |  |   |
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|   |   |  |  |   |  |   |
| Total  3 List all states in which the organizatio or licensing.   | on is registered or licensed to solicit o   | ontrib   | utions   | or has been notified  | it is exempt from re   | gistration  |
|   |   |  |  |   |  |   |
|   |   |  |  |   |  |   |
|   |   |  |  |   |  |   |
|   |   |  |  |   |  |   |
|   |   |  |  |   |  |   |
| LHA For Paperwork Reduction Act Noti  | ice, see the Instructions for Form 9  | 90 or  | 990-E  | <b>Z</b> . 9  | Schedule G (Form 9   | 90 or 990-EZ) 2020                                      |

032081 11-25-20

Schedule G (Form 990 or 990-EZ) 2020 TWIN CITIES HABITAT FOR HUMANITY, INC. 36-3363171 Page 2

Part II Fundraising Events Complete if the experience accordance in the experience accordance accordance in the experience accordance a

| Pa              | irt i | of fundraising events. Complete if the           | -                       |                            |                   |                            |
|-----------------|-------|--|-------------------------|----------------------------|-------------------|----------------------------|
|                 |       | or randialong event contributions and gre        | (a) Event #1            | (b) Event #2               | (c) Other events  | 1                          |
|                 |       |  | HARD HAT                | RAISE THE                  | NONE              | (d) Total events           |
|                 |       |  | 1                       |                            | HOME              | (add col. (a) through      |
|                 |       |  | DINNER<br>(event type)  | ROOF GOLF EV (event type)  | (total number)    | col. <b>(c)</b> )          |
| ne              |       |  | (event type)            | (event type)               | (total number)    |                            |
| Revenue         | 1     | Gross receipts                                   | 1,005,425.              | 18,249.                    |                   | 1,023,674.                 |
|                 | 2     | Less: Contributions                              | 858,657.                | 18,249.                    |                   | 876,906.                   |
|                 | 3     | Gross income (line 1 minus line 2)               | 146,768.                |                            |                   | 146,768.                   |
|                 | 4     | Cash prizes                                      |                         |                            |                   |                            |
| s               | 5     | Noncash prizes                                   |                         |                            |                   |                            |
| shense          | 6     | Rent/facility costs                              |                         |                            |                   |                            |
| Direct Expenses | 7     | Food and beverages                               |                         |                            |                   |                            |
|                 | 8     | Entertainment                                    | 3,500.                  |                            |                   | 3,500.                     |
|                 | 9     | Other direct expenses                            |                         |                            |                   | 134,758.                   |
|                 | 10    |  |                         |                            | •                 | 138,258.                   |
|                 | 11    | •  |                         |                            | _                 | 8,510.                     |
| Pa              |       | Gaming. Complete if the organization             |                         |                            |                   | .,,,,,,,                   |
|                 |       | \$15,000 on Form 990-EZ, line 6a.                |                         |                            |                   |                            |
| -               |       |  | (a) Pingo               | (b) Pull tabs/instant      | (c) Other gaming  | (d) Total gaming (add      |
| Revenue         |       |  | (a) Bingo               | bingo/progressive bingo    | (c) Other garning | col. (a) through col. (c)) |
| eve             |       |  |                         |                            |                   |                            |
| ж               | 1     | Gross revenue                                    |                         |                            |                   |                            |
|                 |       |  |                         |                            |                   |                            |
| တ္သ             | 2     | Cash prizes                                      |                         |                            |                   |                            |
| xpense          | 3     | Noncash prizes                                   |                         |                            |                   |                            |
| Direct Expenses | 4     | Rent/facility costs                              |                         |                            |                   |                            |
|                 | 5     | Other direct expenses                            |                         |                            |                   |                            |
|                 |       |  | Yes %                   | Yes %                      | Yes %             |                            |
|                 | 6     | Volunteer labor                                  | No No                   | No No                      | No                |                            |
|                 | 7     | Direct expense summary. Add lines 2 through      | n 5 in column (d)       |                            | <b>&gt;</b>       |                            |
|                 | 8     | Net gaming income summary. Subtract line 7       | from line 1, column (d) |                            | <b>&gt;</b>       |                            |
|                 |       |  |                         |                            |                   |                            |
|                 |       | ter the state(s) in which the organization condu | _                       |                            |                   |                            |
|                 |       | the organization licensed to conduct gaming ac   |                         |                            |                   | . L Yes  No                |
| b               | lf "  | No," explain:                                    |                         |                            |                   |                            |
|                 | _     |  |                         |                            |                   |                            |
| 10°             | \\/   | ere any of the organization's gaming licenses re | avoked suspended or to  | erminated during the tay v | par?              | Yes No                     |
|                 |       | Yes," explain:                                   |                         |                            | ou :              | 1031NO                     |
| ~               |       | , <u></u>  |                         |                            |                   |                            |
|                 |       |  |                         |                            |                   |                            |
|                 |       |  |                         |                            | 0.1               |                            |
| 03208           | 32 11 | 1-25-20  |                         |                            | Schedule G (Fo    | rm 990 or 990-EZ) 2020     |

| Sch | edule G (Form 990 or 990-EZ) 2020 TWIN CITIES HABITAT FOR HUMANITY, INC. 36-3   | <u> 363171</u>    | Page 3   |
|-----|---|-------------------|----------|
| 11  | Does the organization conduct gaming activities with nonmembers?  | Yes               | ☐ No     |
| 12  | Is the organization a grantor, beneficiary or trustee of a trust, or a member of a partnership or other entity formed   |                   |          |
|     | to administer charitable gaming?  | Yes               | No       |
| 13  | Indicate the percentage of gaming activity conducted in:  |                   |          |
|     | The organization's facility   | 13a               | %        |
|     | An outside facility   | 13b               |          |
|     | Enter the name and address of the person who prepares the organization's gaming/special events books and records:   | 130               |          |
| 14  | enter the name and address of the person who prepares the organization's gaming/special events books and records:   |                   |          |
|     | Name  |                   |          |
|     | Address   |                   |          |
| 15a | Does the organization have a contract with a third party from whom the organization receives gaming revenue?  | Yes               | ☐ No     |
| b   | olf "Yes," enter the amount of gaming revenue received by the organization > \$ and the amount  |                   |          |
|     | of gaming revenue retained by the third party > \$  |                   |          |
| c   | : If "Yes," enter name and address of the third party:  |                   |          |
|     | The foot state and address of the time party.   |                   |          |
|     | Name  |                   |          |
|     | Address ►   |                   |          |
|     | Address P   |                   |          |
| 16  | Gaming manager information:   |                   |          |
|     | Name  |                   |          |
|     |   |                   |          |
|     | Gaming manager compensation > \$  |                   |          |
|     | Description of continuous stated N  |                   |          |
|     | Description of services provided  |                   |          |
|     |   |                   |          |
|     |   |                   |          |
|     | ☐ Director/officer ☐ Employee ☐ Independent contractor  |                   |          |
| 17  | Mandatory distributions:  |                   |          |
|     | Is the organization required under state law to make charitable distributions from the gaming proceeds to   |                   |          |
| •   | undain the state service linears?   | Yes               | □ No     |
|     | retain the state gaming license?  | res               |          |
|     | Enter the amount of distributions required under state law to be distributed to other exempt organizations or spent in the  |                   |          |
| Do  | organization's own exempt activities during the tax year \( \bigcirc\) \$  TIV Supplemental Information. Provide the explanations required by Part I, line 2b, columns (iii) and (v); and Part III. |                   |          |
| Pa  | 2 Sprand Sy Fair 1, into 25, coldmin (ii) and (v), and rai  | t III, lines 9, 9 | 9b, 10b, |
|     | 15b, 15c, 16, and 17b, as applicable. Also provide any additional information. See instructions.  |                   |          |
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| Schedule G | (Form 990 or 990-EZ)                          | TWIN CITIES         | HABITAT | FOR | HUMANITY, | INC. | 36-3363171 | Page 4 |
|------------|---|---------------------|---------|-----|-----------|------|------------|--------|
| Part IV    | (Form 990 or 990-EZ) <b>Supplemental Info</b> | rmation (continued) |         |     |           |      |            |        |
|            |   |                     |         |     |           |      |            |        |
|            |   |                     |         |     |           |      |            |        |
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# SCHEDULE J (Form 990)

**Compensation Information** 

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

➤ Complete if the organization answered "Yes" on Form 990, Part IV, line 23. ➤ Attach to Form 990. Open to Public

Inspection

OMB No. 1545-0047

Department of the Treasury
Internal Revenue Service

Name of the organization

► Go to www.irs.gov/Form990 for instructions and the latest information.

TWIN CITIES HABITAT FOR HUMANITY, INC.

 $\begin{array}{c} \textbf{Employer identification number} \\ 36-3363171 \end{array}$ 

| Tax Check the appropriate box(es) if the organization provided any of the following to or for a person listed on Form 990, Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.    First-class or charter travel   | No            |
|--|---------------|
| Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.    First-class or charter travel  |               |
| First-class or charter travel    Housing allowance or residence for personal use   Travel for companions   Payments for business use of personal residence   Tax indemnification and gross-up payments   Health or social club dues or initiation fees   Discretionary spending account   Personal services (such as maid, chauffeur, chef)    b   If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain   1b     2   Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors, trustees, and officers, including the CEO/Executive Director, regarding the items checked on line 1a?   2     3   Indicate which, if any, of the following the organization used to establish the compensation of the organization's CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III.   X   Compensation committee   X   Written employment contract   Written employment contract   Verification   Verifica |               |
| Travel for companions  Travel for companions  Tax indemnification and gross-up payments  Health or social club dues or initiation fees  Discretionary spending account  Personal services (such as maid, chauffeur, chef)  If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain  Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors, trustees, and officers, including the CEO/Executive Director, regarding the items checked on line 1a?  Indicate which, if any, of the following the organization used to establish the compensation of the organization's CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III.  X Compensation committee  |               |
| Tax indemnification and gross-up payments Discretionary spending account Personal services (such as maid, chauffeur, chef)  b If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain  Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors, trustees, and officers, including the CEO/Executive Director, regarding the items checked on line 1a?  Indicate which, if any, of the following the organization used to establish the compensation of the organization's CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III.  X Compensation committee X Written employment contract   |               |
| Discretionary spending account  Personal services (such as maid, chauffeur, chef)  b If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain  Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors, trustees, and officers, including the CEO/Executive Director, regarding the items checked on line 1a?  Indicate which, if any, of the following the organization used to establish the compensation of the organization's CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III.  X Compensation committee  |               |
| b If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain  2 Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors, trustees, and officers, including the CEO/Executive Director, regarding the items checked on line 1a?  2 Indicate which, if any, of the following the organization used to establish the compensation of the organization's CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III.  X Compensation committee   |               |
| reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain  2 Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors, trustees, and officers, including the CEO/Executive Director, regarding the items checked on line 1a?  2 Indicate which, if any, of the following the organization used to establish the compensation of the organization's CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III.  X Compensation committee  X Written employment contract  |               |
| reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain  2 Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors, trustees, and officers, including the CEO/Executive Director, regarding the items checked on line 1a?  2 Indicate which, if any, of the following the organization used to establish the compensation of the organization's CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III.  X Compensation committee  X Written employment contract  |               |
| Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors, trustees, and officers, including the CEO/Executive Director, regarding the items checked on line 1a?  Indicate which, if any, of the following the organization used to establish the compensation of the organization's CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III.  X Compensation committee   |               |
| trustees, and officers, including the CEO/Executive Director, regarding the items checked on line 1a?  Indicate which, if any, of the following the organization used to establish the compensation of the organization's CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III.  X Compensation committee  X Written employment contract   |               |
| Indicate which, if any, of the following the organization used to establish the compensation of the organization's CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III.  X Compensation committee  X Written employment contract  |               |
| CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III.  X Ompensation committee   |               |
| CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III.  X Ompensation committee   |               |
| establish compensation of the CEO/Executive Director, but explain in Part III.  X Compensation committee  X Written employment contract  |               |
| X Compensation committee X Written employment contract   |               |
|  |               |
|  |               |
| X Independent compensation consultant X Compensation survey or study   |               |
| X Form 990 of other organizations X Approval by the board or compensation committee  |               |
|  |               |
| 4 During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing   |               |
| organization or a related organization:  |               |
| a Receive a severance payment or change-of-control payment?  | X<br>X        |
|  | <u>X</u>      |
| - variopase monocoro paymon monocoro paymon and a gonom  | X             |
| If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.  |               |
| Only position FOI(s)(2) FOI(s)(4) and FOI(s)(90) againstians must consulate lines F O  |               |
| Only section 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9.   |               |
| 5 For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of:   |               |
|  | Y             |
| a The organization?  5a  | $\frac{x}{x}$ |
| b Any related organization?  If "Yes" on line 5a or 5b, describe in Part III.  |               |
|  |               |
| 6 For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of:   |               |
|  | X             |
|  | X             |
| b Any related organization?  If "Yes" on line 6a or 6b, describe in Part III.  |               |
| 7 For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed payments   |               |
|  | Х             |
| 8 Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the  |               |
|  | Х             |
| 9 If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in   |               |
| Regulations section 53.4958-6(c)?  |               |

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule J (Form 990) 2020

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that aren't listed on Form 990, Part VII.

Note: The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

|                         |      | (B) Breakdown of         | W-2 and/or 1099-MI                  | SC compensation                           | (C) Retirement and other deferred | (D) Nontaxable benefits | (E) Total of columns<br>(B)(i)-(D) | (F) Compensation in column (B)            |
|-------------------------|------|--------------------------|-------------------------------------|---|-----------------------------------|-------------------------|------------------------------------|---|
| (A) Name and Title      |      | (i) Base<br>compensation | (ii) Bonus & incentive compensation | (iii) Other<br>reportable<br>compensation | compensation                      | Derients                | (6)(1)-(0)                         | reported as deferred<br>on prior Form 990 |
| (1) CHRISTOPHER COLEMAN | (i)  | 296,803.                 | 0.                                  | 0.  | 8,904.                            | 29,349.                 | 335,056.                           | 0.  |
| PRESIDENT & CEO         | (ii) | 0.                       | 0.                                  | 0.  | 0.                                | 0.                      | 0.                                 | 0.  |
| (2) CATHY LAWRENCE      | (i)  | 199,013.                 | 0.                                  | 0.  | 5,970.                            | 502.                    | 205,485.                           | 0.  |
| VP OF DEVELOPMENT       | (ii) | 0.                       | 0.                                  | 0.  | 0.                                | 0.                      | 0.                                 | 0.  |
| (3) ROBYN BIPES-TIMM    | (i)  | 117,564.                 | 0.                                  | 0.  | 3,527.                            | 18,654.                 | 139,745.                           | 0.  |
| CHIEF STRATEGY OFFICER  | (ii) | 50,384.                  | 0.                                  | 0.  | 1,511.                            | 7,995.                  |                                    | 0.  |
| (4) JOE KHAWAJA         | (i)  | 159,922.                 | 0.                                  | 0.  | 4,798.                            | 23,294.                 | 188,014.                           | 0.  |
| CFO                     | (ii) | 0.                       | 0.                                  | 0.  | 0.                                | 0.                      | 0.                                 | 0.  |
| (5) CHAD BOULEY         | (i)  | 144,715.                 | 0.                                  | 0.  | 4,341.                            | 27,679.                 | 176,735.                           | 0.  |
| CRO                     | (ii) | 0.                       | 0.                                  | 0.  | 0.                                | 0.                      | 0.                                 | 0.  |
|                         | (i)  |                          |                                     |   |                                   |                         |                                    |   |
|                         | (ii) |                          |                                     |   |                                   |                         |                                    |   |
|                         | (i)  |                          |                                     |   |                                   |                         |                                    |   |
|                         | (ii) |                          |                                     |   |                                   |                         |                                    |   |
|                         | (i)  |                          |                                     |   |                                   |                         |                                    |   |
|                         | (ii) |                          |                                     |   |                                   |                         |                                    |   |
|                         | (i)  |                          |                                     |   |                                   |                         |                                    |   |
|                         | (ii) |                          |                                     |   |                                   |                         |                                    |   |
|                         | (i)  |                          |                                     |   |                                   |                         |                                    |   |
|                         | (ii) |                          |                                     |   |                                   |                         |                                    |   |
|                         | (i)  |                          |                                     |   |                                   |                         |                                    |   |
|                         | (ii) |                          |                                     |   |                                   |                         |                                    |   |
|                         | (i)  |                          |                                     |   |                                   |                         |                                    |   |
|                         | (ii) |                          |                                     |   |                                   |                         |                                    |   |
|                         | (i)  |                          |                                     |   |                                   |                         |                                    |   |
|                         | (ii) |                          |                                     |   |                                   |                         |                                    |   |
|                         | (i)  |                          |                                     |   |                                   |                         |                                    |   |
|                         | (ii) |                          |                                     |   |                                   |                         |                                    |   |
|                         | (i)  |                          |                                     |   |                                   |                         |                                    |   |
|                         | (ii) |                          |                                     |   |                                   |                         |                                    |   |
|                         | (i)  |                          |                                     |   |                                   |                         |                                    |   |
|                         | (ii) |                          |                                     |   |                                   |                         |                                    |   |

Page 3

Schedule J (Form 990) 2020

# **SCHEDULE M** (Form 990)

**Noncash Contributions** 

OMB No. 1545-0047

Open to Public Inspection

Department of the Treasury Internal Revenue Service

Name of the organization

▶ Complete if the organizations answered "Yes" on Form 990, Part IV, lines 29 or 30.

Attach to Form 990.

► Go to www.irs.gov/Form990 for instructions and the latest information.

TWIN CITIES HABITAT FOR HUMANITY, INC.

Employer identification number 36-3363171

|   |  | (a)<br>Check if | (b)<br>Number of                   | (c)<br>Noncash con             | tribution     | Met            | (d)<br>hod of deterr | nining |
|---|--|-----------------|------------------------------------|--------------------------------|---------------|----------------|----------------------|--------|
|   |  | applicable      | contributions or items contributed | amounts repo<br>Form 990, Part |               |                | n contributior       |        |
| 1 | Art - Works of art                                 |                 |                                    |                                |               |                |                      |        |
| : | Art - Historical treasures                         |                 |                                    |                                |               |                |                      |        |
|   | Art - Fractional interests                         |                 |                                    |                                |               |                |                      |        |
|   | Books and publications                             |                 |                                    |                                |               |                |                      |        |
|   | Clothing and household goods                       |                 |                                    |                                |               |                |                      |        |
|   | Cars and other vehicles                            |                 |                                    |                                |               |                |                      |        |
|   | Boats and planes                                   |                 |                                    |                                |               |                |                      |        |
|   | Intellectual property                              |                 |                                    |                                |               |                |                      |        |
|   | Securities - Publicly traded                       | X               | 53                                 | 50                             | 3,135.        | STOCK 1        | MARKET               | QUOT:  |
|   | Securities - Closely held stock                    |                 |                                    |                                |               |                |                      |        |
|   | Securities - Partnership, LLC, or                  |                 |                                    |                                |               |                |                      |        |
|   | trust interests                                    |                 |                                    |                                |               |                |                      |        |
|   | Securities - Miscellaneous                         |                 |                                    |                                |               |                |                      |        |
|   | Qualified conservation contribution -              |                 |                                    |                                |               |                |                      |        |
|   | Historic structures                                |                 |                                    |                                |               |                |                      |        |
|   | Qualified conservation contribution - Other        |                 |                                    |                                |               |                |                      |        |
|   | Real estate - Residential                          |                 |                                    |                                |               |                |                      |        |
|   | Real estate - Commercial                           |                 |                                    |                                |               |                |                      |        |
|   | Real estate - Other                                |                 |                                    |                                |               |                |                      |        |
|   | Collectibles                                       |                 |                                    |                                |               |                |                      |        |
|   | Food inventory                                     |                 |                                    |                                |               |                |                      |        |
|   | Drugs and medical supplies                         |                 |                                    |                                |               |                |                      |        |
|   | Taxidermy  |                 |                                    |                                |               |                |                      |        |
|   | Historical artifacts                               |                 |                                    |                                |               |                |                      |        |
|   | Scientific specimens                               |                 |                                    |                                |               |                |                      |        |
|   | Archeological artifacts                            |                 |                                    |                                |               |                |                      |        |
|   | Other ► ( CONSTRUCTION )                           | X               | 125                                | 38'                            | 7,435.        | FAIR M         | ARKET V              | ALUE   |
|   | Other ► ( EVENTS )                                 | X               | 159                                | 13:                            | 9,068.        | FAIR M         | ARKET V              | ALUE   |
|   | Other ► ( EQUIPMENT & T )                          | X               | 13                                 | 1                              | 0,069.        | FAIR M         | ARKET V              | ALUE   |
|   | Other ( )  |                 |                                    |                                |               |                |                      |        |
|   | Number of Forms 8283 received by the organiz       | ation during    | the tax year for co                | ontributions                   |               |                |                      |        |
|   | for which the organization completed Form 828      | 33, Part V, D   | onee Acknowledge                   | ement                          | 29            |                |                      | 1      |
|   |  |                 |                                    |                                |               |                |                      | Yes    |
| 3 | During the year, did the organization receive by   | contributio     | n any property rep                 | orted in Part I, lir           | nes 1 throug  | gh 28, that it |                      |        |
|   | must hold for at least three years from the date   | of the initia   | l contribution, and                | which isn't requi              | ired to be u  | sed for        |                      |        |
|   | exempt purposes for the entire holding period?     |                 | ,                                  | ·                              |               |                | 30                   | a      |
| ) | If "Yes," describe the arrangement in Part II.     |                 |                                    |                                |               |                |                      |        |
|   | Does the organization have a gift acceptance p     | olicy that re   | equires the review o               | of any nonstanda               | ırd contribu  | tions?         | 3                    | 1 X    |
| 3 | Does the organization hire or use third parties of | -               | · ·                                | •                              |               |                | ·····                |        |
|   | contributions?                                     |                 | •                                  | , ,                            |               |                | 32                   | a X    |
|   | If "Yes," describe in Part II.                     |                 |                                    |                                |               |                |                      |        |
| ס | • • • • • • • • • • • • • • • • • • •              |                 |                                    |                                |               |                |                      |        |
| ) | If the organization didn't report an amount in co  | olumn (c) foi   | a type of property                 | for which colum                | ın (a) is che | cked.          |                      |        |

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990. Schedule M (Form 990) 2020

032142 11-23-20 Schedule M (Form 990) 2020

#### SCHEDULE O

(Form 990 or 990-EZ)

# Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

Attach to Form 990 or 990-FZ

► Attach to Form 990 or 990-EZ.

Go to www.irs.gov/Form990 for the latest information.

Inspection

Department of the Treasury
Internal Revenue Service

Name of the organization

TWIN CITIES HABITAT FOR HUMANITY, INC.

Employer identification number 36-3363171

OMB No. 1545-0047

FORM 990, PART III, LINE 1, DESCRIPTION OF ORGANIZATION MISSION:

WHICH CREATE AND PRESERVE HOMEOWNERSHIP IN THE COMMUNITY WHILE ENGAGING

THE COMMUNITY IN THE ISSUES OF AFFORDABLE HOMEOWNERSHIP.

FORM 990, PART III, LINE 4A, PROGRAM SERVICE ACCOMPLISHMENTS:

BUILD OR RENOVATE HOMES. MORE THAN 1,550 FAMILIES HAVE PURCHASED HOMES

SINCE 1985. THE ANNUAL FORECLOSURE RATE IS UNDER 1% THANKS TO DILIGENT

WORK IN SELECTING AND PREPARING FAMILIES. TCHFH HAS MARKETING AND

OUTREACH EFFORTS TO ENGAGE COMMUNITIES, PARTICULARLY COMMUNITIES OF

COLOR.

FORM 990, PART III, LINE 4D, OTHER PROGRAM SERVICES:

PRESERVING HOMEOWNERSHIP INCLUDES THREE PROGRAMS WHICH ALLOW EXISTING

HOMEOWNERS IN THE COMMUNITY TO REMAIN IN THEIR HOME. A BRUSH WITH

KINDNESS PROVIDES PAINTING, LANDSCAPING, AND REPAIRS TO QUALIFYING

LOW-INCOME HOMEOWNERS STRUGGLING TO MAINTAIN THEIR HOMES. PRIORITY IS

GIVEN TO THE ELDERLY, VETERANS, THOSE WITH DISABILITIES, AND SINGLE

PARENTS. A BRUSH WITH KINDNESS PARTNERED WITH 35 LOCAL HOMEOWNERS IN

FY2021. MORE THAN 2,080 PAINT AND REPAIR PROJECTS HAVE BEEN COMPLETED

SINCE A BRUSH WITH KINDNESS WAS STARTED IN 1998. ON AVERAGE, 1,450

VOLUNTEERS SUPPORT PAINT AND HOME REPAIR PROJECTS EACH YEAR.

IN FY2018, TCHFH LAUNCHED A PILOT AN AGE IN PLACE PROGRAM TO HELP

LOW-INCOME OLDER HOMEOWNERS SAFELY REMAIN IN THE HOMES THEY OWN AND

LOVE. IN FY2020, THE PROGRAM WAS BRANDED AND TRADEMARKED AGE WELL AT

HOME (AWAH). IN PARTNERSHIP WITH HEALTHCARE PROVIDERS, AWAH DELIVERS

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ. Schedule O (Form 990 or 990-EZ) 2020

032211 11-20-20

**Employer identification number** Name of the organization TWIN CITIES HABITAT FOR HUMANITY, INC. 36-3363171 HOME ACCESSIBILITY MODIFICATIONS, MAINTENANCE SERVICES, REGULAR CHORE SERVICES, AND OTHER HEALTH AND WELLBEING SERVICES TO OLDER HOMEOWNERS. AWAH PARTNERED WITH 30 LOCAL HOMEOWNERS IN FY 2021 IN THE PROGRAM'S THIRD FULL YEAR. TCHFH ALSO HAS A MORTGAGE FORECLOSURE PREVENTION PROGRAM THAT SERVES HOMEOWNERS FACING FORECLOSURE BY PROVIDING FREE FINANCIAL REVIEWS AND REFERRALS. IT PUTS HOMEOWNERS ON A PATH TOWARD HOUSING AND FINANCIAL STABILITY. THIS PROGRAM SERVED 46 HOUSEHOLDS IN FY2021. IN RESPONSE TO THE HEATH AND ECONOMIC CRISES BROUGHT BY COVID-19, TCHFH INTRODUCED NEW MORTGAGE RELIEF OPTIONS FOR HABITAT HOMEOWNERS. THE OPTIONS ARE AN EXTENSION OF OUR USUAL POST-PURCHASE SUPPORT AND MORTGAGE PREVENTION SERVICES. HABITAT HOMEOWERS FACING HARDSHIP DUE TO COVID-19 CAN PLACE THEIR MORTGAGE PAYMENTS INTO A BRIEF DEFERRMENT WITHOUT ADDITIONAL INTEREST, FEES, OR IMPACT ON THEIR CREDIT SUPPORT. IN ADDITION, TCHFH HAS MADE SIGNIFICANT OPERATIONAL ADJUSTMENTS IN RESPONSE TO COVID-19. VOLUNTEER ACTIVITIES WERE MODIFIED (AND TEMPORARILY SUSPENDED) AND OUR HOMEBUILDING TEAM HAS INTRODUCED ADDITIONAL SAFETY MEASURES. ALL OFFICE STAFF ARE WORKING REMOTELY. ALL CLIENT SERVICES ARE DELIVERED REMOTELY, INCLUDING VIRTUAL HOMEOWNSERSHIP EDUCATION SESSIONS AND VIRTUAL FINANCIAL COACHING. EXPENSES \$ 1,436,425. INCLUDING GRANTS OF \$ 0. REVENUE \$ 0. FORM 990, PART VI, SECTION A, LINE 1: THE EXECUTIVE COMMITTEE SHALL CONSIST OF THE PRESIDENT, SECRETARY, TREASURER, CHAIR OF THE BOARD AND VICE CHAIR OF THE BOARD. THE EXECUTIVE COMMITTEE MAY RECOMMEND ACTIONS TO THE BOARD OF DIRECTORS BUT MAY NOT BY

Schedule O (Form 990 or 990-EZ) 2020

Name of the organization

**Employer identification number** 

TWIN CITIES HABITAT FOR HUMANITY, INC. 36-3363171

ITSELF TAKE ACTION ON BEHALF OF THE CORPORATION, EXCEPT TO THE EXTENT THE

BOARD OF DIRECTORS EXPRESSLY DELEGATES SUCH AUTHORITY TO THE EXECUTIVE

COMMITTEE. IN THE EVENT THAT THE EXECUTIVE COMMITTEE DETERMINES THAT AN

ACTION NEEDS TO BE TAKEN BEFORE THE NEXT REGULARLY-SCHEDULED BOARD MEETING,

THE CHAIR OF THE BOARD SHALL CALL A SPECIAL MEETING OF THE BOARD OR TAKE

FORM 990, PART VI, SECTION B, LINE 11B:

STEPS TO HAVE AN ACTION WITHOUT A MEETING.

THE FORM 990 IS PREPARED BY AN INDEPENDENT PUBLIC ACCOUNTING FIRM AND A

DETAILED REVIEW IS CONDUCTED BY MANAGEMENT. THE FORM 990 IS FIRST REVIEWED

AND APPROVED BY THE AUDIT COMMITTEE, AND THEN THE PUBLIC INSPECTION COPY IS

FORWARDED ON TO THE BOARD OF DIRECTORS FOR FINAL APPROVAL BEFORE FILING.

FORM 990, PART V, LINE 2A:

THE TOTAL NUMBER OF INDIVIDUALS REPORTED ON FORM W-3 AS FILED WITH THE

IRS INCLUDES INDIVIDUALS FOR WHICH TWIN CITIES HABITAT FOR HUMANITY

ACTS AS A PROCESSING AGENT FOR AFFILIATED ORGANIZATIONS AS WELL AS

INTERNS. THE REPORTED NUMBER OF 205 INCLUDES 193 FULL- AND PART-TIME

EMPLOYEES OF TWIN CITIES HABITAT FOR HUMANITY, INC., 6 EMPLOYEES OF

TCHFH LENDING, INC. AND 6 EMPLOYEES OF HABITAT MINNESOTA DURING THE

CALENDAR YEAR ENDED DECEMBER 31, 2018.

FORM 990, PART VI, SECTION B, LINE 12C:

MONITORING AND REPORTING BOARD OF DIRECTOR AND KEY EMPLOYEE CONFLICTS ARE

DESCRIBED IN THE GOVERNING DOCUMENTS, REVIEWED IN INITIAL TRAINING, UPDATED

ANNUALLY AND KNOWN BY OTHER MEMBERS. PROTOCOL FOR CONFLICTED VOTES OR

DECISIONS IS PROVIDED IN GOVERNING DOCUMENTS AND USED IN MEETINGS.

032212 11-20-20

| Name of the organization  TWIN CITIES HABITAT FOR HUMANITY, INC. | Employer identification number 36-3363171 |
|--|---|
| CONFLICTED DECISIONS AT THE BOARD LEVEL REQUIRES ANNOUNCEM       | ENT OF THE                                |
| CONFLICT AND WITHDRAWAL FROM VOTING ON THE ISSUE. IF THE C       | ONFLICT IS                                |
| SIGNIFICANT, THE MEMBER WILL BE ASKED TO LEAVE THE MEETING       | DURING                                    |
| DISCUSSIONS.   |   |
|  |   |
| AT THE STAFF LEVEL, CONFLICTS ARE IDENTIFIED VIA CONFLICT        | STATEMENTS                                |
| PROVIDED UPON EMPLOYMENT AND REGULARLY UPDATED. NOTICE IS        | GIVEN TO THE                              |
| SUPERVISOR OF POSSIBLE CONFLICT ACTIVITIES. SIGNIFICANT OR       | COMPLEX                                   |
| CONFLICTS ARE EXAMINED AND RESOLVED BY THE EXECUTIVE STAFF       | . OPERATING                               |
| DECISIONS WHICH ARE CONFLICTED ARE MADE BY STAFF SENIOR TO       | THE PARTY                                 |
| INVOLVED.  |   |
|  |   |
| ALL PROCEEDINGS ARE DOCUMENTED IN THE MEETING MINUTES OR A       | S OTHERWISE                               |
| APPROPRIATE.   |   |
|  |   |
| FORM 990, PART VI, SECTION B, LINE 15A:                          |   |
| ANNUALLY, A COMPETITIVE MARKET ANALYSIS IS COMPLETED BY AN       | OUTSIDE                                   |
| CONSULTANT WHICH INCLUDES A CROSS SECTION OF TWIN CITIES H       | ABITAT'S C-LEVEL                          |
| POSITIONS. THE SALARY FOR THE PRESIDENT IS DETERMINED THRO       | UGH ALIGNMENT                             |
| WITH OTHER C-LEVEL SALARIES OF THE ORGANIZATION. IT IS THE       | N SUBMITTED TO                            |
| THE BOARD FOR REVIEW AND APPROVAL. THIS PROCESS WAS LAST C       | OMPLETED IN 2019.                         |
|  |   |
| ANNUALLY, A COMPETITIVE MARKET ANALYSIS IS COMPLETED BY AN       | OUTSIDE                                   |

ANNUALLY, A COMPETITIVE MARKET ANALYSIS IS COMPLETED BY AN OUTSIDE

CONSULTANT WHICH INCLUDES A CROSS SECTION OF TWIN CITIES HABITAT'S C-LEVEL

POSITIONS. COMPENSATION FOR POSITIONS BELOW THE CEO LEVEL WERE REVIEWED

AND APPROVED BY THE CEO. AS PART OF THE ANNUAL PLANNING PROCESS THE BOARD

OF DIRECTORS REVIEWS COMPENSATION AS PART OF THE OVERALL BUDGET AND

DOCUMENTATION IS INCLUDED IN THE MEETING MINUTES. THIS PROCESS WAS LAST

#### **SCHEDULE R** (Form 990)

Related Organizations and Unrelated Partnerships

Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.

Attach to Form 990.

Department of the Treasury Internal Revenue Service Name of the organization

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

Open to Public Inspection

**Employer identification number** 

| TWIN CITIES HA  | ABITAT FOR HUMANI                   | TY, INC.                                      |                               |  | 36-33631                               | .71                                |       |
|---|-------------------------------------|---|-------------------------------|--|--|------------------------------------|-------|
| Part I Identification of Disregarded Entities. Complete   | ete if the organization answered "Y | Yes" on Form 990, Part IV, line 33            | 3.                            |  |  |                                    |       |
| (a) Name, address, and EIN (if applicable) of disregarded entity  | (b) Primary activity                | (c) Legal domicile (state of foreign country) | (d)<br>Total inco             | me End-of-yea                                    | r assets Direct o                      | <b>(f)</b><br>controlling<br>ntity | J     |
|   |                                     |   |                               |  |  |                                    |       |
| Part II Identification of Related Tax-Exempt Organizations during the tax year.                                   | ations. Complete if the organizat   | ion answered "Yes" on Form 990                | ), Part IV, line 34, I        | Decause it had one                               | or more related tax-exe                | mpt                                |       |
| (a) Name, address, and EIN of related organization  | (b) Primary activity                | (c) Legal domicile (state or foreign country) | (d)<br>Exempt Code<br>section | (e) Public charity status (if section 501(c)(3)) | (f) Direct controlling entity          | Section 5 contr                    | olled |
| TCHFH COMMUNITY HOUSING DEVELOPMENT ORGANIZATION, INC 20-1700383, 1954 UNIVERSITY AVENUE WEST, ST. PAUL, MN 55104 | AFFORDABLE HOUSING DEVELOPMENT      | MINNESOTA                                     | 501(C)(3)                     | LINE 12B, II                                     | TWIN CITIES HABITAT FOR HUMANITY, INC. | х                                  |       |
| TCHFH LENDING, INC 81-1958719  1954 UNIVERSITY AVENUE WEST  ST. PAUL, MN 55104                                    | MORTGAGE LENDING                    | MINNESOTA                                     | 501(C)(3)                     |  | TWIN CITIES HABITAT FOR HUMANITY, INC. | X                                  |       |
|   |                                     |   |                               |  |  |                                    |       |

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule R (Form 990) 2020

Part III Identification of Related Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a partnership during the tax year.

| (a)  | (b)              | (c)                                       | (d)                | (e)  | (f)            | (g)                         | (1      | h)        | (i)             | (j)       | (k)        |
|--|------------------|---|--------------------|--|----------------|-----------------------------|---------|-----------|-----------------|-----------|------------|
| Name, address, and EIN of related organization | Primary activity | Legal<br>domicile<br>(state or<br>foreign | Direct controlling | Predominant income<br>(related, unrelated,<br>excluded from tax under<br>sections 512-514) | Share of total | Share of end-of-year assets | Disprop | ortionata | Code V-UBI      | General o | Percentage |
|  |                  | country)                                  |                    | sections 512-514)  |                |                             | Yes     | No        | K-1 (Form 1065) | Yes No    |            |
|  |                  |   |                    |  |                |                             |         |           |                 |           |            |
|  |                  |   |                    |  |                |                             |         |           |                 |           |            |
|  |                  |   |                    |  |                |                             |         |           |                 |           |            |
|  |                  |   |                    |  |                |                             |         |           |                 |           |            |
|  |                  |   |                    |  |                |                             |         |           |                 |           |            |
|  |                  |   |                    |  |                |                             |         |           |                 |           |            |
|  |                  |   |                    |  |                |                             |         |           |                 |           |            |
|  |                  |   |                    |  |                |                             |         |           |                 |           |            |
|  |                  |   |                    |  |                |                             |         |           |                 |           |            |
|  |                  |   |                    |  |                |                             |         |           |                 |           |            |
|  |                  |   |                    |  |                |                             |         |           |                 |           |            |
|  |                  |   |                    |  |                |                             |         |           |                 |           |            |
|  |                  |   |                    |  |                |                             |         |           |                 |           |            |
|  |                  |   |                    |  |                |                             |         |           |                 |           |            |
|  |                  |   |                    |  |                |                             |         |           |                 |           |            |
|  |                  |   |                    |  |                |                             |         |           |                 |           |            |
|  |                  |   |                    | 1  |                |                             |         |           | 1               |           |            |

Part IV Identification of Related Organizations Taxable as a Corporation or Trust. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a corporation or trust during the tax year.

| (a)  | (b)              | (c)  | (d)                       | (e)   | (f)                   | (g)                               | (h)                     | Section<br>512(b)(13)<br>controlled<br>entity? |    |
|--|------------------|--|---------------------------|---|-----------------------|-----------------------------------|-------------------------|--|----|
| Name, address, and EIN of related organization | Primary activity | Legal domicile<br>(state or<br>foreign<br>country) | Direct controlling entity | Type of entity<br>(C corp, S corp,<br>or trust) | Share of total income | Share of<br>end-of-year<br>assets | Percentage<br>ownership |  |    |
|  |                  | Couriery)  |                           |   |                       |                                   |                         | Yes  | No |
|  |                  |  |                           |   |                       |                                   |                         |  |    |
|  | -                |  |                           |   |                       |                                   |                         |  |    |
|  |                  |  |                           |   |                       |                                   |                         |  |    |
|  |                  |  |                           |   |                       |                                   |                         |  |    |
|  |                  |  |                           |   |                       |                                   |                         |  |    |
|  |                  |  |                           |   |                       |                                   |                         |  |    |
|  |                  |  |                           |   |                       |                                   |                         |  |    |
|  |                  |  |                           |   |                       |                                   |                         |  |    |
|  |                  |  |                           |   |                       |                                   |                         |  |    |
|  |                  |  |                           |   |                       |                                   |                         |  |    |
|  |                  |  |                           |   |                       |                                   |                         |  |    |
|  |                  |  |                           |   |                       |                                   |                         |  |    |
|  |                  |  |                           |   |                       |                                   |                         |  |    |
|  |                  |  |                           |   |                       |                                   |                         |  |    |

Part V Transactions With Related Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.

| Not | te: Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.  |       | Yes | No |  |  |
|-----|--|-------|-----|----|--|--|
| 1   | During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?                          |       |     |    |  |  |
| а   | Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity  | 1a    |     | X  |  |  |
|     | Gift, grant, or capital contribution to related organization(s)  | 1b    | Х   |    |  |  |
|     | Gift, grant, or capital contribution from related organization(s)  | 1c    |     | X  |  |  |
|     | Loans or loan guarantees to or for related organization(s)   | 1d    | X   |    |  |  |
|     | Loans or loan guarantees by related organization(s)  | 1e    |     | X  |  |  |
|     |  |       |     |    |  |  |
| f   | Dividends from related organization(s)   | 1f    |     | X  |  |  |
| g   | Sale of assets to related organization(s)  | 1g    |     | X  |  |  |
|     | Purchase of assets from related organization(s)  | 1h    |     | X  |  |  |
| i   | Exchange of assets with related organization(s)  | 1i    |     | X  |  |  |
| j   | Lease of facilities, equipment, or other assets to related organization(s)   | 1j    |     | X  |  |  |
|     |  |       |     |    |  |  |
| k   | Lease of facilities, equipment, or other assets from related organization(s)   | 1k    | X   |    |  |  |
|     | Performance of services or membership or fundraising solicitations for related organization(s)   | 11    | X   |    |  |  |
| m   | m Performance of services or membership or fundraising solicitations by related organization(s)  |       |     |    |  |  |
| n   | n Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)  |       |     |    |  |  |
|     | o Sharing of paid employees with related organization(s)   |       |     |    |  |  |
|     |  |       |     |    |  |  |
| р   | p Reimbursement paid to related organization(s) for expenses   |       |     |    |  |  |
|     | Reimbursement paid by related organization(s) for expenses   | 1q    |     | X  |  |  |
|     |  |       |     |    |  |  |
| r   | Other transfer of cash or property to related organization(s)  | 1r    | X   |    |  |  |
| s   | Other transfer of cash or property from related organization(s)  | 1s    |     | X  |  |  |
| 2   | If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds. |       |     |    |  |  |
|     | (a) (b) (c) (d)  Name of related organization Transaction Amount involved Method of determining amount invo  | olved |     |    |  |  |

(a)
Name of related organization

(b)
Transaction type (a-s)

(c)
Amount involved

Method of determining amount involved

(d)
Method of determining amount involved

(1) TCHFH LENDING, INC.

O 540,776. ACTUAL COMPENSATION EXPENSE

(2) TCHFH LENDING, INC.

M 270,378. CASH PAID

(3) TCHFH LENDING, INC.

L 120,000. MANAGEMENT FEE PAID

(4)

(5)

Part VI Unrelated Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

| (a) Name, address, and EIN of entity | (b) Primary activity | (c) | (d) Predominant income (related, unrelated, excluded from tax under sections 512-514) | Are all partners sec. 501(c)(3) orgs.?  Yes No | (f)<br>Share of<br>total<br>income | (g)<br>Share of<br>end-of-year<br>assets | (h) Disproptionate allocation | Code V-UBI<br>amount in box 2<br>of Schedule K- | General of managing partner?  Yes No | (k) r Percentage ownership |
|--------------------------------------|----------------------|-----|---|--|------------------------------------|--|-------------------------------|---|--------------------------------------|----------------------------|
|                                      |                      |     |   |  |                                    |  |                               |   |                                      |                            |
|                                      |                      |     |   |  |                                    |  |                               |   |                                      |                            |
|                                      |                      |     |   |  |                                    |  |                               |   |                                      |                            |
|                                      |                      |     |   |  |                                    |  |                               |   |                                      |                            |
|                                      |                      |     |   |  |                                    |  |                               |   |                                      |                            |
|                                      |                      |     |   |  |                                    |  |                               |   |                                      |                            |
|                                      |                      |     |   |  |                                    |  |                               |   |                                      |                            |
|                                      | -                    |     |   |  |                                    |  |                               |   |                                      |                            |
|                                      |                      |     |   |  |                                    |  |                               |   |                                      |                            |

Schedule R (Form 990) 2020